# CONNECTION TO THE STATE OF THE

MAY • 1961

FAFNIR'S FIRST FIFTY YEARS

Faure 6

# "DON'T HANG UP, CHARLIE, MY MACHINE WANTS TO TALK TO YOURS"

**DATA-PHONE MAKES IT POSSIBLE** Sounds like science fiction, doesn't it? — machines talking to each other! But it's happening right now, thanks to a remarkable new kind of telephone service.

HERE'S WHAT IT DOES: DATA-PHONE service enables machines to "talk" to each other over regular telephone lines. Data and text can be sent at high speeds from one machine to another. They can be across the street from each other or across the country • DATA-PHONE will work with a wide range of computers and business machines — handling punched cards, paper or magnetic tape • Where plants, warehouses, branches or offices of a business are located in different cities or states, DATA-PHONE provides a quick economical way of transmitting payroll, inventory, billing and other data • Transmission speeds can be varied to meet individual needs — up to 1,600 words a minute. (At this speed, a big supermarket's inventory of 7,000 items can be sent in about eight minutes.)

HERE'S HOW IT WORKS: Compact DATA-PHONE units are placed between the business machine and telephone at both the sending and receiving locations • A regular telephone call is placed from one telephone to the other. Then, with a flip of a switch, one machine begins to "talk" to the other • At the originating end, the DATA-PHONE unit receives facts and figures from the machine in the form of electrical "bits" of information. It converts the bits to tones suitable for transmission over the telephone line • The DATA-PHONE at the receiving end converts these tones back to the original electrical "bits" and feeds them into business machines, teletypewriters or other recording equipment • There is a small installation charge and a monthly rental for DATA-PHONE units. Aside from that, you are charged only what you would normally pay for a local or long distance call.

**HOW YOU CAN FIND OUT MORE ABOUT DATA-PHONE:** We are working closely with the manufacturers of business machines in providing this service. To find out how DATA-PHONE can serve you, call your telephone business office and ask for one of our Communications Consultants.

THE SOUTHERN NEW ENGLAND TELEPHONE COMPANY



# CONNECTICUT

# INDUSTRY

MAY . 1961

**VOLUME 39 NUMBER 5** 

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Published monthly by the Manufacturers Association of Connecticut, Inc., with executive offices at 928 Farmington Avenue, West Hartford, Connecticut. Second class postage paid at Hartford, Conn. As the official magazine of the Manufacturers Association of Connecticut, Inc., it carries authoritative articles and notices concerning the Association activities. In all other respects the Association is not responsible for the contents nor for the opinion of its writers. Subscription rates: one year \$3.00; 30c a copy. Subscription should notify publisher promptly of changes in address. Advertising rates on application.



THIS MONTH'S front cover photo shows the front entrance to Fafnir Bearing Company's expanded Newington Plant on Willard Avenue.

LESLIE M. BINGHAM ..... Editor

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# PROFIT-UNIT PURCHASING—

# A new method that builds profit right into every part you manufacture

## ONE CODE-NUMBER ORDERS ALL PARTS

In essence, this is the concept.

You order, by ONE simple code number, all the bar, rod and/or sheet sizes needed for a complete production unit . . . which Hawkridge will have previously cut, prepared, wrapped, labeled by part number and placed in inventory!

## ONE UNIT ALWAYS READY FOR SHIPMENT

Hawkridge sales engineers, working closely with your purchasing and production executives will analyze your needs in order to develop and maintain coded lists of each individual part by number, quantity and dimension. We maintain a "revolving" inventory of these parts. Upon shipment of order, we repeat the process to prepare another "production unit package" against your future needs!

### FOR EXAMPLE . . .

Using this modern new Hawkridge Profit-Unit Purchasing method one customer orders 11,000 cut-to-length, ready to use steel bars in 43 different dimensions . . . by phone, in less than 30 seconds! Because the complete "package" is already prepared in our warehouse, the order is delivered in hours.

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You profit by a lower cost at the point of use. Planned purchasing builds systematic savings. You actually build profitability into individual parts as well as in completed production units.

You eliminate "cost of possession" because Hawkridge maintains your inventory without extra charge.

.All bars, rods and sheets are accurately cut to specified tolerances by experts. This greatly reduces your machining, time and labor costs, while it avoids odd-length inventory, eliminates unnecessary waste.

Remember, each individual piece of each production unit is labeled for the operation for which it is required. On delivery these individual parts can be easily and quickly routed to the department or machine where they will be used.

One order, one invoice. Purchasing time is reduced, clerical labor cut to the bare minimum.

FOR COMPLETE DETAILS

AND ANALYSIS, CALL YOUR

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The latest example of:

"Keeping New England Industry Supplied Faster With Higher
Quality at Lower Cost For Over 75 Years."

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SERVICE Conter for Metals

BOSTON, MASSACHUSETTS . WATERBURY, CONNECTICUT





An ill boiler blows no one good. When it blows, your entire business can go with it, unless you're under The Travelers umbrella of insurance protection with *enough* Boiler and Machinery Insurance. Enough to pay for *all* the loss—not only the boiler, but damage to your other property, loss

in income due to the interruption of your business, even liability claims. Surprisingly enough, comprehensive protection from The Travelers costs you little more than you may be paying now for inadequate coverage. Get details from your Travelers man. See him for any type of business insurance.

# FUSTEST with the MOSTEST

Many Southerners
would deny that
General Forrest spoke
thus quaintly in
explaining his record
of Confederate victories.
Be that as it may,
the words give vivid
expression to the aim
and accomplishment of



# T.A.D. JONESERVICE

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# Something Constructive

• WHY doesn't "so and so" say or do "something constructive"? This is a familiar conversation piece, albeit slightly shopworn. This "so and so" may be a writer or an editor on the staff of a widely read newspaper who is being asked to "beat the drums" for a particular program someone views as constructive, or a politician, business association or other organization with considerable prestige who are being urged to promote some allegedly worthy cause or project.

Some have advanced the idea that in world government lies the only hope for peace and happiness. So, the United World Federalists organization comes into being to urge that we give up our sovereign rights to a world order in which we would be outvoted by nations who want our material riches, but who either fail to understand how we got them, or refuse to adopt the type of governmental or economic system which will permit them to produce similar riches for themselves.

Others seem to feel certain that nuclear disarmament would go a long way toward assuring world peace. So, along comes an organizer to set up the Sane Nuclear Policy Committee (with no small encouragement from Moscow) that hopes to bring about the destruction of our nuclear weapons while trusting worthless Russian promises to destroy their nuclear potential—thus leaving the western world virtually defenseless against Asian hordes armed with conventional weapons as good and, in some instances, better than our own.

Then there are those who feel that we must reform our monetary system before we can enjoy a healthy economic and social order. Still others would cure our ills by substituting a single tax on privilege for present taxes. And most idealistic of all are the pacifists who would bring the ultimate in human happiness by abolishing war.

Unquestionably, all of these reforms contain something good to commend them, but their Achilles heel lies in the fallibility of men. The lesson of history is that those who hold the power to effect such reforms are lacking in some or all of the necessary three ingredients—good will, intelligence and selflessness. Even though some parties to such agreements as would be necessary may have the character ingredients to make such reforms effective, they are lacking in others.

The history of government lends ample proof to the thesis that power exerted by government is misused for the self-interest of those holding the reins of government rather than for the benefit of the people they rule. The founders of our republic understood this bleak record of the past. Fearful that it might be repeated they set up a government with built-in checks and balances which they devoutly hoped would prevent the flagrant exercise of dictatorial powers in the United States. Their fears were dramatically illustrated by George Washington when he said, "Government is like a fire. Like fire, it is a dangerous servant and fearful master."

Because the record is clear that political power is not to be trusted, it is logical to believe that the most "constructive" idea today, as always, is for an individual to put trust in himself rather than in power. He should seek to improve his understanding and elevate his values. He should assume responsibility for his own behaviour rather than shift his responsibility to committees, organizations or the state, as too many people of all ages have done. By acting as intelligent and responsible persons such reforms as are necessary will take place.

A stream cannot rise higher than its source, nor can a society. Only a good society can exist when its elements are good men.



This representative display of Fafnir products indicates the diversity of types and sizes which enables Fafnir to advertise the most complete line of ball bearings in America. Fafnir's Newington plant is shown below.



Howard S. Hart, whose vision and entrprise sparked the birth of the company, was Fafnir's first president, serving from 1911 to 1919.

lisha l

Clarence 1917,



Stanley M. Cooper, son of co-founder, E. H. Cooper, served as president from 1941 to 1956 before stepping up to chairman of the board.





Jisha H. Cooper, co-founder and first meral manager. He later served as presilent and then chairman of the board mm 1919 to 1947.



Main plant as it appears today in New Britain. Approximately half of the company's 5,000 employees work here.



Clarence G. Rosensweig joined Fafnir in 1917, became president in 1956 and vice thairman of the board in April, 1961.

# FAFNIR'S FIRST FIFTY YEARS

Editor's Note—At the annual directors meeting, just before press time, Keith T. Middleton, formerly executive vice president, was elected Fafnir's sixth president. Clarence G. Rosensweig, pictured here, was named vice chairman of the board.

■ The Fafnir Bearing Company of New Britain, Conn., the nation's largest independent manufacturer of antifriction ball bearings, celebrates this year the 50th anniversary of its founding.

Its products are used in every industry where a wheel, motor, spindle or instrument rotates or turns. Every jet aircraft, virtually every missile or space vehicle throughout the world, outside the Iron Curtain, finds Fafnir bearings performing a critical function in its operation.

On the company's Golden anniversary it seems timely to review the history and progress which constitute the record of Fafnir's rise to leadership in the vital bearing industry.

### From Car Production to Bearings

Shortly after the turn of this cen-

tury, an enterprising Connecticut industrialist balked at the cost of European ball bearings for the Corbin car, then manufactured by his firm, the American Hardware Corporation. His name was Howard S. Hart. It was then that he conceived the idea of making good American ball bearings. Although the Corbin car soon passed out of existence, Mr. Hart, together with a partner, Norman P. Cooley, was also co-founder and president of the firm of Hart & Cooley which manufactured warm air registers.

Under Mr. Hart's leadership early research and experiments with bearings were carried on by Hart & Cooley in a corner of their own plant. In February, 1911, a separate company was formed and given the name "Fafnir", taken from the magicianturned-dragon of the ancient Norse legends on which Richard Wagner based his opera, "Siegfried".

Elisha H. Cooper, previously manager of a woolen mill, was selected by Mr. Hart to become general manager, later becoming president and chairman of the board. From that time until his death 36 years later, Mr. Cooper's life was devoted to Fafnir. In his memoirs, Mr. Cooper tells how he raised one half of the original capital of \$100,000 that enabled the company to get under way.

### Growth from 150 to 150,000 Bearings Per Day

The new corporation's first plans called for sufficient men and equipment to produce 100 to 150 completed ball bearings a day. In contrast, today's output during a normal work week may average 150,000 bearings a day. Seven men made up the company's work force at the outset as compared with



Part of the Machining Division at the Newington plant. Here batteries of automatic screw machines perform the first step in the manufacturing process as they cut and machine rough rings from long pieces of steel tubing.



Part of the grinding area where inner and outer rings are ground to extremely close tolerances.



The Inspection Department in the Instrument Bearing Division is one of the company's most modern installations. In this ultra clean room employees are using torque testers to check tiny instrument bearings.

nearly 5,000 today. From the original factory which replaced the Hart & Cooley plant on Booth Street, New Britain, the company now has eight manufacturing centers, including two in England. A new plant, incorporating all of the latest production facilities—some of them unique with Fafnir—has recently been built in Newington, Conn., where ample room for further expansion exists.

### Diversification

In the beginning, Fafnir's output included only a limited line of mediumsize ball bearings, but the range has been so increased that for years the company has been producing what is believed to be the most complete line of ball bearing types and sizes in America. They range in over-all size from small ones having the outside diameter of a pencil with balls about pinhead size, to large ones nearly the size of a barrel head with balls as large as tennis balls. A roster of companies which regularly install Fafnir bearings in their products would be heavily studded with the names of the nation's foremost industrial concerns,

The breadth of the company's line of products ties in closely with one of the guiding policies behind the Fafnir management philosophy. This policy may be summed up in the word "diversification". Fafnir has chosen to seek its business in many and varied industries using anti-friction bearings, with the result that it has enjoyed greater than average stability, for when one segment of the market is in a slump, it generally happens that others are busy.

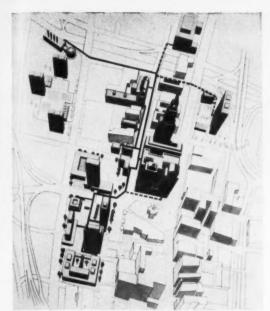
From its first day, Fafnir has aimed at producing only high quality bearings for applications where long and free-from-care life of the bearing is essential. For this reason, nearly one-fourth of the entire employee force is made up of inspectors. It has been computed that inspection of the balls that go into Fafnir bearings costs more than the actual manufacture itself.

All Fafnir manufacturing processes are conducted to extremely close tolerances. Today's miniature bearings, with bores of less than ½", must achieve tolerances below 50 millionths of an inch, utilizing processes and machines of microscopic accuracy in both production and testing stages.

### **Enviable War Production Record**

The nation has found Fafnir's development of ball bearing manufacture to be of inestimable benefit during two world wars and in the Korean conflict. In the first World War, with

(Continued on page 44)



Aerial perspective of downtown Hartford shows proposed route of pipeline through which the Hartford Gas Company will supply cooling and heating service from its new plant in the Southeast section of the city. The Connecticut River is at far left and Constitution Plaza, the city's new redevelopment project, is the dark complex of buildings at lower left.

# Metered Heat and Cooling by Hartford Gas Co.

■ SOMETHING new to add to the convenience of the business community in redeveloped downtown Hartford and to increase the revenues of The Hartford Gas Co. will become reality when that company completes its \$3 million plant and the laying of some two miles of steam and chilled water pipe lines which will furnish both heating and cooling facilities to downtown Hartford buildings. The new plant and pipe lines, scheduled for completion in 1962, will first furnish heating and cooling service to the buildings being erected in Constitution Plaza and to other new and existing buildings in the area, which will include each of the following new buildings as completed: WTIC Broadcast House, The Hartford National Bank & Trust Co., The Connecticut Bank & Trust Co., The Phoenix Mutual Life Insurance Co., a 250 room hotel of the Hotel Corporation of America, and a shopping center. In addition, the present Travelers Insurance Company buildings and the Hartford Steam Boiler Insurance Co., will be served as soon as the Hartford Gas Company's new facility is completed next year.

Initially, the new facilities now being built in the southeast section of the city facing the Whitehead Highway, will consist of two buildings connected by a passway. One, a circular building, will house the company's offices, dispatch center and control room. The other building will contain

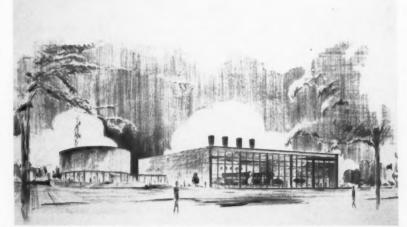
the boilers and refrigeration equipment needed to supply chilled water for cooling and steam for heating.

Initially, the cooling equipment will consist of one centrifugal refrigerating machine with a cooling capacity of 3,000 tons, two smaller centrifugals with capacities of 1,500 tons each, and a 500 ton absorption unit for a total of 6,500 tons. These machines will be driven by steam turbines. The boilers will have a steam capacity of 150,000

pounds per hour, or the equivalent of 4,500 boiler horsepower.

From this plant will be run two sets of pipelines consisting of supply and return lines for chilled water, and supply and return lines to carry steam. Both the supply and return lines for chilled water will be 24 inches in diameter. The steam supply line will be 12-inch piping and the return line will be five inches in diameter. All lines will be

(Continued on page 40)



Projected new plant of the Hartford Gas Company to house cooling and heating equipment. Initially the building will contain three Carrier Air Conditioning Company steam-turbine-driven centrifugal refrigerating machines with a total of 6,000 tons of cooling capacity and steam boilers with a capacity of 150,000 pounds per hour. Chilled water from the refrigerating machines and the steam will be piped more than a half mile to give utility-furnished air conditioning service to Constitution Plaza and other buildings in the area.



Corset sewing machines are busily sewing up a new industry at Flexible Tubing Corporation's main plant in Guilford. The rugged machines, designed to sew stays in milady's foundation garments, proved ideal to sew fabric to a supporting wire helix used in flexible tubing.



Flexible tubing is made with synthetic rubber-om materials. Depending upon its covering, the tubing to be used with gases, acids, liquids and granular and pudered solids.

# CORSET MACHINES SEW UP NEW INDUSTRY

■ RUGGED sewing machines, originally developed to manufacture corsets, are whirring away in a busy factory in Guilford whose rapid expansion is pacing the rise of a whole new industry. Designed to sew metal stays and cloth together for milady's foundation garments, the sewing machines are now producing flexible tubing used to carry air in and out of offices, factories, mines and countless other areas.

### **Growth from Problem Solution**

Guilford's Flexible Tubing Corporation grew out of an ingenious solution to a serious World War II naval problem. The Navy needed to move fresh air into and foul air out of odd corners aboard ships. The solution was long ducts of fabric and wire which could be quickly snaked around the complex piping found aboard ship, and

retracted for compact shipboard stow-

Similar long flexible tentacles are now doing many jobs. Besides the original patented Spiratube, the Flexible Tubing Corporation now manufactures tubing with rubber, plastic, fiber glass, cotton and Teflon coverings over a spring steel wire helix. They are found bringing fresh air down into utility manholes, sucking dust and fumes out of factories, carrying liquid fuels to rockets, and helping vacuum offices, hotels, and homes. The uses of flexible tubing are unlimited.

Largely credited with being the founder of the industry, Frederick K. Daggett, president of the Flexible Tubing Corporation, has expanded his company's line, so that it now makes hundreds of types of flexible tubing products which are used in virtually

every industry. According to Mr. Daggett, "Development of supertough combinations of plastic and fabric have led to the acceptance of flexible tubing as a permanent construction material equal in strength to rigid materials. Obvious savings result from the ease of handling and coupling the lightweight products."

As industries find new uses, the number of products made of flexible tubing increases. Sales for the first half of 1960 set a new record of \$2,128,254. This was an increase of approximately 26 per cent over last year's sales for the same period. Second-half volume normally exceeds the first half.

# Flexible Tubing—A Stimulant For New Products

The flexible tubing industry is making possible a whole gamut of new



Destined for Air Force and other uses, lengths of flexible ducting await



Long, white, slinky lengths of flexible air ducts made by Flexible will be used to ventilate home laundry dryers.

products. A flexible ductwork that makes movement of the air conditioning diffusers a simple process is important to the new "modular" system of movable inside walls. Streets are being cleaned with enormous vacuum cleaners equipped with the tough fabric walled tubing.

Factories and mines are being ventilated with large flexible ducts which can be retracted to 1/20th of their potential length when they must be moved. Much flexible tubing is seen at airport terminals on supporting aircraft, cabin-heating and engine-heat-

ing devices.

Even liquids and light materials are being piped through flexible ducts. When Chicago Electric utility crews had trouble handling heavy hoses used to drain deep manholes, they tried the lightweight flexible tubing instead. The result: The manholes were drained, and the work load lessened. Cement, grain, face powder, and many other light solids are being carried through flexible tubes.

### **Marketing Procedures**

The uses of flexible tubing have become so varied that the company separated its sales divisions by five principal markets. A "home laundry" division, for example, sells the company's Flex-Vent kit to vent home dryers. The "original equipment" di-





Fitting special end pieces to tubing for air conditioning calls for skilled hands.

# The Corporation: Image and Identity

By KENNETH VAN DYCK, A.S.I.D., President Van Dyck Associates, Inc., Westport, Conn.

■ CORPORATIONS, like people, have individual traits. And, like people, they are judged by appearance and actions. In truth, a corporation is people working together. We recognize certain people as outstanding through impressions we receive from their dress, their speech, their thoughts. All these impressions combine to cause recognition of an individual as outstanding.

### Elements of the Image

When we apply this to corporations, the impressions they give us come from how they look, what they say, how they say it. Their characteristics are exhibited by their advertising, trademarks, stationery, products, even their trucks on the highway. These expressions combine to make up the "corporate look"—their "corporate identity". The better these expressions are, the more harmonious, compatible, and coordinated they are. The more harmonious, compatible and coordinated they are, the more impressive the corporate look will be, and the higher will be the general public estimate of the corporation and the acceptance of its products.

All this is quite obvious and needs no proof. The important question, not so easily answered, is—how is a high-grade corporate identity established? The first requirement is good appearance—not only of their products, but of all things connected with the corporation, from trademarks and letterheads to the painting of trucks and chimneys. However, much more than mere beauty of design is required. There must be harmonious co-



KENNETH VAN DYCK

ordination of beauty with appropriateness to the product. There must be an understanding of customer attitudes, an impression of quality and "rightness" in every aspect of the company and its products which the public sees.

This coordination, the acquisition of effective harmony among so many diverse elements, is what the industrial designer is trained to supply. More than art, more than good graphic presentation, industrial design adds to these elements coordination, unity, harmony, and the customer's viewpoint. When this is done, the final composite will have maximum power to influence the recognition and acceptance of the company and its products.

Every company has the problem of making itself favorably known, and can benefit from the best presentation of everything about it that the public sees. Sometimes a company has special circumstances which make its need for

good presentation more critical and the advantage to be had from good presentation particularly great. One such circumstance is that of a new company, coming upon the scene with no previous acceptance whatever.

Another circumstance is the merger of two or more established companies. In this case, the problem is to retain the individualities of the separate companies, and at the same time to make clear the family relationship, thereby strengthening the impression made by each member of the family. When a parent company combines several diversified companies and products, a particularly good possibility is presented for exhibiting broad capabilities, effective organization, alertness and good public service.

### Role of the Designer

The industrial designer, experienced in the factors of appearance, production problems, advertising methods, graphic arts, and consumer viewpoints, is able to select and present those visual aspects of a corporation and its products which produce the best and most convincing image of the corporate entity.

Some examples may serve to illustrate these possibilities, with particular reference to the very important item of trademark symbols. Symbols are especially important because they are the sharp focus of public recognition and must meet several critical requirements to be acceptable. Also they must be "right" in the beginning as symbols cannot be changed after first introduction, without complete loss of the effort and cost which was expended on them.



The new corporate symbol introduced by EDWARDS COMPANY, Inc., the nation's oldest and largest producer of electrical signalling control, communications and protection equipment was officially introduced on January 2, 1961.



The new symbol consisting of a bold letter "E" centered within an inverted triangular shield will be used in two versions: the symbol plus the underlined word "Edwards" in an extended horizontal format: A vertical version with the symbol centered, one letter height above the word "Edwards".

The symbol itself is a vital example of how the tradition and stability behind a company eighty-nine years old can be graphically shown while symbolizing the company's progress and leadership in today's expanding and changing markets through the modern, fluid shape of the shield and the clear, decisive "E" in the center. The lettering further carries out the feeling of modernity and progress.

The new designs will appear on each of Edwards 2500 consumer, industrial and institutional products, as well as on the company's business forms and packages and in its advertising and promotional materials.



The loud-speaker like symbol above was made for BOZAK, Inc., of Norwalk, Connecticut, one of the country's leading manufacturers of High-Fidelity loudspeakers. The new symbol broadcasts the message of quality and

precision for this well-established manufacturer. This symbol is now used in all company communications—advertising, catalogs and other printed matter—to say to the public that BOZAK means faithful reproduction of fine music.

A new company establishes a recognized personality most quickly when its new symbol or trademark is used as widely as possible-in all its communications. The symbol below was developed for DATA CONTROL SYSTEMS, INC., of Danbury, Connecticut, an organization which manufactures products and sponsors research in four areas: measurement, computation, telemetry and data control. It is a pioneer in the development of airborne closed circuit control instruments. What this company wants to say about itself is expressed in this symbol, which suggests closed circuit control, movement in space and scientific research. The symbol, in a color scheme of black and blue, is now used on all stationery, literature, buildings and instruments.



A special advantage in a planned corporate personality program adoption arises when a company has earned a high reputation for quality of its products and enlarges by combination with other companies and their various products. The parent company should spread an umbrella over its family products. The characteristics of several fine companies should be blended with the personality of the parent company. A proper symbol can impress on the public mind a picture of a powerful, far-reaching organization whose reputation for quality and broad abilities produces added incentive for buying each single product, machine, instrument or service.

Recently such a program was conducted for FARREL-BIRMINGHAM COMPANY, INC., a corporation with lines of products in many fields. Management of the corporation wished to see FARREL associated with all

their various product lines, each of which had been known independently for years as Watson-Stillman, Newton, Sellers, Betts and other names acquired through previous acquisitions and mergers. For many years these various companies had not appeared to the casual observer to have any association with the parent company. Now, however, the corporation has been unified across many business fronts, by adoption of a planned program which treats color, appearance details, emblem plates and numerous other matters. A few of the Farrel emblems are shown below.

FARREL

FARREL BETTS

FARREL NEWTON

The symbol, or mark is the focal point of every program. Countless items can and should be joined to it. Letterheads, calling cards, nameplates, advertisements, booklets, products, building signs, and many other things, should be related to it. However, it is not sufficient merely to affix the symbol, no matter how excellent, by itself, to the wide range of necessary applications. Pinning identical badges on a crowd of civilians does not make an impressive army. An effective "corporate look" requires coordinated, aesthetic, consistent and persistent treatment of all the previously mentioned material items-and of some more abstract things, such as typography, design motifs, standardized

Market research has confirmed the importance of the "corporate look". A good corporate look is a potent selling influence, probably more powerful than ordinary advertising and promotion. However, it cannot be obtained instantaneously, but must be built up by sound, careful, consistent attention to many things.

Industrial Design can contribute to this process, not merely by assistance in creation of the products themselves, but by doing those other things which make it easier for customers to recognize and to think well of the creator of the products.

# San Francisco Riots Part of Communist Pattern

By Dr. N. Burnett Magruder, Executive Secretary Louisville Council of Churches Louisville, Kentucky

EDITOR'S NOTE. As promised in Dr. Magruder's article in the April issue of C.I., this sixth article in a series, depicting the threats of collectivism and Red tyranny (misnamed communism for propaganda purposes), tells of the frantic efforts of the Communist Party, U.S.A., working through fellow travelers and non-Communist sympathizers among reputable organizations and individuals, to destroy the House Committee on Un-American Activities, to weaken the F.B.I., to discredit its director, J. Edgar Hoover, and to render sterile the few remaining security laws of the country that have not been nullified by decisions of the Supreme Court of the United States in recent years. Readers interested in learning the extent of the destruction of our security against criminals may do so by reading a small book entitled "Nine Men Against America" by Rosalie Gordon, which, if not available at local libraries or bookstores, may be purchased for \$3.00 through Devin-Adair Co., 23 E. 26th St., New York, N.Y.



DR. N. BURNETT MAGRUDER

Another parable put He forth unto them, saying, "The kingdom of beaven is likened unto a man which sowed good seed in his field. But while men slept, his enemy came and sowed tares among the wheat, and went his way. But when the blade was sprung up, and brought forth fruit, then appeared the tares also. So the servants of the house-holder came and said unto him, 'Sir, didst not thou sow good seed in thy field? From whence then hath it tares?' He said unto them, 'An enemy hath done this.'"

(Matthew 13:24-28)

■ WHEN America awoke on the morning of May 5, 1960 after the riots in San Francisco during the hearings of the House Un-American Activities Committee, it was something of a shock to see what had transpired on American soil under the aegis of the laws of the United States Republic.

In the words of Mr. J. Edgar Hoover, "Looking at the riots and chaos Communists have created in other countries, many Americans point to the strength of our Nation and say. It can't happen here." The Communist success in San Francisco in May, 1960 proves that it can happen here."

What did happen during those days has been (happily for us) put down in film narrative with terrific impact. The film is Operation Abolition.

### Attack Hoover

"Operation Abolition"—this is what the Communists call their drive to destroy the House Committee, to weaken the Federal Bureau of Investigation, to discredit its great Director, J. Edgar Hoover and to render sterile the security laws of our government. Thus far the goal of breaking down the operation of the HUAC has failed as was seen in the recent vote by the House of Representatives to renew the full appropriations during the coming session for further investigations.

But this action must not lull us into complacency. This is only a temporary gain. Continued vigilance is very necessary.

The real question with which we are concerned in this article is the matter of the riots themselves and their background. What is happening across the nation that this sort of thing can take place? What kind of alien tares are growing in the soil of the nation that can have such disastrous consequences?

### Seek to Discredit

One insight we can draw from these experiences is the word of Christ in His parable: "An Enemy Hath Done This." The young people themselves were not the enemy. But they were deceived by subversive influences.

Some liberal and leftwing sources have waged a campaign of considerable proportions to discredit this film and to dispute the thesis that Communists actually provoked the riots.

The disorders, in their words, were spontaneous and the defiance of law and order was actually, they say, as much the fault of the police as of the students who were disrupting the hearings. This is strange logic and reasoning! This is to say that the Sub-Committee which was conducting the hearings was as much at fault as the known Communists who disrupted the proceedings.

That "an enemy hath done this" is abundantly clear from studies which I. Edgar Hoover made into the strategy of the Communist Party in its campaign to penetrate the college campus and the youth movements of America. "It has long been a basic tenet of Communist strategy to control for its own evil purposes the explosive force which youth represents. In the relentless struggle for world domination being waged by them, the Communists are dedicated to the Leninist principle that 'youth will decide the issue of the entire struggle-both the student youth and, still more, the working-class youth."

This is the very heart of the enemy's operation in the realm of ideas. How-

(Continued on page 56)

# TRAINED to Raise Hell in America

By JUNIUS B. WOOD

EDITOR'S NOTE. This article, originally published in the April, 1947 issue of NATION'S BUSINESS, publication of the Chamber of Commerce of the United States, was originally released for reprinting in CONNECTICUT INDUSTRY in either its June or July, 1947 issues. Although the then editor of NATION'S BUSINESS reported that the facts contained in the article had been authenticated by the State Department, it was felt that the statements in the article were too shocking for reader acceptance at the time, and hence the article was not published. Now that readers have had fourteen years to condition their minds to the movements of the Red iceberg, C.I. now presents the ugly truths about some of the weapons our sworn enemy has been perfecting for many years "to bury us," providing the appropriate time ever comes to give reasonable assurance for the success of the type of burial referred to in this article. An awareness of our inherent strengths combined with knowledge of the enemy's weaknesses and a truly zealous effort on the part of Americans, can avert this disaster, and even bury the enemy's weapons, now being used so effectively in its war to "rule the world."

■ ATTENTION ambitious young men and women! A well-established and liberally endowed university offers you free courses in factory sabotage, bomb making, kidnapping, train wrecking, bank robbery, fomenting armed mutiny—and other techniques of violence and treason.

Scholarships cover all expenses, including recreation and annual vacations at summer resorts.

This university is the West Point of world revolution.

That it exists is surprising. That it is sanctioned and supported, according to its graduates, by a recognized government is more amazing.

Other state-supported schools educate their youth to become better citizens. This university teaches youth of other lands to go back home and wreck their countries.

Over the years it has trained and returned to the United States an estimated 800 disloyal Americans. They are the leaven of some 50,000 Communists and 100,000 pinkos in our land; they are the high officers of a secret army now being drilled to overthrow our Government and social order.

Most startling of all, from an American point of view, is the diplomatic amiability which bolsters and bows to a government that is diligently working to wreck our institutions.

This university is the International Lenin School in Moscow. Conspiracy and secrecy are the essence of all it teaches. Outside of top levels in the Communist party and in the Soviet Government, few even in Moscow know of its existence.

It is behind a stucco-covered brick wall, high enough to baffle prying eyes. It is on the left side of Vorovskaya Ulitza (street), a few blocks beyond Arbat Ploschad (square of the telegas). Oldtimers, before adopting names of Communist heroes became the vogue, knew the thoroughfare as Povarskaya Ulitza (Cook Street). Even earlier, in 1613, Arbat Ploschad was where a Russian volunteer army under Prince Pozharsky and a Nishni Novogorod (now Gorki) tradesman broke through the defenses of the White city and drove the Polish invaders from the Kremlin.

In olden days this was the genteel neighborhood of court attendants. Later, the aristocracy found it convenient for extramarital ventures. Now it is dotted with diplomatic offices and homes. Students can look across the street from dormitory windows at the former British mission building, now a consulate, at the one-time German embassy and the official abodes of other capitalist countries.

The present site of higher education in bank robbery—rechristened "revolutionary self-help"—and kindred arts was once the quiet love nest of a Russian prince. His lady friend's little palace in the spacious grounds has been remodeled into the students' auditorium, classrooms and dormitories. It faces a plain unnumbered gate in the wall guarded 24 hours a day by a Red sentry so none may enter without a

Communist identification card.

More buildings were needed for the growing school. Overlooking the wall is a structure in modern Soviet architecture with classrooms on the lower floors and sleeping quarters on the others. Back of the modest palace is a building for political police and secret paraphernalia, to which even students do not have free entrance. In the rear of the school building is a larger one with halls for demonstrations in street fighting and other activities. A smaller administration building is near the center of the campus still leaving ample space for outdoor exercises away from inquisitive eyes.

### Siberia Awaits The Curious

Native Russians have learned that the reward for curiosity may be an extended visit to Siberia or an appearance before a firing squad. Patrons of the school admit that the Japanese did photograph the establishment and from within the compound. This was considered an act of treachery (the two countries being friends at the time) which was not discovered until a Soviet spy fraternally stole a copy from Japan's secret files.

When a stranger asks any Muscovite in the know about the Lenin School, the prearranged reply always is:

"It's up Pverskaya Ulitza, off the square with the Moscow Soviet Building," meaning the city hall. This college with so similar a name is the Lenin Institute. Its field is scholarly and theoretical, shouldering the big task of compiling biographies of Marx and Lenin which will account for their acts during every day and hour of their lives.

The International Lenin School started with Nikolai Bucharin, party doctrinarian, as its first director. Lenin passed into posthumous fame, and Bucharin did not survive the Stalin purges, but the school grew. War temporarily interrupted plans for expansion as well as the flow of students from other countries.

The school has a permanent faculty, mostly from the Academy of Red Professors, and a director, at one time a woman. Highlights of the Soviet hierarchy, past and present—Stalin, Trotzky, Kuusinen, Molotov, Manuilsky, Yaroslavsky, Lazovsky, Budenny and others—serve as guest lecturers.

Students are immediately inducted into the air of conspiracy in which these veterans have lived. With matriculation, each student takes a revolutionary or party name by which he will be known in Communist circles and outside activities. Mark Aldanov in "The Fifth Scal" tells of a party worker who had so many aliases that he forgot his baptismal name.

Even party workers not in the top Holy of Holies speculate over the identity of Josef Broz Tito, belligerent dictator of Yugoslavia. They explain that Tito is a party label from "Third International Terrorist Organization," the initials being the same in Slavic and English. They surmise from his photographs that Tito may be Rudolph Baker, a promising American student of Slav ancestry who was detailed to district organizing after his return to the United States and then mysteriously disappeared.

Dual names as party labels are not limited to students. The oldtimers needed them as revolutionists, and aliases are now a stylish party custom. Among the emissaries sent by Moscow to run party affairs in the United States, the Hungarian Pogany was "John Pepper" and "Schwartz"; the late Gussev was "P. Green"; Alpi was "Fred Brown," and the Finn Sirola

was plain "Miller."

With his rebirth under a new name, the student gets more instructions in life behavior. He must blindly obey every order. He must associate outside with the unfaithful but not disclose that he is a Communist, must not dress or act conspicuously, be photographed, answer questions or become talkative from drinking. If positively identified as a Communist, he shall frankly admit it but under no circumstances, even if it means imprisonment or death, disclose anything about the party.

### Warned Against U.S. Contacts

The first business of any meeting, even casually on the street, is to agree on a fictitious story of what is being discussed to avoid disclosing the truth if interrupted later. Students should not recognize each other off the campus or cultivate fellow countrymen, Americans being warned particularly against American engineers, newspapermen, tourists and government employees in Moscow.

The freshman student is already familiar with some tricks of deception. In the United States, he got a passport on the pretext of sightseeing in Europe. If he used a false name, the American party which paid his expenses to Moscow corroborated his "legend," or fake biography. In the school, the political police can supply

a forged identification for any coun-

Unless unusually naive, the student senses that permission to be off the campus until 11 P.M., is to enable the police to check on his actions and acquaintances. He learns that they watch his political "progress" or "deterioration" and control him as they do every Russian. He is now dependent on the Russian party and Soviet Government for existence.

He is instructed to be peaceful and disingenuous with authorities pending the day of revolution. Instead of avoiding military police or other law enforcement service in his own country, the graduate must welcome it. These are not only choice fields for spreading Communist doctrine among associates, but the military will supplement the school's instruction in tactics and weapons. A surprising story is told of the recent war:

"Today, I'll start your lessons on dismantling and assembling a machine gun," an American captain told a likely appearing enlisted man. The officer started to take the gun apart.

"Let me try," the soldier suggested. In a few minutes, he had the gun apart and before long the complicated mechanism was back in place and working.

"Where did you ever learn that?" the captain asked, amazed at such dex-

terity by a raw recruit.

"In the Lenin School in Moscow," the man explained. Instruction in weapons of other countries is one of its courses.

This man was one who had belatedly realized that his first loyalty was to his own country and not to Moscow and world revolution. Nurserymen figure that 20 per cent of seeds will not germinate and the Lenin School figures the same percentage of its alumni may lapse from Communism.

### Party Ideology First

To keep the percentage down, the first studies in the school's three-year course are intensive indoctrination in the theories of Marx, Engels and Lenin. Once well grounded in party ideology, a party member will realize that winning a wage increase or election or disrupting his own country's economy for the benefit of the Soviet Union are only steps toward the final goal.

"Strikes are skirmishes that force the class solidarity of the proletariat, that oppose class against class and train the masses for the final struggle—the destruction of the state apparatus in a capitalist state," is quoted from a lecture by Abraham Branovich, better known as "A. D. Lozovosky," lately secretary of war in the USSR and tops in Profintern and Comintern.

"The most glaring weakness of our members is inability to connect particular tasks with party outlook," Bestrice Siskin, alias "Shields," a Lenin School alumna, warns in Party Organizer, the monthly magazine circulated only to trusted American party members. It, also, fell to name changing and is now Contact.

The Lenin School student who survives Vol. I of Marx's involved and obtuse "Capitalism," can go on to Vols. II and III, to the clearer philosophy of Lenin, the mistakes of Malthus, Ricardo Smith and other bourgeois economists and to increasing instruction in practical Communism. As Vols. II and III were written by Engels from notes left by Marx, faculty members doubt whether Marx himself would understand them.

In addition to its three-year course, the school has short courses in labor activities, party organization, propaganda and such, according to gradu-

ates of the school.

The labor movement is next traced from ancient times to the Red Revolution in 1917. In Marxist dogma, the struggle between employers and workers is irreconcilable. Christianity, according to Marx, came from a slave rebellion against the masters. In modern society, the struggle is between capital and labor, farmers and distributors. It will be solved only when civilization returns to the collectivism of tribal days and the masses take over the factories and farms. This is the version to be expounded to the masses, but it is made clear to the students that actually a government, as in the Soviet Union, will take over with the Communist party in control and today's students as the actual rulers.

"Saying there can be unity of interests between employers and employes is treason to the working class," says a textbook by Olgin, followed by instruction that a collective agreement should be broken at the first opportu-

nity.

Stalin, always direct, clarifies this with: "The mightiest ally of Russia is strife, conflicts and wars in every capitalist nation."

Comrades who recant Communism are to be ostracized, slandered and accused of stealing and swindling, according to the school's instructions. The easiest way to answer charges by outsiders is to denounce them long and loudly as lies until they are doubted.

When the student reaches the courses on Communist party organization, the haze of theory clears and action starts. He is taught what methods to use, based on party structure and ideology, in any foreseeable circumstance.

In a country where the party is out-

lawed, it must work entirely underground. In the United States where it is legal but suspect, it should work under cover of other organizations, but the strategy of conspiracy to create internal disorder and to undermine the Government is the same.

### **Taught Boring From Within**

The Lenin School student must join trade unions or liberal societies when he returns to his own country—attend all meetings, pay dues promptly, be eager for work, unite others by party discipline until the organization is blindly following the party line in which he is so well grounded.

"Never in our wildest dreams did we imagine a simple-minded government would permit trade unions and strikes by its employes," a professor in the school commented on the United States. "We have unions but here all workers are government employes and a strike is the same as mutiny in the armed forces, punishable by death. Nor did we foresee that a government would facilitate Communist infiltration into independent unions."

Students who can stand it, get the powerful dose from A to Z. They have now reached Z which is insurrection or revolution—how to put propaganda and organization among the masses to a practical test. Red Army officers and technicians, shadowy shapes from the MVD (Ministry of Political Police) and veterans in revolution take over. The course is based on actual experiences, a few successful and many bitter, each teaching something. When the time comes to apply these lessons there will be no turning back, and the penalties for failure are death.

"Too great humanity is a danger as it is interpreted as a sign of weakness," says the textbook of Hans Kippenberger, who, under the name of "Alfred Langer," writes as a former revolutionary leader in Germany. "That is the great lesson from all revolutionary conflicts. Humanity should be extended only to those who may be won over to the cause. The revolutionary procedure—that is, the terror—should be applied most strictly to all adversaries."

### Preparations for Revolution

Though Moscow does not consider revolution imminent in the United States, American pupils get the course so they will be ready if the occasion arrives. Russia is the shining example of a small well-organized group taking over a country, and the lessons have succeeded in China and the Balkans.

Four "conceptions," using the school's phraseology, for an insurrection are: preparation, timing, knowledge of tactics, and complete surprise. Though loyal to the Communist world capital and well-instructed, the local leaders still will be amateurs—and Moscow prefers to send experienced revolutionaries to take charge and avoid disastrous bungling and overleniency.

Like the party policies and the life of a party member, nothing is left to chance or to personal vagaries but is planned in advance on party principles and experience.

High points of the plan for the capture of Chicago—when the time comes—sound like an army operation with everything provided for from psychological warfare to dropping paratroopers.

The peaceful preparations are to go on for years through capable party members burrowed into trade unions, public offices, police force, liberal clubs and other sources of information. Vital spots such as power plants, radio stations, and airports must be mapped.

All the working masses and unorganized proletariat may not be aroused to join in the fracas but the needed knowledge of where to attack to paralyze the city will be at hand. Even recording such a small detail as whether a watchman has a dog is called for in the instructions.

A headquarters, known only to a selected few, will be set up, a courier system organized; telephone talks will be in code, party papers or names memorized and destroyed. Until the zero hour, non-party friends should be used as blinds and communications written on borrowed typewriters.

Police forces are notoriously unreliable for insurrections. Consequently, the city's riot squad—sure to put up a fight—is studied. If it is on three shifts, the weakest one is picked for attack. Once it is subdued, other police can be mopped up. If there is a suspicion that police officers are alert to what is brewing, the advice is to telephone them on a phony pretext to learn whether they are home or on duty.

The habits and daily routine of the chief of police, also the mayor and leading citizens, must be learned. A blacklist is to be prepared of politically undesirable citizens for summary liquidation or temporary use while their families are held as hostages.

Squads are assigned to capture each objective. Getting arms for them is easy in the United States. The hour and minute when the groups will strike simultaneously will be the final instructions.

To prevent calls for outside he!p, communications will be interrupted immediately. Railroads are to be wrecked several miles outside the city, either by sending out maverick locomotives or by blowing up incoming trains. Armed men will hold the airports.

Captured radio stations will order a general strike which will be easy if the power plants are seized. The mayor, chief of police and other officers and leaders are to be captured early. If the mayor refuses to read the proclamation which must be prepared for him, he can be disposed of on the spot and somebody with a similar voice, already selected, can read it.

According to the time schedule a city like Chicago should be captured in less than 48 hours. By that time the insurrectionists will have all the weapons and can arm more supporters. They are to proceed to setting up the government from officials picked in advance.

### **Postgraduate Training**

After completing this practical phase of his studies, the graduate of the Lenin School leaves Moscow to begin his career. He may be sent to a colony for a year or more of postgraduate training or to his own country where Communism may be outlawed. He has mastered the technique of working undercover. Even in the United States and other countries where the party is permitted, it is actually two parties—one in the open and the other in the shadows.

A party worker or returned student is ostensibly assigned to duty by the proclaimed head of the Communist Party of the United States. Actually, his job is picked by the party's American politburo which acts under Moscow's direction. He may be detailed as a state secretary or to other organizational work, for propaganda or writing articles, for special work among Negroes or foreign language groups or to get a job and build up party influence in a particular union.

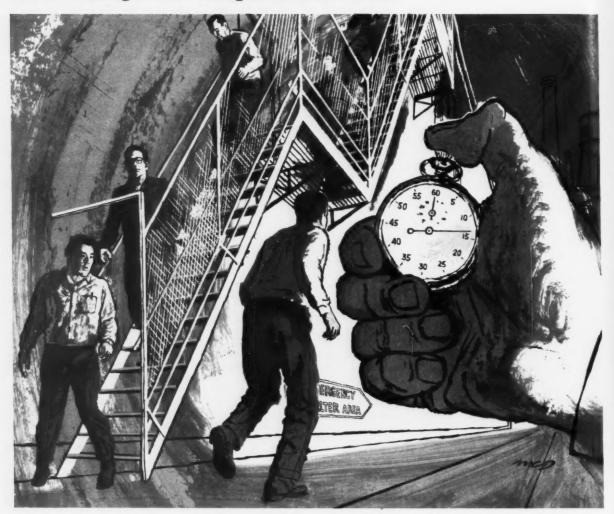
The International Lenin School, of special interest because of American students, is only one of several which the Soviet Union operates for this purpose. The Eastern University, formerly the Sun Yat-sen Institute which Chiang Kai-shek's son attended, has graduated nearly 10,000. Its efficient work shows in China and Korea, making trouble for young Chiang's father and for us.

Graduates of Western University are active in Balkan and Baltic countries and scattered foreign language groups from the United States. Tiflis, scene of Stalin's youthful exploits, has a school for Communists from the Near East. Another in Vladivostok is chiefly for Koreans.

(Continued on page 45)

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# **News Forum**

This department includes a digest of news and comment about Connecticut industry of interest to management and others desiring to follow industrial news and trends.

♦ J. B. LOVE, general manager, The American Thread Company, Willimantic, has been elected a member of the Board of Directors of MAC, representing Windham County. The election took place at the March 15 meeting of the Board.

Mr. Love will fill the unexpired term of the late Vincent J. Roddy, ending December 31, 1962.



J. B. LOVE

He joined The American Thread Company at Willimantic in 1947, after taking his Master's Degree in Business Administration at Harvard Graduate School of Business. He was given intensive training in textile processing and managerial policies and procedures. Two years later he was named special assistant to E. B. Shaw, who was then agent, in charge of the Willimantic mills. He served as assistant general manager from 1954 until April of this year, when he was named general manager.

Mr. Love has played an active role in Willimantic community affairs. He is president of the Windham Community Memorial Hospital, is a former president of the Lions Club and has held posts in the Boy Scouts of America, Community Chest, American Red Cross and other local civic groups.

♦ J. ROBERT TOMLINSON, president, The Barden Corporation, Danbury, has been elected a member of the Board of Directors of MAC as director-at-large, replacing John W. Douglas for the remainder of his term ending December 31, 1961. Mr. Douglas was elected a vice president of the



J. ROBERT TOMLINSON

Association at the annual meeting of the Board held in December, 1960.

A graduate of Syracuse University, Mr. Tomlinson joined The Barden Corporation in 1946 as assistant to the president. He has served as production manager, factory manager, executive vice president, and in 1956 was elected president of the company and a director. He is also a director and chairman of the board of The Lacey Manufacturing Co., Bridgeport, a whollyowned subsidiary of The Barden Corporation, and as a director of E.M.O. Instrumentation, Ltd., Bracknell, England, of which Barden owns 50% stock interest.

He is a member of the Advisory Committee of City Trust Company, Danbury; a director of the Danbury Savings & Loan Association, Inc.; trustee and manager of the Danbury

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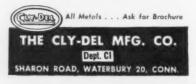


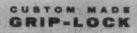
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Hospital; trustee of the Connecticut Public Expenditure Council and a director of the Connecticut State Chamber of Commerce. He also serves as a director of the Anti-Friction Bearing Manufacturing Asso., Inc. and is a member of the American Ordnance Association.

♦ PITNEY-BOWES, INC., Stamford, has agreed to acquire from the Underwood Corporation its whollyowned West German subsidiary, Adrema-Werke, G.m.b.H., it has been announced jointly by the two companies.

Adrema, a leading manufacturer of addressing machines and business systems equipment, does an annual volume of about \$5,000,000 and has its main plant in West Berlin. A smaller plant is located in Frankfurt. The company has about 1,200 employees, and markets its equipment in most industrialized countries of the world, except the United States and Canada.

♦ THE PROMOTION of Cornelius L. Hudak to general sales manager has been announced by Harry T. Silverman, president of Plume & Atwood Mfg. Co., Thomaston.

Mr. Hudak will be responsible for sales promotion, marketing and the coordination and development of new accounts for the company.

He has been with Plume & Atwood since 1949. He received his B.S. degree from M.I.T., majoring in chemical engineering.

♦ REPUBLIC FOIL, INC., Danbury, producer of high quality aluminum foil, has entered into an agreement to acquire Consolidated Bag & Foil Corporation, Somerville, Mass., it has been announced by John W. Douglas, Republic president, and Joseph S. Ginsburg, president of Consolidated.

Consolidated is said to be the nation's largest manufacturer of foil insulated ice cream bags and is a leading producer of paper bags for a wide number of uses. The company also laminates foil and paper for building insulation and for further processing into consumer products.

The acquisition, according to Mr. Douglas, will furnish an important new outlet for foil rolled in Danbury and will give Republic further integration, product diversification and an entrance to consumer markets.

Consolidated will be operated as a division of Republic. There will be no changes in personnel. Mr. Ginsburg has been elected a director of Republic, and will serve as vice president in charge of the division.

♦ A LITTLE KNOWN but potentially very significant U. S. Army proj-

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ect, identified as the Terrain Analyzer Project is being carried out with the help of infrared instrumentation developed by Perkin-Elmer Corporation, Norwalk. Now in its initial phases, the project has the ultimate goal of equipping aircraft with infrared instruments that will permit accurate, high-speed surveying of the ground below by continuous monitoring of the terrain's infrared reflectance values.

From a military standpoint, such data, transmitted electronically to a remote intelligence center, could give an Army group accurate indications of terrain structure and "trafficability". If military objectives are attained, commercial applications may also prove practical. For example, infrared analyses of terrain could lead to faster, more comprehensive mapping, and to more effective exploration for oil, minerals, and other sub-surface deposits.

♦ A UNIQUE process of metalizing Teflon, other high temperature plastics, and rubber has been announced by Joclin Manufacturing Company, Wallingford. Complex components are molded, and then copper or nickel is deposited by an exclusive process over the entire surface or selected areas. The extremely thin, (millionth of an inch) metal film is electrically conductive, and can be built up to any desirable thickness by conventional electroplating methods.

The process, developed for Joclin by Quantum, Inc., Wallingford, is said to give an extremely tenacious bond between the metal coating and subtrate—substantially stronger than that produced by current adhesive laminating techniques.

♦ THE FIRST commercial production of Rhenium-Molybdenum alloys was announced recently by Chase Brass & Copper Company, Waterbury. This development will make available improved materials for use in many aero-space, electronic and electrical applications at a cost significantly below that of pure rhenium.

John H. Port, manager of the newly formed Chase Rhenium Division, called the development a major advance, making a high strength refractory alloy with good ductility available for specialized applications. Research and tests over extended periods have shown Rhenium-Molybdenum alloys to have considerable advantages over both pure rhenium and pure molybdenum.

Rhenium products have particular applications in the electronics and electrical fields. They are used in critical components in missile and space vehicles. Specific applications include: grids, heaters, and cathode supports



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for electronic tubes, thermocouples, and welding filler rod.

♦ THE RETIREMENT of W. B. Thompson, assistant purchasing agent of The American Hardware Corporation, New Britain, has been announced.

Mr. Thompson was graduated from Williams College and held several purchasing positions commencing with the United States Navy as purchasing officer during World War I. He became purchasing agent for Standard Music Roll Company, Orange, New Jersey, and joined The American Hardware Corporation in 1941.

♦ CHARLES F. CLAUGHSEY has been named to the central management staff of Emhart Manufacturing Company, Hartford, as consultant to the executive vice president, F. R. O'-Leary. He was previously chief application engineer of the company's Hartford division, which makes glass container manufacturing equipment.

Also announced is the appointment of John E. Crouse as manager of technical sales and service of the Hartford Division.

♦ THE APPOINTMENT of John R. Baker to the newly created position of director of planning for MB Electronics, New Haven, has been announced by Charles D. Brown, MB president. The company is a leading manufacturer of products to excite, measure and control vibration.

The new planning post, according to Mr. Brown, has been established "to

further implement MB's objective of broadening product lines and uncovering new markets. Technical skills gained in pioneering vibration testing will be utilized to develop promising related fields."

Mr. Baker was formerly manager, Countermeasure Product Sales, Light Military Electronics Department, General Electric Co.

♦ TWO HARTFORD AREA industrialists have been appointed to top committee posts of the National Tool, Die & Precision Machining Association, it has been announced by Harold G. Murdock, president.

John D. Dewhurst, Arrow Tool Company, Inc., Wethersfield, was named head of the Finance Committee, and renamed chairman of the Apprenticeship Committee. He will also serve as vice chairman of the Executive Committee, and continue to serve as a trustee of the association.

Frederick L. Radke, Elmwood Tool & Machine Co., Inc., Elmwood, has been named vice chairman of the Government Relations Committee of the association.

A Bridgeport industrialist, Richard F. Moore, Moore Special Tool Co., Inc., has been named vice chairman of the Apprenticeship Committee of the association for the second successive year.

Mr. Moore is also a trustee of the national group which represents more than 1,000 leading contract plants throughout the United States who wake tools, dies, jigs, fixtures, gages, special machinery, molds, and who do precision machining.

♦ A NEW, hydraulically operated tube bender, capable of handling up to 90-foot lengths of tube, is speeding delivery and reducing scrap loss of custom-fabricated "U" bend feed water, evaporator and heat exchanger tube at the Bridgeport Brass Company, Bridgeport.

With a capacity of up to 40 tubes per hour on a production line basis, the new bender is handling miles of tubing ranging from \( \frac{1}{8} \)-inch to 1\( \frac{1}{2} \)-inch diameter with bend radii from \( \frac{1}{4} \)-inch to 24-inches. Integrated with the new facility for closer product control is a resistance annealer, hydrostatic testing equipment and a bend dimensioning jig.

♦ A REVOLUTIONARY power transmission system called Harmonic Drive will be studied by the Kaman Aircraft Corporation, Bloomfield, for possible application as a helicopter transmission under contract with the United States Army Transportation Research Command, Ft. Eustis, Virginia.



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"First Lady" roses, grown especially for the opening of the 11th annual National Capital Flower and Garden Show, are presented to Mrs. John F. Kennedy by Charles S. Burr, president of C. R. Burr Co., Inc., Manchester. The "First Lady" roses are a beautiful salmon pink and are said to be a prolific blooming garden variety.

Originally conceived and developed by the United Shoe Machinery Company, Harmonic Drive departs radically from conventional gear box design. Inherent in the system is extremely high efficiency and weight reductions of up to 50 per cent from existing transmissions.

Kaman Aircraft is entering into the Army contract under a working agreement with the United Shoe Machinery

Company.

♦ PETER A. FRASSE & CO., INC., distributor of steel and aluminum, has announced the addition of High Yield Structural Steel tubing to its line of

tubular products.

High Yield is a newly developed welded steel tube that offers a guaranteed minimum yield of 55,000 pounds per square inch. Because of its strength, it can carry a greater load with less weight at lower cost. When compared with many other structural materials, it is said to be a relative lowcost item, and can be used in virtually all structural applications. It is presently being used for bleachers and stands, gates, conveyors, racks and material handling equipment.

Additional information may be obtained by writing the company at P.O. Box 1949, Hartford 1, Conn.

♦ DONALD A. MONTCLARE has been named controller of Veeder-Root Incorporated, manufacturers of computers and counting instruments, it has been announced by W. C. Stauble, president.

Mr. Montclare has been assistant controller of the Reaction Motors Division of Thiokol Chemical Corporation, Danville, New Jersey. Previously, he had been supervisor of factory ac-





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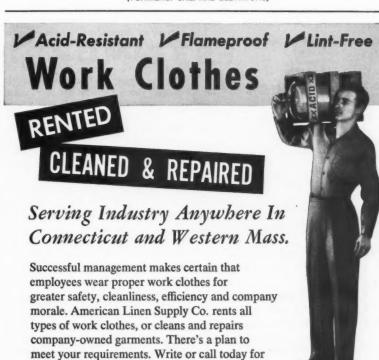
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150 Vanderbilt Avenue West Hartford 10, Conn. counting for Bendix Aviation Corporation, Teterboro, New Jersey. He is a graduate of Rutgers University and received his master's degree from New York University.

♦ A NEW, six-page, fully illustrated brochure describing in detail its complete facilities for the design and fabrication of metal boxes, cabinets and merchandising displays is being offered free by the Durham Manufacturing Company, Durham.

The literature includes an explanation of the planning, design, model fabrication and engineering services provided at no cost to customers as well as a description of production capabilities and information on the history and background of the company.

♦ AN INDUSTRIAL first aid kit is being sold by the American Optical Company's safety Products Division. Four different kits are available containing compresses, bandages, iodine swabs, tourniquets, inhalants and burn salves.

The kits are made of 20-gauge steel and have reinforced electrically-welded joints to offer contents maximum protection. Lids fit snugly to keep out dirt. A special rubber gasket keeps out moisture and water.

♦ THE APPOINTMENT of Roy E. Wendell as public relations director of Hamilton Standard Division, United Aircraft Corporation, Windsor Locks, has been announced. He has been assistant public relations director of the division since 1957 and succeeds E. Russell Trotman, who has been transferred to United Aircraft.

Prior to joining Hamilton, Mr. Wendell was director of public relations for the World-Wide Army and Air Force Exchange Service with headquarters in New York. He is a graduate of the University of Notre Dame and treasurer of the Connecticut Valley Chapter of the Public Relations Society of America.

♦ DICTAPHONE CORPORA-TION, Bridgeport, has announced another step toward diversification in the business communications industry by entering the field of facsimile transmission and recording.

Lloyd M. Powell, president of Dictaphone, has announced that the corporation will distribute and service "Datafax" facsimile equipment made by Stewart-Warner Corporation's Electronics Division.

The "Datafax" unit will transmit all types of visual images—photographs, drawings, handwriting and typed or printed data—in exact dimensional facsimile of the original. Not to be confused with office copySUCCESSFUL

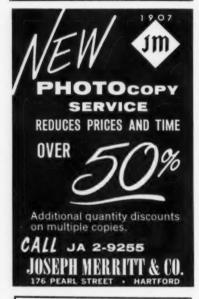
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ing machines, "Datafax" equipment will operate over telephone lines, intercom lines, radio circuits or microwave channels.

The "recorder," or receiving unit, actually electroplates the image on specially prepared paper in dry, odorless and instantaneous fashion. No treatment or darkroom handling is involved and newspaper cuts can be made direct from transmitted photographs or other material.

♦ BALL BEARINGS with 14 dimensions that measure within 20 millionths of an inch of theoretical perfection are now being volume-produced by the Barden Corporation, Danbury, for the U. S. Intercontinental Ballistic Missile Program.

Believed to be the first time in bearing history that such fine tolerances have been achieved in volume production, the Barden development marks a ten-times advance in bearing manufacturing technology. These new precision bearings are required to give inertial guidance systems the exact control vital for navigation over long distances.

This advance in bearing technology is the result of a program initiated in 1956 by MIT Instrumentation Laboratory under Air Force sponsorship for



The first desk-top electric postage meter mailing machine, the new Pitney-Bowes Model 5400, being introduced this spring, seals, stamps and stacks letter mail in one operation, or issues gummed meter stamps for packages and bulky envelopes.

which Barden was chosen because of its previous accomplishments in design and production of precision bearings for gyroscopes. ♦ THE DOLAN STEEL COM-PANY, Bridgeport, has invested approximately \$200,000 in a new resquared blank shearing assembly, ac-

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cording to James A. Dolan, president of the steel distributing firm. Mr. Dolan describes the installation as "one of a planned series of aggressive steps to develop new business by offering reduced processing costs to customers and prospects."

Dolan's new shearing operation will save some customers as much as 20% of the cost of their primary blanks.

♦ PETER E. FEIGL has been named director of foreign operations for the Kaman Aircraft Corporation, Bloomfield. In his new post Mr. Feigl will be responsible for the foreign sales program of the company.

He was previously associated with Aviquipo, Inc. of New York as technical director. He joined that firm in 1957 as aircraft sales manager. Before going to Aviquipo he was employed as supervisor of spare parts engineering liason at the Wright Aeronautical Division, Curtiss Wright Corporation.

♦ THE ENSIGN-BICKFORD Company, Simsbury, has announced the appointment of William G. Abbott, III as manager of industrial engineering.

A graduate of Phillips Exeter Academy and M.I.T. where he received his Degree in Engineering and Business Administration, Mr. Abbott has broad experience in manufacturing and management consulting activities and, most recently, had served as accounting machine manufacturing manager for the Underwood Corporation.

♦ THE APPOINTMENT of George N. Stuart as plant manager, reporting to John Boak, vice president and general manager, has been announced by Harry T. Silverman, president of Plume & Atwood Manufacturing Co., Thomaston.

Mr. Stuart has worked in the brass field for many years. He received his Mechanical Engineering degree from the University of Michigan. For a number of years he was associated with the Olin Mathieson Chemical Corp. in East Alton, Illinois and New Haven. He was most recently associated with Seymour Manufacturing Co.

♦ A NEW service designed to speed long-distance calls and cut costs for Connecticut businessmen is being offered by The Southern New England Telephone Company, New Haven.

Wide Area Telephone Service, commonly called WATS, is a new long-distance service especially designed for businessmen who make many calls to widely scattered points in the United

WATS is offered to customers on a full-time or a limited-calling basis. The full-time customer can make as many calls as he wishes to any tele-

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This is good news to many manufacturers, perhaps yourself included, who feel that no material is quite as mirror-bright and expensive-looking as chromium plated steel. What's more, the new finish promises far greater resistance to corrosion than existing processes under like conditions, and it lowers costs by eliminating handwork.

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phone within a chosen area for a flat monthly rate. The limited-calling customer will have 15 hours monthly of

calling at a fixed price.

The country has been divided into seven areas. The first area is the entire state of Connecticut, the second area includes Massachusetts, New Hampshire, Rhode Island, New Jersey and most of New York State. By adding the other five areas, businessmen can place calls throughout the continental United States for a set monthly fee.

♦ EDWARD P. BULLARD, III, president and general manager of The Bullard Company, Bridgeport, addressed the National Science Foundation's International Conference for Teachers of Mechanisms, held recently at Yale University's School of Engi-

Mr. Bullard's topic before the highly select group was "A New Variable Speed Drive." On exhibit during the conference was an assembled Bullard Variable Speed Drive weighing about

2,650 pounds.

♦ TWO TOP American Thread sales and manufacturing executives retired recently, it has been announced by President E. B. Shaw.

Harold F. Duncan, vice president, domestic sales division, and Arthur K. Stewart, general manager, Willimantic mills, retired after fifty and forty-five years of service, respectively.

E. F. Mescall, who has been vice president and general sales manager, Conmar-American, Inc., a subsidiary jointly owned with Conmar Products Corp., has been named director of sales, domestic division. John B. Love, assistant general manager, Willimantic Mills, succeeds Mr. Stewart as general manager.

Mr. Duncan's career with American Thread began in the firm's New York offices in 1910. He served in various sales offices and as assistant sales manager and in 1938 was named general manager of branch offices. In 1945 he became general manager of the domestic sales division and in May, 1953,

was named vice president.

Mr. Stewart's career in textiles extends back to 1916 when he joined Lonsdale Mills, Lonsdale, Rhode Island, immediately following his graduation from Massachusetts Institute of Technology. In 1937 he joined American Thread and was placed in charge of the company's Westerly, R. I. mill. The famous hurricane of 1938 destroyed that mill and Mr. Stewart transferred its operations to the company's Merrick Mills in Holyoke, Mass. In 1942 he was named agent of Merrick Mills and in late 1951 became agent and later general manager of

the company's manufacturing and finishing operations in Willimantic.

♦ THE VALLEY Metallurgical Processing Co., Essex, producers of spherical light metal powders, have entered a unique new field with the formation of the Plasmatech Division. In making the announcement, Percy W. Hudson, president, stated that the new division would be engaged in the application and development of the plasma jet for industrial and research purposes.

The plasma jet, an electric arc device capable of generating continuous gas temperatures in excess of 25,000 degrees F., has received a great deal of attention recently, especially in the field of metal and ceramic spraying. In operation, fine powders are fed into the hot gas stream where they become molten and are impelled onto a surface to resist wear, corrosion, and extreme temperature conditions.

The high heat transfer rates and particle velocities of the plasma jet are said to result in denser, more strongly adherent coatings than those obtained with conventional metallizing techniques. In addition, spraying can be done in an inert atmosphere





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when very pure coatings of reactive materials are desired. Typical materials which can be sprayed include Tungsten, Tungsten Carbide, Aluminum Oxide, Titanium Carbide, Zirconium Oxide, as well as many other oxides, carbides, nitrides, borides and disilicides.

♦ ARROW TOOL COMPANY Wethersfield, has recently completed a rearrangement of the entire plant to make room for departmental reorganization, new equipment and methods and to improve working conditions, work flow and shop appearance.

Walls, floors and machines have been freshly painted; new lighting has been installed; aisles are now sharply defined with work areas clearly marked. Specialized departmental equipment have been conveniently grouped for maximum efficiency and storage and inspection facilities have been completely modernized.

According to the company, these improvements have resulted in highest operating efficiency to serve every precision machining need, from design through prototype to quantity production

♦ THE FORMATION of a new corporation, AT Electronics, Inc., to be operated as a subsidiary of American Tube Bending Co., New Haven, has been announced by Henry W. Jones, Jr., American Tube president.

Jones, Jr., American Tube president.

AT Electronics, Inc., will be engaged in the fabrication and distribution of coaxial cable serving the missile, rocket, spacecraft, telemetry and communications fields. Plans call for operations to be conducted at the American Tube Bending plant.

Named to head the new company as president is Henry W. Jones, III, who also serves as vice president of American Tube Bending. Other officers of AT Electronics Inc. are Henry W. Jones, Jr., chairman of the board and treasurer, and Julius Toth, secretary.

♦ PROTOTYPE Die Casting Serv-

ice, a new process which provides product planners and designers with small quantities of simulated die castings for test purposes without the need for their incurring the cost of permanent tooling normally required by production die casting, has been announced by William G. Newton, Jr., president of the Newton-New Haven Company, prominent custom producers of aluminum and zinc die castings.

Mr. Newton, Jr. reported that the company had devoted over a year and a half of intensive research to the development of a casting method which would be capable of producing casting which "looked, felt, finished and performed" like production die castings yet eliminated the necessity for investment in production dies and tool-

♦ JAMES D. EARLEY has been elected vice president of The Fuller Merriam Company, West Haven, it has been announced by Harley J. Hiscock, president.

Mr. Early has worked for Fuller Merriam since 1941 except for time out for wartime service in the United States Navy. He started as a machine operator and was later made customer service representative. He moved to New Jersey in 1948 to establish the territory and continued as sales representative in that area until 1956 when he was appointed northeastern district sales manager. He was appointed sales manager in 1957 and has been responsible for the development of the company's present marketing program.

♦ PLANS for a new \$25 million corporation, to be the nation's first integrated organization in the nuclear energy field, were announced recently by three companies—Olin Mathieson Chemical Corporation, Nuclear Development Corp. of America and Mallinckrodt Chemical Works.

The announcement was made by Stanley de J. Osborne, president of



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Olin; Harold E. Thayer, president of Mallinckrodt, and John R. Menke, president of NDA. The new company, to be called United Nuclear Corp., will combine the facilities and personnel of NDA, Olin's Nuclear Fuels Operation, and the Mallinckrodt Nuclear Division, Commercial Operations, at St. Louis and Hematite, Mo.

United Nuclear will be the first integrated nuclear service organization in the United States and will serve both commercial and government customers. It will have skills and facilities for research and development, reactor system design, manufacture of nuclear fuel materials, reactor fabrications and fuel management.

The New Haven and Montville operations of Olin will become a part of the new corporation.

♦ A NEW complete computer service for industrial and commercial companies has been established by Quantum, Inc., an independent research and development laboratory in Wallingford, Quantum's Industrial Computer Center is designed to provide numerous cost saving advantages of the latest computer analysis and electronic data processing for small and medium-sized companies.

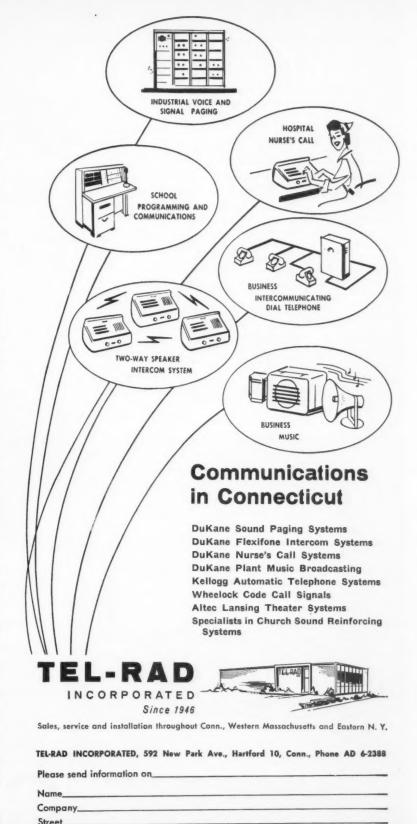
The Computer Center's staff of experts specialized in various fields of engineering and design, physical sciences, data processing, market analysis, transportation, management, insurance and actuarial work, will use the computer facility to reduce masses of data to intelligible cause-effect relations; to reduce inventory by 20% through scientific inventory control technique; to optimize engineering designs to maximize production per dollar invested; and in general to produce needed information in a form desirable to management in making vital operational decisions.

Dr. Edward T. George will direct the Center's operation. He has had extensive experience in computer application to chemical plant operations and industrial design problems.

♦ SETH H. STONER, general manager of the New Departure Division of General Motors Corporation, Bristol, has been named Hartford County vice president of the Connecticut Chamber of Commerce, according to an announcement by Joseph B. Burns, president of the state organization.

Mr. Stoner has been associated with General Motors since 1929. He joined New Departure in 1935 and became its general manager in 1957.

♦ THE ELECTION of Walter E. Froehlich to the newly created post of executive vice president of Dictograph Products, Inc., Danbury, has been



announced by Malte J. Carlson, president.

Mr. Froehlich was formerly vice president and a member of the board of directors of Associated Spring Corp., Bristol.

Dictograph, a 59-year old manufacturer of Accousticon hearing aids, internal communications equipment, fire alarm systems and electronic and electrical equipment for the U. S. Government, moved its main plant and national headquarters to a modern facility on Shelter Rock Road in March.

■ OLD SAYBROOK has been chosen as the site of a new million-dollar plant of Cramer Controls Corp., which now employs 330 workers in plants at Centerbrook and Essex.

Cramer President Peter F. Brophy said ground breaking is planned for the spring with the expectation that a part of the plant will be ready for use in the fall. The structure will be completed in the summer of 1963.

♦ WILLIAM J. PIERCE has been promoted from controller to vice president of the Burmeister & Wain American Corp., Mystic.

The parent company, Burmeister & Wain of Copenhagen, Denmark, is the world's largest manufacturer of

marine diesels and Denmark's largest corporate enterprise.

Mr. Pierce joined the company in 1954 as an accountant and became controller when the firm bought out the Lathrop Engine Co. and moved to Mystic in 1957.

♦ RUSSELL F. ROBERTS has been named to succeed Harry E. Norton as general manager and superintendent at the Mason Silk Co., Winsted. Mr. Norton's retirement became effective early in March.

Mr. Norton has served as vice president and secretary of the firm, as well as being superintendent and general manager. He also served as a director of the Association from January 1, 1956, through December 31, 1959.

♦ ROBERT S. WALLACH, president of the General-Gilbert Corp., Winsted, has announced the appointment of Leo V. Moritz as executive vice president of the corporation. His duties will include overall supervision and responsibility for both adding machine and clock divisions.

Mr. Moritz was born in Holland and came to the United States in 1929 to attend Yale University, where he majored in engineering and economics.

He had been director of production

of American Enka Corp., and director of manufacturing of Bigelow Sanford Carpet Co. More recently, he operated his own management consultant service, specializing in problems of production and factory management.

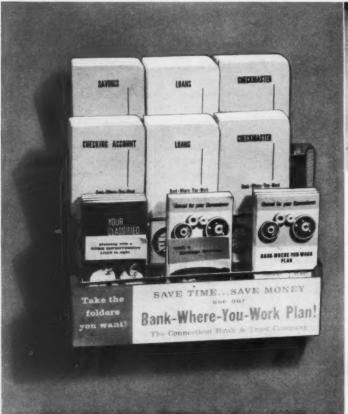
♦ THE DOW Chemical Company began operations recently in its new million dollar latex manufacturing plant at the Allyn's Point Division, Gales Ferry,

The plant, a complement of four buildings, houses 12 employees who will work three shifts during the initial phase of operations. Dow operates four other latex plants in the United States and Canada, with a new one under construction in The Netherlands.

The finished latex product will be shipped in drum lots by tank cars and tank trucks to users in the paper, textile and paint industries.

■ ANNOUNCEMENT has been made by John O'Rourke, personnel manager of the Eagle Lock Corp., Terryville, that the Penn Akron Corp., parent firm of the company, is moving its operations in Woodside, Long Island, to the Terryville plant.

Penn Akron Corp. manufactures various types of hardware, such as cabinet handles, pulls and hinges.



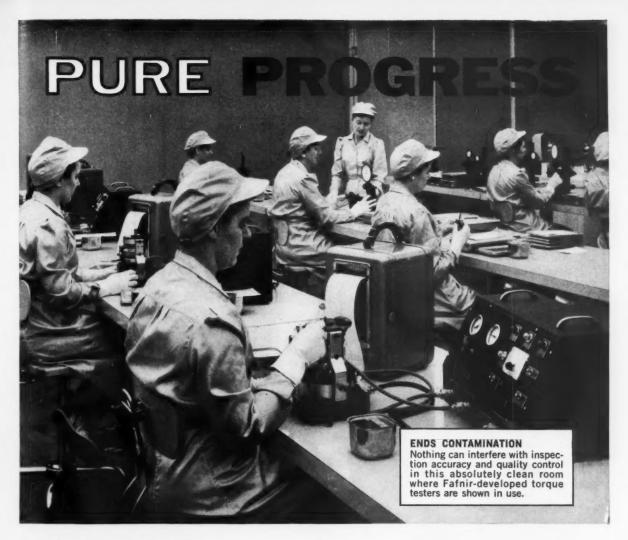


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"A Fair Offer" was first published in 1869. Simple and forthright, it said that Jenkins Bros. wanted Jenkins Valves to be judged on performance. But — and this made the difference — not on performance in the average application, but rather in the very toughest one. Note that phrase, "the worst place you can find."

To us, it just naturally figures that the prod-

uct which asks for the hardest job, will also be better, longer lasting and more troublefree in regular, run-of-the-mill applications. Makes sense, doesn't it?

At intervals we republish "A Fair Offer" just because it does make sense to so many of our customers and friends. It's a useful reminder that products may change but high standards never go out of style.



This early Jenkins Catalog carrie one famous A FAIR OFFER which has appeared in every catalog since 1869.

## **Public Relations**

By CHARLES E. REICHE **Public Relations Director** 

#### Short Course In Semantics

• ONE of the most tired chestnuts with which MAC has to cope is the one that goes like this: "MAC is fine but why is it always so negative?"

What this means really is "Why don't you agree with me?"

Is MAC negative? Is, for that matter, all Connecticut industrial management negative?

This question calls for another by way of reply.

It it negative to fight for what you believe in? Is it negative to fight to protect the best interests of Connecticut industry and, it follows, the entire economy of the state? No such a thing!!!

Were the English and the rest of us negative in fighting the Nazis 20 years ago? Are we negative now because the more sane ones among us oppose with all our souls the vile tyranny of Communism? These aren't foolish questions at all. They tie right in with what we are talking about. The fact that Joe doesn't agree with Jack definitely doesn't mean that Joe is negative. It means that Joe is willing to back up his beliefs against Jack's, especially if Jack's ideas pose serious threats to Joe's physical well-being and to his property as well.

Any individual or group, like MAC, which has fought and is fighting for the continued prosperity of Connecticut industry and all the people of the state is something much less than neg-

It is, no less, the firmest and most positive advocate of the philosophy of free enterprise and the guarantor that individal rights and liberty shall persist and flourish in this land.

#### What PR Can do for Industry

Rarely does a week pass that an MAC management man doesn't call in or write in asking what public relations can do for industry.

This is kind of a basic question but there's no harm in answering it as many times as it's asked.

Public relations programs in the

hands of a competent PR man or staff

\* help present a plausible and valid picture of a company to all its publics;

\* create stature and prestige which in turn will build confidence and

respect in a company's publics;
\* make companies better known within their own industry;

develop nationwide prestige and prominence for small companies which seek growth;

aid in the promotion and merchandizing of products;

influence the course of legislation, pro or con, on all levels of government;

\* establish good relations with shareowners;

\* create a good image of a company with the financial community via business-financial pages of the metropolitan press and through the financial press;

\* serve as a communication arm to the management policy group, especially in the realm of labor and personnel relations;

pave the way for public education in the area of new corporate concepts and philosophies;

\* clarify problems whereby public resistance to a product may have developed because of prejudice or misin-

\* overcome the negative effects of unfortunate PR situations resulting from bad accidents or other disastrous events such as serious unemployment or dislocation situations.

Those are some of the things but by no means all.

Good public relations are not static. They go on day after day and in many cases management, with its PR people, must play things by ear. That is, Situation ABC which develops overnight may approximate Situation XYZ which occurred three years ago. But there will probably be fine points of difference in the two situations which will mean that the handling of Situation ABC may be just a subtle bit different from the way the earlier

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problem was taken care of.

This is the kind of potential turmoil wherein a company will be blest if it has an experienced and knowledgeable PR man working for it. Chances are all management will recognize the differences between the two hypothetical situations but the chances are that a good PR man will recognize quickly the best way to handle the new situation, much quicker, in fact, than a non-PR type.

Public relations can do a lot for industry, as we have said many times, but industry must remember always that PR is a continuing thing, not a once-a-year concept.

Telephone Manners

Telephone company people for years have made steady efforts to improve the techniques of communicating by phone. They have stressed, and rightly, that phones can be used most effectively if we follow the rules of good manners.

In industry, the first impression many people get of a company is the way in which their phone calls to a company are handled. Thus good telephone usage is an important factor in public relations. A company with an inept or surly switchboard operator is off on the wrong foot right at the start.

Here are some rules for the most effective use of telephones:

\* Answer your phone promptly . . . at the end of the first ring if possible;

\* Talk directly into the transmitter in a quiet, well-modulated voice;

\* Identify yourself when answering and announce your department: "Mc-Guire speaking, Personnel Department," for example;

\* Be sure your incoming calls will be handled in your absence; if you can, always leave word where you can be reached;

\* Place calls correctly;

\* When you are calling outside of your own office again identify yourself: "This is John McGuire of Zeugma Incorporated;"

\* When you are calling within your own plant also identify yourself: "This is John McGuire in Purchasing;"

\* Be as brief as possible (this doesn't mean you have to be curt, which can border on rudeness)... very few phone conversations ordinarily need run more than five minutes;

\*End your conversation with a "good bye" or "thank you for calling" so that both parties know the conversation has ended:

\* Try to be friendly and sincere even if it's an effort. Your voice reflects your personality and that of your company as well.



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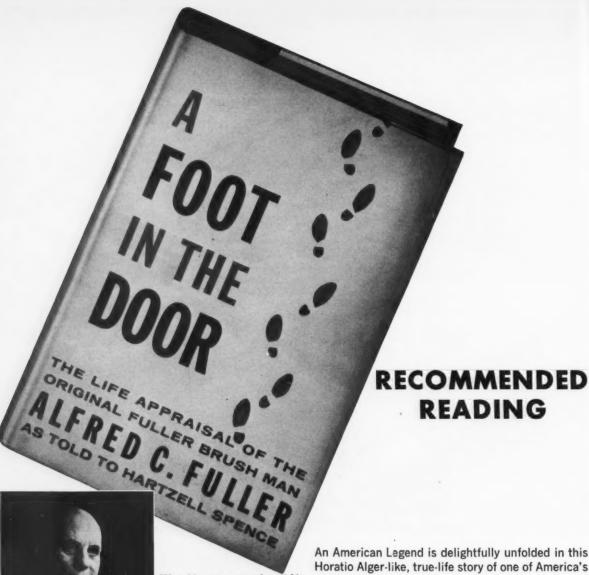
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NOW AT YOUR LOCAL BOOKSTORE - \$4.50

## How Would You Decide?

By LEON L. LEMAIRE Attorney

#### ♦ DO notice requirements for lay-offs apply to a temporary shutdown?

Here's what happened.

During his employment, the grievant experienced an abnormally high amount of lost time due to tardiness and absence. Much of this was due to illness. Nothing much was ever done about this until he was transferred to a production line job, which required regular attendance. Both the grievant and his wife (the grievant spoke very little English) were told of the necessity for regular attendance. His attendance did not improve and he was given a "final warning". Shortly thereafter the company posted a notice of a two-week temporary shut-down, the grievant's department being excluded from the notice. Later the grievant's foreman posted his own notice advising of a one-week shutdown for the department. When the grievant did not appear at the end of the one-week period, a telegram was sent to his home advising him that his services were terminated. The union protested, arguing that much confusion existed as to how long the shutdown would last, and charging a violation of the contract provision concerning lay-offs. The clause provides that: "All recalls, regardless of the nature of the lay-off, will be by telephone, telegram or usually mailed notice addressed to the employee's last known mailing address.'

Must the employer comply with recall procedures in cases of lay-offs for specific short periods?

The Board in its decision upheld the union's position. They said it is true that the company has due concern over the absenteeism of the grievant, but this alone does not justify the discharge. It is also true that there was much confusion for a person who had difficulty with the English language, and this should have no real bearing on the question. The employee's rights with respect to recalls from a lay-off have been violated and it is upon this basis that the grievant's claim for reinstatement must be granted. The language of the recall clause is perfectly clear, and the mere posting of the notice was insufficient. In view of the grievant's record, no back pay was awarded by the Board.

What constitutes a "legitimate reason" for separation from work?

Here's what happened.

The grievant had complained of pain in his back and had been granted a sickleave. When he returned, the company doctor limited his weight effort to 30 pounds while his personal physician had given him a completely clean bill of health. Shortly after he returned to his old job, the company terminated him on the grounds "that any job available exceeded the weight factor allowed this employee." The company supports the position indicating that a proper concern for the physical well-being of its employees

required separation for physical reasons. They argued that standard requirements in the grievant's department would continue to expose him to weights far in excess of his limit. The company cited many cases to support their position that employees must be able to meet the physical demands of their jobs. The union, on the other hand, contends the grievant in fact was working on a job requiring no heavy lifting whatsoever, the entire assembly weighing only 9 pounds. Further, they argued that his own doctor certified he was fit to return to work without restriction. They also say that a lay-off at this time would jeopardize his chances for obtaining any employment. The contract provision invoked here gives management the right to "relieve employees from duty because of lack of work or for other legitimate reasons."

## Is physical condition alone a "legitimate reason" for separation?

The arbitrator ruled that the company did not have the right to lay off the grievant. First, he said, "legitimate" means "conforming to recognized standards" and the key principle of justice is due process. In his opinion, the action was "precipitate and not justified by the facts." Dur-

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ing the hearing the union established that the grievant was doing work which did not require physical demands; the personnel assistant made only a cursory inspection of the job requirements; the termination was based upon a "spectre of contingent liabilities"; the grievant had not refused to carry out any duties assigned and had a favorable prognosis. Under the circumstances it cannot be found that management's decision was based on "legitimate reasons", that is "conforming to recognized standards" of justice.

What must an employer show to support a demotion for inefficiency?

Here's what happened.

The grievant, a newly hired employee, had been placed on a drill press operation. The operation is classified in labor grade 9. After several months on this job and after a disqualification hearing, the company demoted the employee to labor grade 10. The demotion was based upon the grievant's record card, which indicated a series of warnings for improper conduct. The entries on the card read as follows: "He was spoken to in regards to stopping ½ hour before time to clean up." and "Spoken to in regard to low production and inability to do job." There were other entries with similar remarks and this was signed by the foreman. The union contends the demotion was unjustified since the entries did not specify that the foreman spoke to the grievant about his shortcomings. The grievant testified that he received a warning shortly after he was hired and was part of a larger group talked to about efficiency. The foreman was not available for clarification. The only contract clause in question simply stated: "No employee shall be demoted without just cause."

What elements will support a demotion for inefficiency?

In his decision the arbitrator pointed out three factors which must be proved before a demotion is proper. First, it must be shown that the employee was inefficient. Secondly, the company is obligated to advise the employee what is expected of him with respect to performance. Lastly, employee is entitled to sufficient warning that his work is not satisfactory. The arbitrator found that the first element had been met, in that a comparison of the performance of fellow workers showed the grievant to be inefficient. This method of measuring performance, he said, was proper. The company failed, however, in the last two requirements. No evidence was offered to show that the grievant had been told what he was expected to do, and there is some doubt that proper

warnings had been given of his poor performance. The arbitrator ruled the demotion was improper and the grievant should be reinstated to the higher classification.

#### Metered Heat and Cooling By Hartford Gas Co.

(Continued from page 9)

underground and all except the return line for chilled water will be insulated and the system will be cathodically protected. Both steam and chilled water will be metered so that customers pay only for what they use.

The pipeline system initially will run from the plant that faces Whitehead Highway, up Arch Street and over Prospect Street to the new buildings in Constitution Plaza and back to the plant. Its total length of piping will be 14,400 feet, or 3,600 feet for each of the two supply lines and each

of the two return lines.

In the opinion of Hartford Gas Company officials the present plant and pipe lines are only the beginning, for the original planning envisions the expansion of the plant to service additional old and new buildings which will require a plant with a steam capacity of 225,000 pounds per hour and a cooling capacity of at least 10,000 tons. Among the new buildings the company expects to service are those to be erected in the Bushnell Plaza and Riverview projects, which should be completed within the next ten years.

In addition to saving space and capital expenditures for boilers and refrigeration equipment for building owners, through its central piped-in heating and cooling service, the Hartford Gas Co. expects to improve its long-term growth and earnings position. Not only will the company profit by selling more utilities services, but its net profit should be increased because the cooling facilities will tend to even out the peaks and valleys of summer and winter operation which have always plagued gas utility companies. With a known and expanding cooling load to meet, the company will be able to even out the summer valley and improve the overall load factor which, in turn, will improve the company's purchasing position with natural gas suppliers.

In effect, this pioneering venture by the Hartford Gas Co., taken after long and careful studies by a prominent firm of consulting engineers, will provide not only an ultra-modern service to match the rebuilt downtown section of Hartford, but will also give assurance of the company's prosperity

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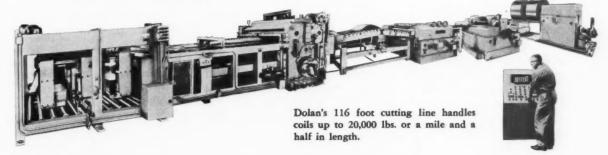
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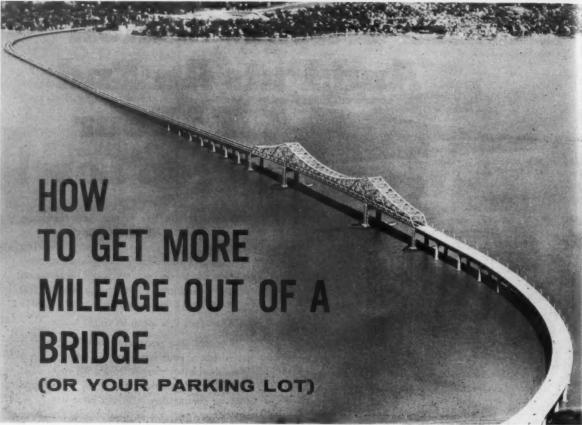


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## **Accounting Hints**

Contributed by

The Hartford Chapter National Association of Accountants

#### **Deferred Compensation Contracts**

• THE following plan was recently entered into by a well-known company. The ABC Company has five key executives through whose efforts, both individually and collectively, the company has prospered. The company feels that the loss of any one of these executives to a competitor might adversely affect its future. For this reason the company has a desire to retain these five executives in their employ. The company has a pension plan but the executives do not believe this alone will compensate them sufficiently at retirement. Any adjustment of the pension plan so that sufficient compensation might be paid would prove very costly to the company. As a result, the ABC Company entered into a deferred compensation contract with each of the five executives. A summary of the present earnings and future earnings under such contract is shown below: age 68 the transfer to part-time employment is mandatory.

The part-time employment portion of the contract is contingent upon the individual making himself available as a consultant, agreeing not to enter competition after completing full-time employment and agreeing not to invest in a competing organization. The reason for making the part-time portion of the contracts conditional is an attempt to prevent the taxing of the total amount of part-time employment compensation in the year full employment ceases. Further, if the services after full-time employment are not realistic, the Internal Revenue Service may attempt to tax the individual on the commuted unpaid compensation at the date of completion of full-time employment.

The contracts also provide that in the event of death payments in a re-

Executive	Present yearly salary	Years remaining to age 65	Future part-time employment yearly salary (10 years)	payments in event of death (10 years)
A	\$170,000	4	\$60,000	\$30,000
В	75,000	4	30,000	20,000
C	75,000	7	30,000	20,000
D	75,000	7	30,000	20,000
E	50,000	10	20,000	15,000

It will be noted from the above that there are two types of employment covered by the contract. Present employment is considered full-time employment while that period generally considered to be after age 65 or 68 is considered part-time employment. No mention of the term retirement is made in these contracts as one of the basic principles of the contract is that it is an employment contract calling for full-time as well as part-time employment. The period of part-time employment is limited to ten years after the completion of full-time employment. Similar contracts have been entered into by other companies providing for part-time employment for life but tax counsel for the ABC Company felt that a limited period of parttime employment would have a better chance to stand up for tax purposes than would the life arrangement. Age 65 is the optional age for the completion of full-time employment while at

duced amount will be made for the balance of the 10 years. Apparently it was felt that the tax status of the contracts would be strengthened by reducing payments made after death.

Under the contracts the ABC Company has a contingent maximum liability for future part-time employment amounting to \$1,700,000.

The deferred compensation contract has not yet faced the test of time. Comments from company's tax counsel were generally along the lines that the proposed contracts were similar to contracts which had been entered into by a large number of companies and that no two plans were alike and some were more doubtful than the plan under discussion here.

One tax question which should be considered in connection with contracts of this nature is whether they may jeopardize the company's pension plan. An inquiry indicated that the Internal Revenue Service still con-

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the scope of the pension plan.

In commenting on suggestions for segregating assets or financing the plan with annuities, tax cousel for the company said: "The suggestion that the ABC Company segregate cash is, in my opinion, silly, and the suggestions regarding the purchase of annuities or life insurance by the company are almost as bad. These provisions would accomplish nothing except to give the Internal Revenue Service something to point to for assistance in contending that the whole plan was for tax pur-

sidered payments of this nature outside

poses."

Further comment on these contracts by tax counsel was to the effect that the contracts would be much sronger from a tax point of view if the payments were to stop in the event of death. However, his opinion would seem to be that if the payments continue to the beneficiaries after death this fact alone would not upset the tax

In the event of death of the individual there would be includible in his estate the commuted unpaid compensation receivable by the beneficiaries under the contract. The beneficiaries would be obliged to include in taxable income the payments in the year in which they are received. The estate tax attributable to the inclusion of such compensation in the estate would be allowable as a deduction in determining the income of the beneficiaries.

The matter was also discussed with the Securities and Exchange Commission. At a meeting with the Commission in Washington, they agreed to the recording of 50% (being the estimated liability net of taxes) of the total contracted liability. This to be taken up annually on the basis of the relation of the number of months being reported on to the total number of months from the date of the signing of the contracts to the respective dates of completion of full-time employment. On such basis the annual charge to income will amount to approximately \$150,000 for the next four years. No deduction for such charges would be allowed for income tax purposes. It is anticipated that the payments actually made to the executives or their estates will be allowed to the company in the year of payment.

It is possible that the omission of any provision for future liability under the contracts would improve the tax position. However, it was decided that the booking of the provision in itself would not necessarily upset this tax position.

The charge to income of \$150,000 a year was not in itself considered significant but the possible liability of

\$1,700,000 appears so and therefore a footnote will be added to the financial statements submitted to stockholders. The plan will no doubt be described in some detail in the proxy statements submitted to stockholders.

#### Fafnir's First Fifty Years

(Continued from page 8)

German ball bearing imports abruptly cut off, the young company produced substantial quantities of bearings for trucks, tanks and other military equipment. In World War II, Fafnir took the lead in providing ball bearings for the all-important air arm of the fighting forces. Millions of Fafnir bearings were also produced for land fighting equipment, sea and undersea craft as well as industrial machinery needed for war production.

In the present era, as America's armaments become increasingly intricate, and as we move rapidly into the space age, more and more dependence is placed on bearing components capable of withstanding conditions of speed, load and temperature never before approached by previous applications.

Foreseeing this requirement, Fafnir early made the decision to apply its knowledge, experience and engineering skill to the solution of problems vital to America's future position as a world power, It has since concentrated its major efforts on a large-scale pioneering approach to the development of bearings that would meet every conceivable test and keep pace with the constantly growing demands of the new sciences and accompanying technology.

It is interesting to note, for example, that each jet plane requires as many as 2,000 to 3,000 bearings of various types to support the framework, instruments, controls and powerful engine constituents.

In summary, Fafnir's productive capacity, as well as its diversity of products, stands today at the greatest peak in the company's history. As a leading manufacturer of a vital component, the company is conscious of the demand and need, on the part of America's key industries, for constantly improving reliability of materials and parts entering into the manufacture of products ranging from missiles to compact automobiles.

#### Research To Meet Future Challenges

In addition to its own research, the company is sponsoring, aiding, guiding and encouraging in every way possible the research activities of other in-



dustries, government agencies, schools, colleges and commercial laboratories.

Conventional bearings have been found unable to withstand the extreme heat exposure and other requirements of certain precision applications. For these, Fafnir plans new components for gas and air bearings with high thermal stability, and tolerances expressed in millionths of an inch, to assure the utmost precision in function and in the fitting of parts.

In general, metals, ceramics and lubricants now in the development stage at Fafnir and elsewhere are designed to enable machines, engines and instruments utilizing ball bearings to accomplish tasks never before possible.

In announcing plans for the celebration of Fafnir's Golden Anniversary this year, Clarence G. Rosensweig, vice chairman of the board, paid tribute to the company's founders, who "despite early obstacles", he asserted, "established the company on a firm footing and charted the way for an outstanding business success story.

"We recognize," he said, "that it will be difficult to duplicate this past progress in the future. Nevertheless, as we approach the beginning of the next 50 years, we welcome the opportunity for continued growth in a dynamic industrial age. We have a solid foundation on which to build and, within the range of our capabilities and the times in which we operate, we intend to match the success of our forerunners."

#### Trained to Raise Hell In America

(Continued from page 17)

The Academy of Red Professors with a seven-year course is scholarly and philosophical. It is for heavy thinkers and high-browed evangels of Communism with little appeal for less sedentary Americans.

#### **School for Secret Police**

On an equally high pedestal above the other schools for world revolution is the supersecret Kirov Academy in Leningrad. It is under the MVD or secret political police. Only candidates who have proved their do-or-die stamina enter its classes. It teaches higher level underground work and how to organize a police force which can control a nation, even its army, and keep the Communist party in power. Its alumni are active in both Hungary and Greece.

By fostering so-called liberal schools in American cities, some formerly under party names, selected students can be instructed in revolutionary tactics. Summer camps with intensive courses are even safer from intruders. A goodly portion of some 20,000 graduates of these schools become converts to Communism or sympathizers.

With the American schools, the International Lenin School in Moscow has become less essential for the program in the United States. It does, however, continue as a goal or finishing school for the hopeful young party member or graduate of the American

classes.

The Soviet schools for foreigners are not too alarming when they are stripped of mystery. It would be well to know their 800-odd American alumni, also their instructors and what secret plotting is behind the formal handshakes over a conference table or the clink of cocktail glasses at a banquet board. It also will help when they know what we know—an interesting long-range job for our State Department and F.B.I. (Written in 1947!)



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## **Business Tips**

By CHARLES E. LEE
Marketing Department
University of Connecticut, Storrs

#### Some "Tips" On Our Mobile Market

♦ Every year the Travel Industry expands. People in all income classifications apparently make more trips, stay longer, and travel farther; this is true especially of middle and upper income groups. As a result, in many parts of the country, there has been a rapid development of resort facilities, motels and eating places, gasoline stations, and commercialized attractions, from bathing beaches and boating to golf courses and guided tours. Collectively these groups spend over 100 million dollars a year in magazine and newspaper advertising alone. Businesswise, this is all to the good and, undoubtedly, there is never too much of of a good thing.

A recent survey (1957) by the U. S. Department of Commerce shows that for the nation as a whole about 40% of all trips, made by Americans, take place in the months of July, August, and September. The general level of travel during these three months (the summer quarter) is roughly double the average of the two winter quarters and about half as much again as the April-June period.

But strange as it may seem, there is little change from quarter to quarter (seasonal variation) in either the number of business trips or the number of trips made for purely personal reasons. Together, they add up to approximately 16 million for each quarter of the year. Seasonality, therefore, is evidenced primarily in the "visiting" and "vacationing" categories. (See Table I and Chart I)

In terms of the base period, the number of Business trips shows a slight increase in the second quarter with somewhat larger percentage decreases in the third and fourth; similarly ventures for personal reasons show small percentage variations from quarter to quarter. The number of visits, to friends and relations, however, rises to a peak 90 percent above base, in the third quarter, while vacation trips increase more than 560 percent in the same time period.

When the number of trips is weighted by the number of days taken for the venture, however, an appreciable seasonality appears for all types of trips. (See Chart II)

Table I Seasonal Variation in Travel, in the United States Number of Trips, 1957

Reason For Trip	Trips	Jan. Mar. * (Millions	Apr. June of Trips)	July Sept.	Oct. Dec.	Annual Total
Business	number	11.4	11.7	10.6	10.3	44.0
	index	100.0	102.6	93.4	90.4	
Visit Friends	number	19.3	25.1	36.8	25.6	106.8
and Relatives	index	100.0	114.5	190.7	132.6	
Other	number	5.1	13.8	33.8	8.4	61.1
Vacation	index	100.0	270.6	662.7	164.7	
Other	number	5.2	4.4	5.2	4.2	19.0
Personal	index	100.0	84.6	100.0	80.8	
Total	number	41.0	55.1	86.3	48.5	230.9
	index	100.0	134.4	210.5	118.3	
* Base period for ind	lex numbers					

1. The term "trip" or "round trip" involves one person either going out of town or away from the home community overnight or taking a one-day trip to a place that is at least 100 miles away. If two people take a trip together, it is counted as two round trips.

During most of the year, about two out of three journeys are for periods of from two to four days; in the summer months, however, the percentage of trips of "ten days or more", dou-

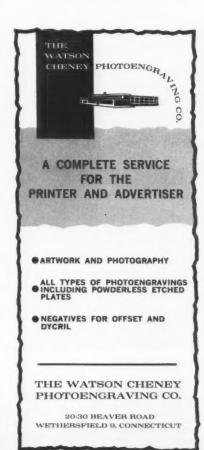
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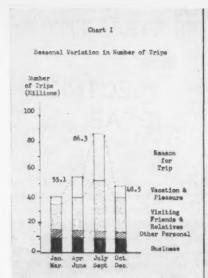
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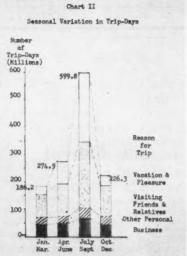
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THE WIREMOLD COMPANY HARTFORD 10, CONNECTICUT







bles\*; while a substantial increase also occurs in the proportion of trips taking from 5 to 9 days\* of travel time. (Table II)

longer, when they go. This is evidenced by the larger percentages under total "trip-days" as compared to total "trips," in Table IV.

Table II Length of Trip in Days, as a percentage of Total for the Period.

1. One Day	Jan. Mar. 7	April June 7	July Sept.	Oct. Dec. 7	Total
2. 2-4 Days	72	63	50	68	61
3. 5-9 Days	13	21	27*	17	21
4. 10 Days or More	8	9	18*	8	12
TOTAL	100	100	100	100	100

Apparently, in the summer time not only business and vacation trips but those taken to receive medical attention, to attend funerals or for other non-pleasure purposes, are of greater duration. Travelers tend to 'linger longer," apparently, when the weather and other influences are congenial.

In the two winter quarters, while travel for business purposes takes slight precedence over trips for vacations and other personal matters, for the year as a whole the order of importance is as indicated in Table III.

Table IV Means of Transportation

			mars por ame				
		(Percer	itages)				
	Jan. April July		July	Oct.		TOTAL	
	Mar.	June	Sept.	Dec.	Trips	Trip- Days	
1. Automobile	83	86	90	85	87	82	
2. Bus	3	3	2	2	2*	3 *	
3. Rail	5	2	3	4	411	5 **	
4. Air	4	. 5	3	4	3*	5*	
5. Combination	5	4	2	5	4*	5 **	
TOTAL	100	100	100	100	100	100	

American travel is basically local or regional in nature, i.e., about 60%

Table III The Reasons for Taking Trips, in Order of Their Importance

1. To visit Friends and Relatives	Number of Trips (Millions) 106.8	Percent of Total 46
2. Vacation and Pleasure	61.1	27
3. Business	44.0	19
4. Other Personal	19.0	8
TOTAL	230.0	100

A large majority of the trips made, in this country, are by automobile, (83 to 90 percent) but more days per trip are spent by persons who use public conveyances. That is, people who travel by public conveyance, stay of the trips taken by Americans are for a distance of less than 200 miles, one way; only 4% are 1000 miles or more; 75% of the trips originating in the Northeast1 terminate within that region; 55% of all trips end in the state of origin; 25% consist of jour neys to neighboring states; while 20% exceed these limits, only 2% have des tination outside the continental United

Although a high proportion of persons in the upper income groups tend to travel farther and stay longer than those in lower brackets, a majority of all trips are taken by persons in families having incomes under \$6,000, while as many as 15% are taken by people with family incomes of less than \$3,000. Moreover, the majority of those who journey by rail and bus have incomes of less than \$6,000 a year, and half of those who go by plane are in the \$6,000 and under, income brackets.

#### Considerations Concerning the Mobile Market

According to the National Association of Travel Organizations, the American public spends from 14.0 to 15.0 billion dollars in out-of-state domestic travel alone. This is roughly 45% of the total, since 55% of the trips are terminated in the state of origin. The total travel expenditure, therefore, is estimated at from 30 to 40 billion dollars annually.

In other words servicing the mobile market is big business. It is both a responsibility and an opportunity of local and state government, as well as the merchant and the manufacturer.

Government receives income locally from taxes on summer homes and other seasonal property, while at the state level it benefits from taxes on gasoline, meals and beverages, hunting and fishing licenses and licensed establishments of various kinds. It has been estimated that at least 5 percent of the vacationer's dollar goes to taxcollecting agencies. Likewise, about 25 percent goes to the retail store divided as follows: 11 percent for clothing, 4 percent for sporting goods, cameras and other equipment, 5 percent for gifts and souvenirs and 5 percent for foods and beverages. Lodging and eating places get relatively large

<sup>1.</sup> Northeast - New England and the Middle Atlantic States.

shares as do also transportation services, theaters, and a variety of amusement and resort establishments. All industry benefits indirectly from the vacation business, but those who make equipment and materials used by vacationers are especially favored.

### Implications for those Servicing the Mobile Market

1. Almost 40% of the trips taken during the year are made in the winter season. This means that about this percentage of the total market is spread through the winter months with a major peak in the latter half of December.

2. Almost half of the winter trips are made for the purpose of visiting friends and relatives. This fact should be taken into consideration in appealing to this market and in catering to its needs and wants.

3. In the summer months people tend to increase the number of days of travel per trip, whatever the reason for the journey. They not only take side trips to interesting places but they also spend more time where the conveniences and services are appreciated and enjoyed. This fact undoubtedly has implications for the commercial resort especially when its expenditures for publicity are under consideration. Detailed directions for finding such

places are obviously a major consideration in getting this business.

4. Thirteen percent of all trips are by conveyances other than automobile. These travelers should not be forgotten. Their contribution is proportionally more than their numbers—they stay longer and have generally higher incomes than other segments of the mobile market.

5. Purely vacation and pleasure trips constitute about 40% of the total for the summer season, but only 27% of the total for the year. In other words, vacations constitute a major source of income in the summer quarter as well as an important source throughout the year. For the best results, publicity probably should be continuous, with careful consideration given to proper timing and seasonal variation of both media and message.

6. One way to bring more dollars to your area is to attract more tourists; another way is to keep them longer when they come. Studies seem to indicate that one of every two American vacationers leaves home with no definite destination in mind. Many of them visit New England and in doing so pass through Connecticut. The problem is to keep them when they arrive. We can sell Connecticut to the vacationer if we first get his attention, then develop his interest and focus it

on what we have to offer.

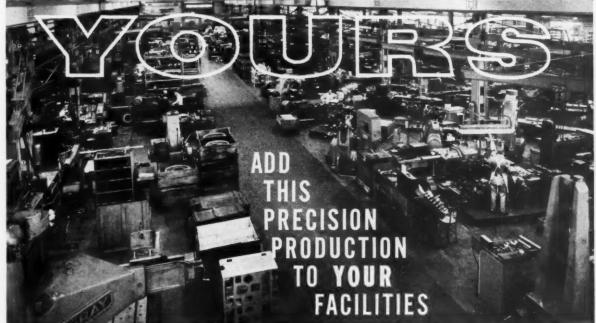
#### Corset Machine Sews Up New Industry

(Continued from page 11)

vision sells tubing to appliance, aircraft, electronic, agricultural and many other manufacturers. Tubing for ventilation, dust removal and maintenance is sold by the "industrial" division while "air conditioning" and "swimming pool accessories" also have their own marketing divisions.

Flexible Tubing Corporation services its many markets through nine regional sales offices; three manufacturing plants; and warehouses in Guilford; Hillside, Illinois; and Anaheim, California. The Anaheim plant includes a product design and testing laboratory while the company's Research, Design and Testing Center is maintained in its Guilford headquarters.

According to Mr. Daggett, "The tremendous acceptance of flexible tubing products has made possible new solutions to a great number of problems. Our engineering staff is constantly in correspondence with product designers around the country on this very matter. The industry is growing at a rate of 25 per cent per year, and products now being considered may speed that rate even more."



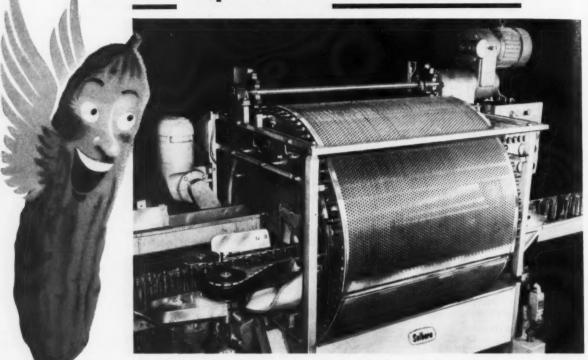


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### **Business Pattern**

A comprehensive summary of the ups and downs of industrial activity in Connecticut for the thirty day period ending on the 15th day of the second previous month.

#### **Business Levels Out**



♦ BOTH the state and national Indexes halted their declines in February. The Connecticut Index, after dropping for six months, rose to −6.1%. Gains in manufacturing employment and average hours outweighed losses by the other two components. The U.S. Index ended an eight month slide, leveling out at an estimated −8%.

It is too early to tell whether we have reached the bottom of the current recession, but there are encouraging signs. In February, the Federal Reserve Industrial Production Index leveled off after six straight monthly declines and housing starts rose for the second consecutive month. Retail sales and new orders and sales of durable goods manufacturers picked up. In early March, new car sales were up from early February and orders for steel were showing some improvement.

On the other hand, the rise in unemployment and the decline in personal income continued in February.

#### Connecticut Sales Tax

In the past we have pointed out the importance of consumer spending in the U.S. Personal consumption expenditures account for about 2/3 of the nation's Gross National Product. For Connecticut, an indication of consumer spending is afforded by sales tax revenues.

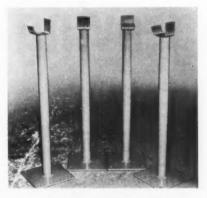
Reflecting the decline in economic activity, seasonally adjusted sales tax revenues continued downward in the last quarter of 1960, falling to \$19.4 million. This figure was about 5% below the first quarter record, but was slightly above the same period of 1959 and the earlier first quarter 1957 peak. For the year 1960, state sales tax revenues were 5% higher than for 1959.

In the U.S. as a whole, retail sales rose 2% in 1960 to \$219.6 billion. An increase in sales of non-durable goods more than offset a slight decline in durable sales. The 2% gain in 1960 was somewhat below the average yearly growth of 4% for the years 1956-59.

In view of the business recovery expected this year, it seems that sales tax revenues, along with retail sales, should reverse their downward trend during 1961.

#### **Employment**

As the preceding article mentioned, retail sales of durable goods declined slightly in 1960. The tendency of consumers to postpone durable goods purchases during a recession affects Connecticut more than the rest of the country. This is because better than 70% of our factory workforce is



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employed in durable manufacturing v., 57% for the U.S. as a whole.

In this state, most of the people engaged in durable goods manufacturing work in the metal products industries. Until February, metallic employment had been in a down-trend since the beginning of 1960. Non-metallic has been pretty much level in the same period.

In the metallic field, the primary metals, fabricated metals, and machinery industries have been the big losers. Fortunately, employment in transportation equipment, our largest industry, has been fairly stable.

In the U.S., large job losses have occurred in primary metals and transportation equipment because of steel and auto cutbacks. Fabricated metals and machinery employment are also off substantially.

#### **Capital Spending**

The result of a survey of business investment plans made in January and February by the Commerce Department and Securities and Exchange Commission support the expectation of a business pickup this year. The survey indicated that the annual rate of new plant and equipment expenditures would reach a low point of \$33.8 billion in the second quarter of 1961, then rise to \$35.0 billion for the second half.

For the year as a whole, capital spending is expected to total \$34.6 billion, down about 3% from 1960's \$35.7 billion. This would be much less severe than the drop of 17% which occurred in the prior recession year of 1958.

Manufacturers as a group expect their 1961 outlays to be  $2\frac{1}{2}\%$  below 1960. Iron and steel producers are planning a 23% slash while auto manufacturers anticipate a 15% increase. Non-manufacturing expenditures will drop  $3\frac{1}{2}\%$ . Railroads anticipate a 42% reduction and public utilities (electric, gas, water) a 10% gain. As in earlier surveys, most spending will be for cost-cutting modernization rather than expanded capacity.

The second half increase in new plant and equipment expenditures should help to improve the business of some important Connecticut industries such as machine tools and hardware.

#### **Exports and Imports**

U.S. exports rose to \$20.5 billion in 1960 from \$17.6 billion in 1959. This made 1960 the best year since 1957 when shipments of oil to Europe while the Suez Canal was blocked boosted exports to \$20.9 billion. Imports for the year went down to \$14.6 from \$15.2 billion in 1959.





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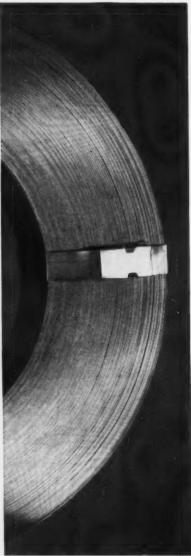
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## Spotlight on the Future

#### Contributed by National Association of Purchasing Agents

By E. F. ANDREWS, Vice President In Charge of Purchases Allegheny Ludlum Steel Corporation

#### **General Business Conditions**

Business has turned up. A tone of optimism permeates the March reports of Purchasing Executives. This month's statistics indicate that we may have completed the bottoming-out process noted in our January report and rounded the bend toward the up side. If present trends continue to develop, the 1960-1961 recession will be shorter and milder than its predecessors.

New order and production figures show further improvement since February: new orders are reported by 32% to have increased, up from 25% last month, while only 20% point to a worsened situation, down from 29% a month ago. It is the first month since October, 1960, that the number reporting conditions better has been higher than the number reporting worse.

Production figures this month also show cause for optimism and, for the first time since October, 1960, the number reporting improvement exceeds the number reporting worsening conditions.

While a tone of optimism prevails throughout this month's report, all is not sweetness and light. A review of the remarks made by our members shows that certain industries and geographical areas continue to find little about which to cheer. However, many of those reporting downward trends qualify their figures by stating that inquiries and requests for quotations are very encouraging.

Purchasing Executives continue to keep close control on inventories, with only slight signs of willingness to add to present levels. Unemployment remains a major problem but, for the first time in many months, some improvement is noted. Prices again show some minor upward pressures. The general attitude seems to be that the improvement showing on all fronts is small but promising.

#### **Commodity Prices**

The gradual stabilization of prices, which first became apparent late in 1960, continues this month. Of the total reporting, 13% say they are gen-

erally paying higher prices for the commodities they buy, and this is the largest percentage so reporting since May, 1960. The percentage reporting lower prices decreased slightly—down to 10% from 11% in February—while 77% say prices have remained the same since February. Although some firms reduced prices almost to the point of profit elimination in order to meet competition, there are now signs of certain adjustments in pricing policy.

#### **Purchased Materials Inventories**

Inventory reduction continues but at a slightly lower rate than last month. A healthy 54% report levels the same as last month and remarks from this group indicate that they have reached bottom and are in balance. A total of 16% report that they

have added to inventories, up from 13% last month, and 30% report continued reduction. This is down from 36% in February. While the majority indicate that they are satisfied with present reduced levels, comments show they are keeping an eye on world conditions, delivery schedules, and price trends.

#### **Employment**

Perhaps the most encouraging note in the March report centers on employment statistics. A total of 12% report improvement in employment, up 6% from February. While this in itself is worthy of some note, greater significance lies in the fact that this is the first upturn reported since July 1960. A large 30% continue to report a worsened employment situation, but this is down from 42% in February.

#### **Buying Policy**

Purchasing Executives seem inclined to at least place a "toe in the water" by moderate extension of forward commitments as evidenced by their March reports. While no impulsive movements are indicated, 16% are



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extended for ninety days or longer on Production Materials, up from 12% last month. Those committed for sixty days or less dropped from 88% to 84%. Even the MRO category shows some lengthening, with the 30-day-or-less group totaling 73%, a drop from 79% in February. Capital expenditures also exhibit a slightly strengthened picture, with 45% willing to commit for six months or more. This increase of 6% from last month seems to have come primarily from the 90-day group.

The general lengthening of forward buying does not indicate a movement to stock-pile, however, as members continue to show great resistance to

inventory increases.

#### **Specific Commodity Changes**

On the *up* side are: Copper and steel scrap, rubber, and sodium nitrite.

On the down side are: Corrugated containers, styrene, and miscellaneous electrical equipment.

In short supply: Certain cold-tar chemicals.

#### San Francisco Riots Part of Communist Pattern

(Continued from page 14)

ever, the soil into which the seed is planted has been prepared in many ways which are not apparent to the American people. Let us mention some of these influences here and now. First, the influence and authority of the Christian faith has been increasingly weakened in the educational process of the nation.

#### An Injunction

The concept of freedom has become license and anarchy instead of discipline and self-restraint. The moral foundations on which Constitutional government depends have been eroded and broken down by a kind of expediency and self-aggrandizement which destroys the inner integrity of the individual.

Second, there has been a cynical dismissal of the Communist Party as an insignificant minority in American life rather than a hard-core van-guard of the world Marxist movement, which in truth it is. This psychology of laughing off Communist strategy as the "lunatic fringe" is not unlike the blindness of other peoples who have been blase and cynical right up to the time of their downfall.

"Pride goeth before destruction and a haughty spirit before a fall." This Biblical injunction is greatly needed at this moment in our national history. The enemy is busy. We must also be busy.

#### **SMALL DIESEL ENGINES**

The Burmeister & Wain American Corporation is introducing a new line of small stationary diesel engines, rated from 6 to 36 H.P. for continuous duty. The very competitive price of these engines combined with their simplicity, low overall cost of operation make them an ideal source of power.

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## PRODUCTS AND SERVICES

THIS department, formerly listing only products made in Connecticut (from 1937 through 1959) is now available for listing not only products made in the state but also services available to industry through management, technical research or other service organizations located in Connecticut.

Listing rate, \$6,00 per listing for 12 monthly insertions, effective with the February 1960 issue. Listings are payable annually, in advance, or within 30 days after their first insertion.

Abrasives
Fuller Merriam Company, The (Vitrified, Resinoid Bonded Grinding Wheels & West Haven

Scovil, Inc., D. & H. (for polishing metals, etc.)

Absorbents
Nielsen & Sons, Inc., John R.
(oil, water, and grease) South Windsor

Accounting Forms Baker-Goodyear Co., The Branford

Accounting Machine Cards Connecticut Printers, Inc. Hartford

Adding Machines
Underwood Corporation Hartford

Adhesives
Polymer Industries, Inc. Springdale
Raybestos Division Raybestos-Manhattan,
Inc.

Eitel, Walter T. West Hartford

Advertising Mats

Ads Inc., Div. CSW Plastic Types, Inc.
(plates, services) Rocky Hill

Advertising Agencies
Aliston, Smith and Somple, Inc.
Brunelle Co., The Charles
Jimford Advertising Agency
Langeler-Stevens, Inc.
Moore and Co., Inc.
Westport & West Hartford
Shenton Co., K. C. (industrial marketing)
Hartford
Middletown
Orange
Stamford
Westport & West Hartford
Shenton Co., K. C. (industrial marketing)
Hartford
(industrial)

Watson-Manning Advertising (industrial and technical) Stratfor

Advertising by Representation Hartz-Miller Associates Meriden

Aerosol Containers
Seri-Print, Inc. (silk screen decorating on metal, plastic & glass) Waterbu Waterbury

Skinner Precision Industries, Inc., Skinner-Horton Chuck Div. New Britain

Air Compressors Spencer Turbine Co., The Hartford

Air Conditioning Contractors
Salmini Co., Inc., J. P. Milford

Air Conditioning Products
Dunham-Bush, Inc. West Hartford

Air Charter Simsbury Flying Service Hartford

Air Ducts Wiremold Co., The (Retractable) Hartford

Air Heaters—Direct Fired Peabody Engineering Corp. S

The Torrington Mfg. Co. Torrington

Air Cylinders Cushman Chuck Co. (rotating) Hartford

Aircraft
Sikorsky Aircraft Division United Aircraft
Corporation (helicopters) Bridgeport

Corporation (nencopers)

Aircraft Accessories

Chandler Evans Corp. (Piston and Jet Engine Accessories — Carburctors, Fuel Controls, Afterburner Regulators, Pumps, Servo-mechanisms and Protek-Plug Dehydrator Agents)

West Hartford Cousolidated Controls Corp. (pressure & temperature controls)

Fenn Mfg. Co., The (Hardened and Ground Gear assemblies)

Newington Gabb Special Products Inc (filler capspressure fuel servicing systems)

Windsor Locks

Hamilton Standard Div., United Aircraft Corp. (propellors and other aircraft equipment)

Aircraft Engine Timing Tools Gabb Special Products, Inc. Windsor Locks

Aircraft Engine Details

Amco Manufacturing, Inc.
East Windsor, Warehouse Point

American Standard Products, Inc. Hartford

Hartford Machine Screw Co., Div. of

Standard Screw Co. Hartford

New Haven Trap Rock Co., The, Machine

Products Div. North Branford

Tag Alloy Welding & Mfg. Co., Inc.

weldments)

Aircraft Engines
Lycoming Division Aveo Mfg. Corp Stratford United Pratt & Whitney Aircraft Div., United Aircraft Corp. (aircraft) East Hartford

American Standard Products, Inc. Hartford Hartford Machine Screw Co. Div. of Standard Screw Co. Hartford Scoviil Manufacturing Co. (PANELOC Aircraft Fasteners) Waterbury

Aircraft Instruments Gorn Electric Company, Inc. Lewis Engineering Co., The Stamford

Aircraft Nuts

McMellon Bros., Inc.

Aircraft—Repair & Overhaul
Airport Department Pratt & Whitney Aircraft Div. Rentschler Field East Hartford

Aircraft Sales
Simsbury Flying Service (Beechcraft)
Hartford

Aircraft Studs & Bolts
American Standard Products, Inc. Hartford
Ilartford Machine Screw Co., Div. of
Standard Screw Co.

Aircraft Test Equipment
United Manufacturing Co. Division
Maxson Electronics Corporation Hamden

Aircraft Wire & Cable Lewis Engineering Co., The

Alumilite Aluminum Sheets Leed Co., The H. A. Hamden Aluminum Awnings
Norlee Aluminum Prod, Corp. Bloomfield

Aluminum—Bar, Rod, Sheet, Plate
Frasse & Co., Inc., Peter A.

Aluminum Bronze Castings
Knapp Foundry Company, Inc.

Guilford

Knapp Foundry Company, And.

Aluminum Castings
Alloy Foundries Div., The Eastern Co.

Naugatuck
West Haven Aluminum Die Castings Mt. Vernon Die Casting Corporation

Stamford Stratford Peasley Products, Inc.
Peerless Aluminum Foundry Co., Inc.,
(permanent mold) Bridgeport
Stewart Die Casting Div. Stewart-Wafner
Corp.

Aluminum Extrusions Eastern Steel and Metal Company

West Haven Republic Foil, Inc. Danbury

Aluminum Forgings Consolidated Industries, Inc. West Cheshire Scovill Manufacturing Company Waterbury

Aluminum Ingots Batchelder Co., Inc., Charles Lapides Metals Corp. Newtown

Aluminum Sand Castings Bridgeport Deoxidized Bronze Corp Peerless Aluminum Foundry Co., Inc., Bridgeport

Aluminum—Sheet and Rod Scovill Manufacturing Company Waterbury United Smelting & Aluminum Co., Inc.
New Haven Aluminum Tubing
Eastern Steel and Metal Company
West Haven

Aluminum Windows
Norlee Aluminum Prod. Corp. (combination and prime) Bloomfield

Ammunition Remington Arms Co., Inc. Bridgeport

Fenn Mfg. Co., The (Dow 17) Newington

All-Brite Chemical Corp.
Aluminum Finishing Co.
Contract Plating Co., Inc.
Leed Co., The H. A.
Stamford Pollshing & Plating
Stamford Pollshing & Plating
Stamford

Anodizing Equipment Enthone, Inc. New Haven

Asbestos Auburn Manufacturing Company, The (gas-kets, packaging, wicks) Middletown

Asarcon Bronze
Derby Castings Company, The Seymour
Knapp Foundry Company, Inc. (bushing &
Guilford

Assemblies—Special
Custom Products Corp Bridgeport

Assemblies—Small
Ameo Manufacturing, Inc.
East Windsor, Warehouse Point
American Standard Products, Inc, Hartford
Barnes Co., The Wallace Div. Associated American Standard Products, Inc. Matavas Barnes Co., The Wallace Div. Associated Bristo Custom Products Corp Greist Manufacturing Co., The Hartford Machine Screw Co., Standard Screw Co. Waterbury Pressed Metal Co.

Audio-Visual Equipment
HB Motion Picture Service (rental & service, projection and sound)

service, projection and sound)
New Haven
Victor Animatograph Corp. a div. of Kalart
(16mm sound and silent projectors; 35mm
filmstrip and sound slide film projectors)
Plainville

Automatic Buffing & Polishing Machines Harper Buffing Machine Company, The East Hampton

Auto Cable Housing Wiremold Company, The Hartford

Automatic Control Instruments Bristol Co., The (temperature ristol Co., The (temperature, pressure, flow humidity, time) Waterbury

Automobiles—Children's Powercar Company Mystic

Automotive Bodies Metropolitan Body Company Bridgeport

Automotive Leasing Motorlease Corporation, The West Hartford

Automotive Parts
Bridgeport Thermostat Div. RobertshawFulton Controls Co. (automobile thermostats) Milford
Echlin Mfg. Co., The (Ignition & Brake)
Branford

Els Automotive Corp. (Hydraulic Power and Middletown Raybestos Division of Raybestos-Manhattan, Inc., (Brake Lining, Lined Brake Shoes, Clutch Facings, Automatic Parts Automatic Polishing and Buffing Equipment Packer Machine Company Meriden

Automotive Tools
Els Automotive Corp. (Brake Tools)
Middletown

Bakelite Moldings Watertown Mfg. Co., The Watertown

Balle Abbott Ball Co., The (steel bearing and burnishing)

Kilian Steel Ball Corp., The

Hartford nishing)

Martford

New Depirture Div. of General Motors (steel and steel alloys)

Ploneer Steel Ball Company, Inc. (steel for bearings, burnishing, graining; also brass, bronse and stainless) Unionville Superior Steel Ball Co., Inc., (steel bearings & burnishing material) New Britain

Hand Saw Machines
Thompson & Son Co., The Henry G. (automatic cut-off)

New Haven

Barrels
Abbott Ball Co., The (burnishing and tumbling)
Hartford
Enthone, Inc. (tumbling)
New Haven
Esbec Barrel Finishing Corp (burnishing &
tumbling)

Baskets-Wire Fairfield Rolock, Inc.

Bead Chain Mfg. Co., The Bridgeport

Auto-Swage Products, Inc. Shelton

Bearings
Automation Bearings (ball & spherical) Bridgeport Danbury Barden Corporation, The (ball)
Fafair Bearing Co. (ball)
Marlin-Rockwell Corporation
New Departure Div. of General Motors (ball)
Norma-Hoffman Bearings Corp. (ball and roller) Stamford Torrington Co., The Torrington

Bridgeport Thermostat Div. Robertshaw-Fulton Controls Co. Milford

Bellows-Metallie Thermostat Div. Robertshaw Bridgeport Thermost Fulton Controls Co. Milford

Rella Bevin Brothers Mfg. Co. N. N. Hill Brass Co., The East Hampton East Hampton

Hartford Belting Co.
Russell Mfg. Co. (High Speed Endless, Laminated Rubber, Roll Stock all types)
Middletown

Bends—Pipe or Tube National Pipe Bending Co., The New Haven

Bicycle Sundries
Torrington Co., The Torrington

Blacking Salts for Metals
Du-Lite Chemical Corp. Middletown
Enthone, Inc. New Haven Enthone, Inc. Mitchell-Bradford Chemical Co. New Haven Milford

Black Oxide Finishing
Black Oxide, Inc. New Britain

Black Oxide Treatment
Bennett Metal Treating Co., The Elmwood

Capewell Manufacturing Company, Metal Saw Division (hack saw and band saw) Hartford

Blast Cleaning Equipment
Pressure Blast Mfg. Co., Inc., (Wet and Dry
and Abrasives)

Manchester

Howard Company (cupola fire clay)
New Haven

Spencer Turbine Co., The Hartford

Blower Fans Colonial Blower Company Spencer Turbine Co., The Plainville Hartford

Blower Systems
Colonial Blower Company
Ripley Co. Plainville Middletown

Blower Wheels Torrington Manufacturing Company, The Torrington

Blueprints and Photostats
Joseph Merritt & Co. Hartford

Blue Printing Machines
Rotolite of New England Glastonbury

Bollers Bigelow Co., The New Haven

Bolts and Nuts Clark Brothers Bolt Co. Hartford Machine Screw Co., Standard Screw Co. Torrington Co., The Milldale Div. iv. of Hartford Torrington

Atrax Company, The (solid carbide) Newington

Feldman Glass Co., The New Haven

Bottles-Cosmetic Seri-Print, Inc. (cosmetic aerosol ceramic decorating) Waterbury

Box Board

Box Board

Bird & Son, Inc.
Continental Can Co., Boxboard and Folding
Carton Division
Federal Paper Board Co., Inc.
Montville, New Haven
Lydal & Foulds Paper Co., The
New Haven Board & Carton Co., The
Robertson Paper Box Co.
Montville

Bird & Son, Inc. (corrugated, solid fibre, cleated containers)

Connecticut Container Corporation

New Haven Continental Can Co., Fibre Drum and Corrugated Box Division Portland Merriam Mfg. Co. (steel cash, bon Portland, fitted tool and tackle boxes) Durham Warner Bros. Co., The (Acetate, Paper, Acetate and Paper Combinations, Counter Display, Setup)

Boxes and Crates
City Lumber Co. of Bridgeport, Inc., The
Bridgeport

Boxes-Folding Leshine Carton Co. Branford

Boxes-Metal Durham Mfg. Co. (Bond and Security, Cash and Utility, Personal Files and Drawer Safes) Durham Safes)
Scovill Manufacturing Company (aluminum, brass, bronze, copper-cosmetic, drug, hair pin, ointment, pill, powder, rouge, vanlity)
Waterbury

Boxes—Paper—Folding

Atiantic Carton Corp.
Bridgeport Paper Box Co.
East Hampton
Continental Can Co., Boxboard and Folding
Carton Division
Continental Can Co., Boxboard and Folding
Carton Division
Cortis & Sons, Inc., S.
Folding Cartons Incorporated (paper, folding)
Mills, Inc., H. J.
National Folding Box Co., Div. Federal Paper
Board Co., Inc. (paper folding)
New Haven and Versailles
New Haven Board & Carton Co., The
Robertson Paper Box Co.
Warner Bros. Co., The
Bridgeport

Boxes—Paper—Setup Bridgeport Paper Box Co. Heminway Corporation, The Mills, Inc., H. J. Strouse Adler Company, The Warner Bros. Co., The Bridgeport Waterbury Bristol New Haven Bridgeport

Brake Cables Eis Automotive Corp. Middletown

Brake Linings
Raybestos Division of Raybestos-Manhattan,
Inc. (Automotive and Industrial)
Bridgeport

Fused Fabric, Middletown Russell Mfg. Co. (all types, Durak, Wireback, Extruded) Brake Service Parts
Middletown Els Automotive Corp.

Brass & Bronze

Anaconda American Brass Company, The
(sheet, wire, rods, tubes) Waterbury
Bridgeport Rolling Mills Company (coi.,
sheet, strip) Bridgeport
Bristol Brass Corp., The (sheet, wire, rods)
Bristol Chase Brass & Copper Co. Waterbury Miller Company, The (phosphor bronze and brass in sheets, strips, rolls) Meriden Waterbury bronze and

Scovill Manufacturing Company Waterbury Tinsheet Metals Co., The, (sheets and rolls) Waterbury

Brass & Bronze Ingot Metal Mitchell Smelting & Refining Co., Inc. Botsford Whipple and Choate Company, The Bridgeport

Brass, Bronze, Aluminum Castings
Coggins Mfg. Co., The J. B. Meriden
Derby Castings Company, The
Victors Brass Foundry, Inc. Gulford

Brass Goods
Anaconda American Brass Company, The Waterbury Rostrand Mfg. Co., The (Ecclesiastical Brass Milford Wares)
Scovill Manufacturing Company (to order) Waterbury

Brass Mill Products Anaconda American Brass Company, The Waterbury
Chase Brass & Copper Co. Waterbury Chase Brass & Copper Co. Plume & Atwood Mfg. Co., The Scovill Manufacturing Company Seymour Manufacturing Co., The Thomaston Waterbury Seymour

Brick-Building
Donnelly Brick Co., The New Britain
Stiles Corp., subsidiary of Plasticrete Corp.
North Haven

Bricks-Fire Howard Company New Haven
Mullite Works Refractories, Div. H. K.
Porter Co., Inc. Shelton

Bright Wire Goods
Sargent & Company (Screw Eyes, Screw
Hooks, Cup Hooks, Hooks and Eyes, C. H.
Hooks)
New Haven

Bronze & Aluminum Castings
Knapp Foundry Company, Inc. (rough or machined)
Guilford

Bronze Sand Castings
Bridgeport Deoxidized Bronze Corp.
Bridgeport

Fuller Brush Co., The East Hartford

Buckles Hawie Mfg Co., The Bridgeport North & Judd Manufacturing Co. New Britain Patent Button Co., The Waterbury

Buffing & Polishing Compositions Apothecaries Hall Company, Division The Hubbard Hall Chemical Company Waterbury Waterbury Lea Mfg. Co.

Burglar Alarm Systems Mosier Research Products, Inc. Danbury

Dorset-Rex, Inc., Subsidiary of Landers, Frary & Clark

Peabody Engineering Corp. Stamford

Burners—Coal and Com-Engineering Corporation (Com-Stamford Burners-Coal and Oil bined)

Burners—Gas and Oil Engineering Corporation Peabody bined) (Com-

Burners-Refinery Engineering Corporation (For Gas Peabody E Stamford

Burnishing Abbott Ball Co., The (Burnishing Barrels and Burnishing Media) Hartford Pioneer Steel Ball Company, Inc (balls, cones, other metallic shapes) Unionville

Atrax Company, The (carbide) Newington Pratt & Whitney Co., Inc. (carbide and HSS) West Hartford Newington

Connecticut Manifold Forms Co., The West Hartford

Business Counsellors Wirth Management Company Wilton

Buttons Frank Parizek Manufacturing Co., The Put-nam Schwanda & Sons, B. (ocean pearl and plastic) Staffordville nam schwanda & Sons, B. (ocean paer) and plastic)
Staffordville Scovill Manufacturing Company (Uniform and Tack Fasteners)
Waterbury Companies, Inc. (Uniform and Fancy Dress)
Waterbury

Button Head Socket Screws Holo-Krome Screw Corp. West Hartford

Cabinet Work Hartford Builders Finish Co. Hartford

Cable—Asbestos Insulated
Rockbestos Wire & Cable Co., Div. of Cerro
Corp. New Haven Cable-Interlocked Armor Bridgeport

General Electric Company

Cable—Nonmetallic Sheathed General Electric Company Brid Bridgeport

Hendryx Co., The Andrew B. (bird and New Haven

Cams

Ameo Manufacturing, Inc.

East Windsor, Warehouse Point
American Cam Company, Inc.
Bloomfield
Bristol Instrument Gears, Inc.
Hartford Special Machinery Co., The
Hartford Hartford

Cams, 2 Dimensional Amco Manufacturing, Inc.

East Windsor, Warehouse Point
Mallory Industries, Inc.
West Hartford
Parker-Hartford Corporation

Hartford

Cams, 3 Dimensional
Amco Manufacturing, Inc. Town of
East Windsor, Warehouse Point
Mallory Industries, Inc. West Hartford
Parker-Hartford Corporation Hartford

Capacitors
Electro Motive Mfg. Co., Inc., The (mica & Willimantic

National Die Co., Inc., The Wolcott

Carbide Form Tools
Somma Tool Co. (for automatic waterbury

Carbide Shape Dies
Thomaston Tool & Die Co. (any form)
Thomaston

Carbide Tools Atrax Company, The (solid) Precision Tool & Die Co. Newington Waterbury Carbon Pile Type Resistors
Engineered Metals
Manchester

Card Clothing
Standard Card Clothing Co., The (for texStafford Springs

Wassell Organization, Inc.

Carpenter's Tools
Sargent & Company (Planes, Squares, Plumb
Bobs, Bench Screws, Clamps and Saw
New Haven

Carpets and Rugs Bigelow-Sanford Carpet Co. Thompsonville

Carton Closure Equipment
Better Packages, Inc. ("Tape-O-Matic," "Better Pack")

Casket Trimmings
Bridgeport Casket Hardware Co., The
Bridgeport

Casters

Bassick Company, The (Industrial and Gen-Bridgeport

Commercial Foundry Co., The (brass, bronze, aluminum)

Connecticut Foundry Co. (grey iron)

Rocky Hill

Connecticut Malleable Castings Co. (malleable iron castings)

New Haven

Custom Products Corp (machined only)

Bridgeport Bridgeport Stratford Ductile Iron Foundry, Inc.

Stratford
Alloy Foundries Div., The Eastern Co.
Naugatuck
Farrel-Birmingham Company, Inc. (Meehanite Nodular Iron, Steel)
H. R. Engineering Laboratories, Inc. (centrifugal steel mold)
Malleable Iron Fittings Co., malleable iron and steel)

Branford New England Alloy Casting Corp. Hartford Newton-New Haven Co. (zinc and aluminum) West Haven Nutmeg Crucible Steel Co. (steel) Branford Plainville Casting Company (gray, alloy and high tensile irons) Plainville Philbrick-Booth & Spencer, Inc. Hartford Producto Machine Company, The Bridgeport Scovill Manufacturing Company (Brass, Bronze and Aluminum) Waterbury Turner & Seymour Mfg. Co., The (gray iron, semi steel and alloy) Torrington Union Mfg. Co. (grey iron & semi steel) New Britain Waterbury Foundry Company, The (highway & sash weights) Wilcox Crittenden & Co., Inc., (gray iron and brass) (Advt.)

Castings—Investment
Arwood Precision Casting Corp.
Connecticut Investment Casting Corp.
Pawcatuck

Catalog Production Watson-Manning Advertising Stratford

Cements—Refractory
ullite Works Refractories, Div. H.
Porter Co., Inc. Shelton

Centerless Grinding
Brown Manufacturing Co.
New England Centerless Grinding, Inc.
West Hartford
Winsted

Centers
Ready Tool Co., The (anti friction, carbide tipped, high speed)
Stratford

Russell Mfg. Co. (for missiles, and for fric-materials) Middletown

Turner and Seymour Mfg. Co., The (weldless sash, jack, safety, furnace, universal, lion and cable)

Torrington

Auto-Swage Products, Inc. Shelton

Chain—Power Transmission and Conveying Whitney Chain Co., The, Subsidiary of Foote Bros. Gear and Machine Corp. Hartford

The Hitchcock Chair Company Riverton

Chemical Manufacturing
Carwin Company, The North Haven

Chemicals

Apothecaries Hall Company, Division The Hubbard Hall Chemical Company

Waterbury

Shelfon Axton-Cross Co. Carwin Company, The Shelton

Axton-Cross Co.
Carwin Company, The
Enthone, Inc.
Fuller Brush Co., The (for cleaning and maintenance—cleaners, deodorants, detergents, disinfectants, dust absorbers and pollishers Bicknell Company
MacDermid Incorporated
Naugatuck Chemical Division
Rubber Co.

Shelton
North Haven
New Haven
Waterbury
United States
Naugatuck
Naugatuck
Naugatuck
Naugatuck
Naugatuck
Naugatuck Rubber Co.
New England Lime Company
Pfizer & Co., Inc., Chas.
United States Chemical Corp.
Naugatuck
Canaan
Groton
New Haven

Chemicals—Agriculture
Naugatuck Chemical Division United States
Rubber Co. (insecticides, fungicides, weed
killers)

Chemists—Analytical and Consulting Bridgeport Testing Laboratory, Inc. Bridgeport

Christmas Light Clips Foursome Manufacturing Co. Bristol

Chromium Plating
Chromium Corp. of America
Chromium Process Company, The Waterbury Cushman Chuck Co., The
Jacobs Manufacturing Co., The (drill
chucks, lathe collet chucks and arbors)
West Hartford

chucks, latne conet Cauche West Hartford Skinner Precision Industries, Inc., Skinner-Horton Chuck Div. New Britain Union Manufacturing Company New Britain

Cushman Chuck Co., The Hartford Power Grip, Inc. Rockfall Skinner Precision Industries, Inc., Skinner-Horton Chuck Div. New Britain

Chucks-Drill Jacobs Manufacturing Co., The West Hartford

Chuck & Face Plate Jaws
Cushman Chuck Co., The Hartford
Skinner Precision Industries, Inc.,
Skinner-Horton Chuck Div, New Britain
Union Manufacturing Company
New Britain

Cushman Chuck Co. (power and hand operated) Skinner Precision Industries, Inc., Skinner-Horton Chuck Div. New Britain Hartford

Chucks—Power Operated
Cushman Chuck Co., The
Skinner Precision Industries, Inc.,
Skinner-Horton Chuck Div. New Britain
Union Manufacturing Company
New Britain

Howard Company (Fire Howard "B" and High Temperature Dry) New Haven

Cleaning Compounds Enthone, Inc. (Industrial) MacDermid Incorporated New Haven Waterbury

Clock Mechanisms Lux Clock Mfg. Co., The Waterbury

Clocks
E. Ingraham Co., The Bristol
United States Time Corporation, The
Waterbury

Clocks—Alarm Lux Clock Mfg. Co., The Waterbury

Clocks—Automatic Cooking
Lux Clock Mfg. Co., The Waterbury

Snow-Nabstedt Gear Corp., The New Haven

Clutch Facings
Raybeston Division of Raybestos-Manhattan, Inc. (Molded, Woven, Semi-metallic and Full-metallic)
Bridgeport
Russell Mfg. Co. (rubber Shock Cord — ali Middletown

Colis—Electric
Bittermann Electric Company
Rowley Spring Co., Inc., The (Air-wound
for television and electronic industries)
Bristol

Colls—Pipe or Tube
National Pipe Bending Co., The New Haven
Whitlock Manufacturing Co., The Hartford Hartford

Coll Winding
Advanced Electronics, Inc (custom)
Rocky Hill

Cold Molded Electrical Insulation
Meriden Molded Plastics Meriden

Communication Systems Hartford Tel-Rad, Inc.

Compacts
Scovill Manufacturing Company (powder and Waterbury

Compressors
Brunner Division of Dunham-Bush, Inc.
(Refrigeration, Air Conditioning and Air Compressors)
West Hartford
Norwalk Company, Inc. (high pressuse air and gas)

Computers
Reflection Electronics, Inc. Stamford
Royal McBee Corp.

Concrete Products
Plasticrete Corp. Hamden, Hartford
North Haven, Waterbury, Willimantic

Condenser and Heat Exchanger Tubes Scovill Manufacturing Company Waterb Waterbury

Sonoco Products Co., (paper) Mystic

Gorn Electric Co., Inc. (precision miniature electrical and printed ciruit) Stamford Construction Equipment Trailers
Kensington Welding & Trailer Co., The Kensington

Consultants

Robotham Co., The Edward W. (advertising & marketing) Westport & West Hartford

Consulting Engineers
Souther Engineering Co., Henry
Stanley P. Rockwell Co., Inc.,
Hartford
The (ConHartford
Danbury Southe.
Stanley P. sulting)
Sulting)
Joh, William A.

Continuous Mill Gages
Pratt & Whitney Co., Inc. West Hartford

Contract Machining

Amco Manufacturing, Inc.

East Windsor, Warehouse Point
Laurel Mfg. Co., Inc. (Precision Production
Small Parts)
Malleable Iron Fittings Company
McMellon Bros., Inc. (precision threaded
McMellon Bros.)

Advanced Electronics, Inc.
Advanced Electronics, Inc.
Town of
East Windsor, Warehouse Point
American Standard Products, Inc. Hartford
Custom Products Corp Bridgeport
Dorset-Rex, Inc., Subsidiary of Landers,
Frary & Clark
Frany & Clark
Frank
Frank Fenn Mfg. Co., The (Precision Machine Works)

NewIngton Greist Mfg. Co., The (Metal parts and assemblles)

New Haven Hartford Machine Screw Co., Div. of Standard Screw Co. (Production runs—metal boxes and containers to specifications)

Scovill Manufacturing Company (metal parts and assemblies) Waterbury Div. Howe Sound Co. Scovill Manufacturing and assemblies)
Sperry Products Co., Div. Howe Sound Co.
Danbury Torrington Co., The Voss Co., The Torrington

Control Centers
Tech Design Co., Inc., (designers & fabricators of control centers)
Ansonia

Bristol Company, The Waterbury

Controls-Remote Panish Controls (Remote Controls for Marine & Aeronautic Applications)
Bridgeport

Controls—Remote Hydraulic
Sperry Products Co., Div. Howe Sound Co.
Danbury

Converters DC to AC
Electric Specialty Co. Stamford
Safety Electrical Equipment Corp.
New Haven

Conveyor Systems
Leeds Conveyor Mfg, Co. The East Haven
Production Equipment Co. Meriden

Production Equipment Copper

Anaconda American Brass Company, The (sheet, wire, rods, tubes) Waterbury Bristol Brass Corp., The (steel) Bristol Chase Brass & Copper Co. (sheet, rod, wire, when the company of the control of the cont tube)
Tinsheet Metals Co., The (sheet and rolls)
Waterbury

Copper Castings Knapp Foundry Company, Inc. Guilford Copper Sand Castings Bridgeport Deoxidized Bronze Co Corp. Bridgeport

Copper Sheets

Anaconda American Brass Company, The
Waterbury The New Haven Copper Co., The

New Haven Copper Co., The New Haven Copper Co., S. Copper Water Tube

Anaconda American Brass Company, The
Waterbury Seymour

Copying Machines
Thermo-Fax Sales of Conn., Inc.
New Haven

Russell Mfg. Co., The (marine & aero shock) Middletown Cord

General Electric Company Seeger-Williams, Inc. Bridgeport Bridgeport

Cores-Fibre Sonoco Products Co. Mystic

Corn Cob Meal Nielson & Sons, Inc., John R. (Graded) South Windsor

Correspondence Files Wassell Organization, Inc. Westport

Corrugated Box Manufacturers

Connecticut Container Corporation New Haven Corrugated Containers, Inc. Hartford

Corrugated Shipping Cases

Connecticut Container Corporation Continental Can Co. Fibre Drum and
Corrugated Box Division Portland
D. L. & D. Container Corp. New Haven
New Haven Board & Carton Co.
New Haven

Cosmetic Containers

Cosmetic Containers

Dorset-Rex, Inc., Subsidiary of Landers,
Frary & Clark
Eyelet Specialty Div. International Silver
Co. Wallingford
Lakewood Metal Products, Inc. Waterbury
Scovill Manufacturing Co. Waterbury
Seri-Print, Inc. (silk screen decorated)
Waterbury

Chesebrough-Pond's, Inc. Fuller Brush Co., The Clinton East Hartford

Veeder-Root, Inc. Hartford

Couplings
Scovill Manufacturing Company( garden and Waterbury

Gilman Brothers Co., The Gilman

Cutters

Atrax Company, The (solid carbide) Hanson-Whitney Co., The (thread milling) Mitrametric Co., The (ground pinion) Pratt & Whitney Co., Inc., (Milling Cutters all types carbide and HSS) West Hartford

Cutting & Creasing Rule Bartholomew Co., H. J. Bristol

Data Processing Equipment Royal McBee Corp. Hartford

Sirocco Screenprints New Haven

Deep Drawings Scovill Manufacturing Company Stanley Pressed Metal New Britain

Deep Hole Drilling & Reaming Hamden Deep Hole Drilling Co. Hamden Products Design & Mfg. Corp. Newington

M. H. Rhodes, Inc. Hartford R. W. Cramer Company, Inc., The Centerbrook

Design

Maurice Libson Designer (product styling & appearance design) New Haven

Maurice Libro —
& appearance design)

Diamonds—Industrial
Parsons Diamond Products, Inc.
West Hartford
Newington

Diamond Tools
Parsons Diamond Products, Inc.
West Hartford Russell, Inc., R. R.

Dictating Machines
Dictaphone Corporation Bric
SoundScriber Corporation, The New Bridgeport New Haven Mt. Vernon Die Castings
Mt. Vernon Die Casting Co. Stamford
Peasley Products, Inc. (aluminum and zlu-)
Stratford
Newton-New Haven Co., Inc. New Haven
Stewart Die Casting Div. Stewart-Warber
Corp. Bridgeport

Die Casting Dies Eastern Machine Screw Corp., The New Haven Weimann Bros. Mfg. Co., The

Die Heads—Self Opening
Eastern Machine Screw Corp., The
New Haven
Die Corp.
New Haven
New Haven

Die Sets
Producto Machine Company, The Bridgeport
Superior Steel Products Corp. (steel)
Cheshire Union Mfg. Co. (precision, steel and semi-steel) New Britain

Hoggson & Pettis Mfg. Co., The New Haven Mitrametric Co., The (ground for gears)

Torrington

Pratt & Whitney Co., Inc. (thread cutting and thread rolling)

West Hartford

Douglas Co., Geo. M. New Haven

Radio Frequency Co., Inc. New Britain

Sansome Co., S. Frederick (design & prod-Short Beach

National Folding Box Co. Div. Federal Paper Board Co., Inc. (folding paperboard) New Haven and Versailles

Displays—Design & Production Ad-Craft Displays, Inc. Bloo Stifel & Kufta New B Bloomfield New Britain

Display Equipment
Old Saybrook Polecats, Inc.

Displays—Metal

Durham Mfg. Co., The (Designing & Mfg. to customers' specifications)

Merriam Mfg. Co. (Contract Work to Individual Specifications)

Parsons Co., Inc., W. A. (custom designed)

Durham

Durham

Displays—Plastic

Dura Plastics of New York, Inc. Westport

Displays—Wire J. C. Products, Inc. Higganum

Diversification Advisors Wirth Management Company Wilton

Door Closers Sargent & Company New Haven

Bilco Co., The (metal, residential and commercial) West Haven

Allen Manufacturing Co., The Bloomfield Hartford Machine Screw Co. Div. of Standard Screw Co. Hartford Holo-Krome Screw Corp., The Woot Hartford West Hartford Torrington Torrington Co., The

Joseph Merritt & Co. Hartford

Sigourney Tool Co. (sensitive drilling ma-shines)

The H. P. Elmwood

Drilling Machines
Pratt & Whitney Co., Inc. (Deep Hole)
West Hartford

Drilling Service—Hard Steel Walton Co., The West Hartford

Drilling and Tapping Units
Hartford Special Machinery Co. Hartford

Drop Forgings
Atwater Mfg. Co.
Billings & Spencer Co., The
Consolidated Industries
Wilcox Crittenden & Co., Inc. Hartford West Cheshire Middletown

Duplicating Machines
x Sales of Conn., Inc.
New Haven Thermo-Fax

Duplicating Machines—Automatic & Whitney Co., Inc. West Hartford Pratt &

Colonial Blower Co. Plainville

Russell Mfg. Co. (rubber shock cord — all sizes and types) Middletown

Electric Cables
General Electric Company (for residential, commercial and industrial applications) Bridgeport Rockbestos Wire & Cable Co. Div. of Cerro Corp. (asbestos insulated) New Haven

Bristol Spring Manufacturing Co. Plainville

General Electric Company Rockbestos Wire & Cable Co. Corp. (asbestos Insulated) Bridgeport Div. of Cerro

Electric Enclosed Switches
Arrow-Hart & Hegeman Electric Co., The
Hartford

Ripley Company, Inc. Middletown

Electric Fixture Wire
Rockbestos Wire & Cable Co, Div. of Cerro
Corp. (asbestos insulated) New Haven

Electric Hand Irons Hardware Mfg. Co. (trade mark Winsted Winsted "Durabilt")

Electric Heating Elements
Hartford Element Co, Hartford

Electric Insulation Stevens Paper Mills, Inc., The Windsor

Wasley Products, Inc. Plainville

Electric Motor Controls

Arrow-Hart & Hegeman Electric Co., The
Hartford

B & J Electric Co, Ansonia

Electric Motors
Electric Specialty Co.
Harvey Hubbell Incorporated
Iona Manufacturing Company,
The
Manchester Safety Electrical Equipment Corp.
New Haven

Electric Switches
Harvey Hubbell, Incorporated Bridgeport

Cramer Controls Corporation, Th The Centerbrook

Rockbestos Wire & Cable Co.
Corp. (asbestos Insulated)

New Haven
New Haven

Electric Wiring Devices Arrow-Hart & Hegeman Electric Co., The Hartford Harvey Hubbell, Incorporated Bridgeport

Electrical Appliances
Iona Manufacturing Company, The
Manchester

Electrical Conduit Fittings & Grounding Specialties
Gillette-Vibber Company, The New London

Electrical Connectors Burndy Corporation Norwalk

Electric Control Apparatus
Plainville Electrical Products Co., The
Plainville

Electrical Insulation Case Brothers, Inc. Manchester

Electrical Recorders

Bristol Co., The Waterbury

Electrical Relays and Controls

Allied Control Co. Plantsville

Electrical Switchboards
Plainville Electrical Products Co., The Plainville Pneumatic Applications Co. Simsbury

Electrical Wiring Systems
Wiremold Co., The Hartford

Electro Mechanical Prototypes
Victor Tool & Mfg., Inc. Higganum

Advanced Electronics, Inc. (custom) Rocky Hill Waterbury Scovill Manufacturing Company

Electronic Circuits
Seri-Print, Inc. (silk screen plates
& supplies) Waterbury

Electronic Parts
Patent Button Company, The
Prentice Mfg. Co., The G. E. (stampings to
customers' specifications)
Terryville Manufacturing Co. (Stampings to
specifications)
Terryville

Andersen Laboratories, Inc. West Hartford Middletown Ripley Co.
Sturrup Larabee & Warmers, Inc. Middletown Vinco Electronics Corporation

Electro-Mechanical Assemblies Advanced Electrones, Inc. (custom) Rocky Hill

Coggins Mfg. Co., The J. B.
Glering Metal Finishing, Inc.
National Sherardizing & Machine
Co.
Hartford Waterbury Plating Company

Electroplating—Equipment & Supplies
Apothecaries Hall Company Division
Waterbury Enthone, Inc. Hubbard Hall Chemical Company, The Waterbury Lea Manufacturing Co., The MacDermid, Incorporated Waterbury Waterbury

MacDermiu, Incolorus Electrotypes Barnum-Hayward Electrotype Co., Inc. New Hayen New Haven Electrotype Div. Electrographic New Haven

Elevators Eastern Elevator Co (passenger and freight)

General Elevator Service Co.

Hartford

Employment Agencies Administrative-Technical Personnel Service Hartford Hartford Advancement Opportunities
Burnham Employment Agency (executive, technical, secretarial)
Rita, Richard P. Personnel Services, Inc.
New Haven, Bridgeport & Hartford
Snelling & Snelling

Giering Metal Finishing, Inc. Waterbury Plating Company Hamden Waterbury

Enamels & Lacquers

Dobbs Chemical Co., The (industrial finishes to customers' specifications) New Haven

Marchant & Minges (building construction)

Research & Development Designers, Inc.

Middletown Middletown Technical Design and Development Co (design and drafting) M Milford

Engineering Service
Lacey Manufacturing Co., The Bridgeport

End Mills

Atrax Company, The (solid carbide)

Newington

Engraving—Plastic and Nonferrous Metals New England Engraving Company Div. of Dura Plastics of New York, Inc. Westport Pratt\_& Whitney Co., Inc. (carbide and Pratt & Whitney Co., Inc. (carbide and HSS)
Salisbury Products, Inc.

West Hartford Lakeville

Envelopes Curtis 1000, Inc.
United States Envelope Company
Hartford Division Hartford Hartford

Environmental Test Equipment American Research Corp. Farmington

Excelsion Nielsen & Sons, Inc., John R. South Windsor

Executive Recruiting Advancement Opportunities Hartford

Ensign-Bickford Co., The (safety fuse, det-onating fuse, blasting accessories) Simsbury

Extensions—Tap
West Hartford Walton Co., The

Walton Co., The (tap. pipe & stud)
West Hartford

Extraction Service
Walton Co., The (taps, drills, studs)
West Hartford

Extruders and Accessories
Davis Electric Company (Ram Type Teflon
Extruder)
Wallingford
Standard Machinery and Davis-Standard Divisions of Franklin Research Corp. Mystic

Extrusions—Plastic
Jessall Plastics Div. The Electric Storage Battery Co. Kensington

Eyelets

Anaconda American Brass Company, The
Arro Eyelet & Tool Co. (small-printed circuit, brass & copper)
Dorset-Rex, Inc., Subsidiary
Frary & Clark
Gem Machine & Tool Co.
Mark Eyelet & Stamping Co. (small-metal
stampings) stampings)
Platt Bros. & Co., The
Stevens Co., Inc.
Salem Mfg. Co. Wolcott Waterbury Waterbury Prospect

Eyelets, Ferrules and Wiring Terminals Anaconda American Brass Company, The Waterbury

Eyelet Machine Products

Anaconda American Brass Company, The
Waterbury The Ball & Socket Mfg. Co., The
West Cheshire Cold Forming Mfg. Co., The Waterbury
Cly-Del Manufacturing Co.
Lakewood Metal Products, Inc.
Dorset-Rex Inc., Subsidiary
Frary & Clark

Waterbury
Waterbury
Waterbury
Waterbury
Waterbury
Waterbury
Waterbury
Thomaston Frary & Clark
National Die Co., Inc., The
Platt Bros. & Co., The
Scovill Manufacturing Company Wolcott Waterbury Stevens Co., Inc. Waterbury Pressed Metal Co. Waterbury Waterbury Eyelet Parts Auto-Swage Products, Inc.

Fabricators Scovill Manufacturing Company (aluminum, brass, bronze, copper, steel) Waterbury

Fabrics
Russell Mfg. Co. (Teflon, Moulded Fabric,
Bearing Surfaces, High Temperature Fabrics) Middletown

rics)

Fan Blades

Torrington Manufacturing Company, The
Torrington

Fans—Electric
General Electric Company
Fasteners—Aircraft
Scovill Manufacturing Company
Aircraft Earstanger
Waterbury Waterbury

Aircraft Fasteners)
Fasteners—Industrial
Scovill Manufacturing Company
Torrington Co., The Waterbury

-Laundry Proof Fasteners Scovill Manufacturing Company (GRIPPER snap fasteners) Waterbury

Stap Instance State Stap Scovill Manufacturing Company (GRIPPER sippers and GRIPPER snap fasteners)

Waterbury Felt.

Auburn Manufacturing Company, The (ne-chanical, cut parts) Middletown Drycor Felt Company (paper makers and industrial) Staffordville

Felt—All Purpose

American Felt Co. (Mill & Cutting Plant)

Glenville has. W. House & Sons, Inc. Cutting Plant) (Mills & Unionville

Shelton

C. & S. Tool Co., Inc. Grinding Machines
Farrel-Birmingham Company, Inc (Roll) Ferrules Cly-Del Manufacturing Co. Waterbury Berlin Baker Goodyear Co. (Columnar and Analy-Branford Fiber-glass Fabrication
Davis Co., The E. J. West Haven Grinding Wheels Fuller Merriam Company, The West Haven Grommets
Anaconda American Brass Company, The
Waterbury
anhaldiary of Landers,
Thomastor Fibre Board Bird & Son, Inc.
Case Brothers, Inc.
Colonial Board Company
C. H. Norton Co., The North
Stevens Paper Mills, Inc., The
Windsor Foundries Connecticut Foundry Co Rocky Hill
Connecticut Malleable Castings Co. (maileable iron castings)
New Haven
Derby Castings Company, The Seymour
Ductile Iron Foundry, Inc. Stratford
Malleable Iron Fittings Co. (Malleable Iron
and Steel Castings)
Fanford
New England Alloy Casting Corp, Hartford
Plainville Casting Company (gray, alloy and
high tensile Irons) Dorset-Rex, Inc., Subsidiary of Landers, Frary & Clark Thomaston Fiberglass Products
Fiberglass Products Eng. Co. South Norwalk Superior Steel Products Corp. Cheshire File Cards
Standard Card Clothing Co., The
Stafford Springs Plainville Casting Company (gray, alloy and high tensile irons)
Plainville Producto Machine Company, The Bridgeport Scovill Manufacturing Company Waterbury Turner & Seymour Mfg. Co., The (gray, Iron, semi steel and alloy)
Torrington New Britain
Wilcox Crittenden & Co., Inc. (tron, brass, aluminum and bronze)
Middletown Guards
Interstate Industrial Protection Co. (watchmen service) Bridgeport Filing Equipment Wassell Organization, Inc. Westport Hack and Band Saw Bindes
Capewell Manufacturing Co. Hartford Film Processing Machinery Filmline Corporation Milford Hair Hygiene Preparations
Parker Herbex Corporation Stamford Filters—Fluid
Aslop Engineering Co.
Cuno Engineering Corp., The Milldale Fountain Pens and Mechanical Pencils Waterman Pen Company, Inc. Seymo Hammer and Axe Wedges
Saling Manufacturing Company ("Sta-Fast"
Unionville Seymour National Filter Media Corp. (cloth & paper) New Haven John P. Smith Co., The New Haven Four Slide Forms
Peck Spring Co. Hammers—Carpenters and Machinists Capewell Manufacturing Company Hartf H. C. Cook Co., The Plainville Ansonia Hand Tools

Billings and Spencer Company (wrenches, sockets and shop tools)

Bridgeport Hardware Mfg. Corp., The (screw drivers, wrenches, nail pullers, box & crate openers, pliers, saws, trowls & special forgings)

Hand Tools

(wrenches, and pullers, box & strowers, pliers, saws, trowles & Bridgeport Fuel Oil Pump and Heater Sets Peabody Engineering Corporation Stamford Colt's Patent Fire Arms Mfg. Co., Inc. Hartford Rockwell Co., W. S. (industrial) Junior Screw Machine Products, Inc. West Haven Enirfield Marlin Firearms Co., The Gage Blocks
Pratt & Whitney Co., Inc. (Alloy steel and
Carbide, Hoke and USA) West Hartford O. F. Mossberg & Sons, Inc. New Haven Fire Alarm Systems
New Haven Hardened and Ground Parts
Hartford Machine Screw Company
Div of Standard Screw Co. Hartford Malleable Iron Fittings Co. Branford Wilcox Crittenden & Co., Inc. Middletown Fire-Lite Alarms, Inc. Fabrics Fire Hose (municipal and indus-Sandy Hook Hardness Testers
Wilson Mechanical Instrument Div American
Chain & Cable Company, Inc. Bridgeport Garment Accessories
Oakville Co. Div. Scovill Mfg. Co. Oakville Fireplace Goods
Puritan Fireplace Furnishing Co. Milford Auburn Manufacturing Company, The (from all materials) Middletown Hardware Bassick Company, The (Automotive) all materials) Fitzgerald Manufacturing Co. Fireworks Eagle Lock & Screw Co.
Gordon Associates
Harlock Products Corp.
Sargent & Company
Wilcox Crittenden & Co., Inc.
and industrial)
Yale & Towne Mfg. Co., The

Bridgeport
Terryville
New Haven
New Haven
Middletown
Stamford Torrington M. Backes' Sons, Inc. Wallingford Flame Hardening
Flame Treating & Engineering Co., The
West Hartford Gaskets—Metallic Laminated Shim Company, Inc. Glenbrook Gas Scrubbers, Coolers and Absorbers Peabody Engineering Corporation Stamf Stamford Flashlights
Bridgeport Metal Goods Mfg. Co. Bridgeport Gauges
Bristol Co., The (pressure and vacuum-recording automatic control)
Helicoid Gage Division American Chain & Cable Co., The (pressure and vacuum)
Bridgeport Gauges Flat Head Socket Screws me Screw Corp. West Hartford Holo-Krome Screw Corp. Rostand Mfg. Co., The Milford Flat Springs
Bristol Spring Manufacturing Co. Plainville
Gemco Manufacturing Co., Inc. Southington J. & S. Machine Co., Inc. (End Measures, Cyl Plugs & Rings)
Manning Maxwell & Moore, Inc. Stratford Mew Haven Trap Rock Co., The Machine Products Div (Johan Universal and Special Purpose Gauge)
Pratt & Whitney Co., Inc. (Precision Measurement all types)
West Hartford Hardware, Trunk & Luggage
Corbin Cabinet Lock Div. American Hardware Corp.
Ware Corp.
Excelsior Hardware Co., The Stamford
Yale & Towne Mfg. Co., The Stamford Majestic Silver Co., The New New Haven Flexible Shaft Machines Pratt & Whitney Co., Inc. West Hartford Bridgeport Worm & Gears Mfg. Co.

Bridgeport Gears, Inc.

Forestville

The price of the control Scovil, Inc., D. & H. Higganum Sansome Co., S. Frederick (parade) Bristol Instrument Gears, Inc. Forestville Mitrametric Co., The (blanked fine pitch) Torrington Short Beach Hats Hat Corporation of America (men's felt) South Norwalk Gorn Electric Co., Inc. (for aircraft and commercial use) Stamford Gears and Gear Cutting Farrel-Birmingham Company, Inc. Fenn Mfg. Co., The United Gear & Machine Co. Hat Machinery Floor & Ceiling Plates
Beaton & Cadwell Mfg. Co., The
New Britain Newington Suffield Doran Bros., Inc. Danbury Health Surgical & Orthopedic Supports
Berger Brothers Company, The (custom
made for back, breast and abdomen)
New Haven Generators
Safety Electrical Equipment Corp.
New Haven Fluorescent Lighting Equipment
Wiremold Company, The Hartford Foam Rubber
Armstrong Rubber Company,
West Haven Silent Glow Oil Burner Corp., The (portable Hartford Glass Blowing Macalaster Bicknell Company New Haven Glass Containers Feldman Glass Co., The New Haven Forgings
Atwater Manufacturing Co.
Billings & Spencer Company
Bridgeport Hardware Mfg. Corp., Heat Elements Plantsville Electroflex Heat, Inc. Safeway Heat Elements, Inc. (w Hartford Glass Cutters Fletcher-Terry Co., The Hartford woven wire Middletown The Bridgeport Forestville resistance type) Capewell Manufacturing Company Hartford Chase Brass & Copper Co. Waterbury Consolidated Industries, Inc. West Cheshire Heppenstall Co. (all kinds and shapes) Grinding

Farrel-Birmingham Company, Inc. (Roll and Cylindrical)

Ansonia
Horberg Grinding Industries, Inc. (Precision

custom grinding; centerless, cylindrical, surfaces, internal and special) Bridgeport.

-F & D Mfg. Company, The (Contour and Precision) Manchester

Ideal Forging Corp.
Scovill Manufacturing Company (Non-ferrous)

Bridgeport
Southington
Waterbury

Hartford

Heat Exchangers

Heat Scaling—Electronic
Berger Bros. (vinyl-polyethylene)
New Haven

Whitlock Manufacturing Co.

Heat Treating
ABA Tool & Die Co.
Bennett Metal Treating Co., The Elmwood
Commercial Metal Treating Co. Bridgeport
Hartford Machine Screw Company
Hartford

New Haven Heat Treating Co., Inc., New Haven Progressive Metal Treating (tool and production)
Skene Co., Inc., The William A. (netals)
Bridgeport

Skinner Precision Industries, Inc., Skinner-Horton Chuck Div. New Britain Stanley P. Rockwell Co., Inc., The Hartford (Advt.)

Heat Treating Salts and Compounds
Barnes Co., The, Wallace Div. Associated
Spring Corp.
Bauer & Company, Inc.
Rolock, Inc. (Retorts. Muffles, etc.)
Stanley P. Rockwell Co., Inc., Tell The (commercial)

Heat Treating Fixtures
Rolock, Inc. (Trays, Baskets, etc.)
Fairfield Bridgeport Wiretex Mfg. Co., Inc.

Heat Treating Salts and Compounds Mitchell-Bradford Chemical Co. Mil Milford

Heaters—Electric General Electric Company Bridgeport

G & O Manufacturing Co. New New Haven

Heating Elements Hartford Element Co. Hartford

Heavy Chemicals

Naugatuck Chemical Division, United States Rubber Co. (sulphuric, nitric, and muriatic acids and aniline oil)

Naugatuck

Hex-Socket Screws

Allen Manufacturing Company, The
Bloomfield
Waterbury
Die Waterbury Bristol Company, The Hartford Machine Screw Co., Bloomfield Waterbury Div. of Standard Screw Co.

High Frequency Alternators

Electric Specialty Co. Stamford

Safety Electrical Equipment Corp.

New Haven

Highway Guard Rail Hardware Malleable Iron Fittings Co. Branford

Hinges
Homer D. Bronson Company Beacon Falls

Hobs and Hobbings
Pratt & Whitney Co., Inc. (Die and Thread
West Hartford

Hobs Hanson-Whitney Co., The (fine pitch gear)

Scovill, Inc., D. & H. (eye and grub)
Higganum

Hoists and Trolleys
Union Mfg. Company New Britain

Oakville Co. Div., Scovill Mfg. Co. Oakville

Homogenizers Sonic Engineering Corp.

K-F & D Mfg. Company, The Manchester

Hose Fittings
Scovill Manufacturing Company (garden and industrial hose) Waterbury

Hose—Flexible Metallic
Anaconda American Brass Company, The
American Metal Hose Branch Waterbury
Johnson Metal Hose, Inc. Waterbury Waterbury

Hose Supporter Trimmings Hawle Mfg. Co., The (So-Lo Grip Tabs) Bridgeport

Seamless Rubber Company New Haven

Hospital & Rehabilitation Equipment Polecats, Inc. Old Saybrook

Hydraulic Brake Fluids Eis Automotive Co. Middletown

Hydraulic Components and Systems Vickers Incorporated Marine & Ordnance Dept. Waterbury

H.S. Form Tools Somma Tool Co. (for automatic screw ma-Waterbury

Hypodermic Needles Roehr Products Company Waterbury

Ignitors
Peabody Engineering Corporation (gas, electric or oil, electric) Stamford

Impregnating
American Metaseal, Inc. (metal, wood, etc.)
Hamden

Silent Glow Oil Burner Corp., The Hartford

Indexing Heads Hartford Special Machinery Co., "Super-Spacers")

Induction Hardening
Flame Treating & Engineering Co.
West H Hartford

Radio Frequency Co., Inc. New Britain

Industrial Chrome Plating
Mirror Polishing & Plating Co., Inc.
Waterbury

Industrial Coatings
Aluminized Finish & Mfg. Co. (vacuum) Illuminized Finish Co. (vacuum) Cromwell

Industrial Design

Mel Saint Clair Associates (package and product design) Farmington Van Dyck Associates (product apparance and engineering) Westport

Industrial Displays ansone Co., S. Frederick (Designers, Builders and Counselors) Short Beach

Industrial Finishes Chemical Coatings Corporation Rocky Hill

Industrial Security
Interstate Industrial Protection Co.
Bridgeport

Industrial Tapes
Seamless Rubber Company New Haven

Industrial Testing Services
Sperry Products Co., Div. of Howe Sound Co.
Ultrasonic, X-ray and magnetic particle)
Danbury

Infrared Detectors
Barnes Engineering Co. (and systems) Stamford

Waterman Pen Company, Inc. Seymour

Insecticides American Cyanamid Company Waterbury Fuller Brush Co., The East Hartford

Inserts—Screw Threads
Heli-Coil Corp Danbury

Instalment Payment Books
Wassell Organization, Inc. Westport

Insulated Wire & Cable
General Electric Company (for residential
commercial and industrial applications) Bridgeport Seymour Kerite Company, The

Insulated Wire & Cable Machinery
Davis Electric Company Wallingford

Davis Electric Company

Instruments

Bristol Company, The
Manning Maxwell & Moore, Inc.
Melcam Standards Laboratory (certified calibrations and repair specializing in quality control)
Penn Keystone Corporation
Pratt & Whitney Co., Inc.
Measuring)
Sperry Products Co., Div. of Howe Sound Co.
Ultrasonic flaw detection and thickness
measurement)

Danbury measurement) Danbury

Action Systems Co. Meriden

Action System

Interval Timers

Lux Clock Manufacturing Company
Waterbury
Hartford

Jacquard Cards Case Brothers, Inc. Manchester

Jig Borer
Atlantic Machine Tool Works, Inc. (Atlantic in several sizes) Newington Linley Brothers Company Bridgeport Moore Special Tool Co. (Moore) Bridgeport Pratt & Whitney Co., Inc. West Hartford

Jigs, Fixtures & Gages Federal Machine & Tool Co. Bristol

Jig Grinder Moore Special Tool Co. (Moore) Bridgeport

Junior Automobiles Power Car Company Mystic

Key Blanks Sargent & Company New Haven

Labels Naugatuck Chemical Division, United States Rubber Co. (for rubber articles) Naugatuck Seri-Print, Inc. (silk screened on glass, plastic, metal) Waterbury

Label Moisteners
Better Packages, Inc. ("Counterboy" —
Shelton

Laboratory Equipment Eastern Industries, Inc. No. New Haven

Laboratory Supplies
Macalaster Bicknell Company New Haven

American Fabrics Company, The Wilcox Lee Corporation, The Middletown

Lacquers & Synthetic Enamels
Chemical Coatings Corporation Rocky Hill
I-Sis Chemicals, Inc. Stamford

Flint Co., A. W. New Haven

de Sherbinin Products, Inc. Hawleyville Lampholders—Incandescent & Fluorescent General Electric Company

Verplex Company, The Essex

Lathe Chucks Skinner Precision Industries, Inc.,
Skinner-Horton Chuck Div. New Britain
Whiton Machine Co. New London

Lathes—Toolroom and Automatic Pratt &Whitney Co., Inc. West Hartford

Lead Plating Christie Plating Co., The Groton

Leather Herman Roser & Sons, Inc. (Genuine Glastonbury Pigskin)

Leather Dog Furnishings Andrew B. Hendryx Co., The New Haven The Smith-Worthington Saddlery Co. Hartford

Leather, Mechanical Auburn Manufacturing Company, The (packings, cubs, washers, etc.) Middletown

Letterheads Lehman Brothers, Inc. (designers, engrav-ers, lithographers) New Haven

Lighting Equipment
Miller Co., The (Miller, Ivanhoe) Meriden

New England Lime Company Canaan

Lipstick Cases
Scovill Manufacturing Company Waterbury

Lipstick Containers Bridgeport Metal Goods Mfg. Co. Bridgeport Dorset-Rex, Inc., Subsidiary of Landers, Frary & Clark
Lakewood Metal Products, Inc. Waterbury
Seri-Print, Inc. (silk screen decorated)
Waterbury Dorset-Rex,

Lithography City Printing Co., The Connecticut Printers, Inc. Heminway Corporation Lehman Brothers, Inc. Muirson Label Co., Inc. O'Toole & Sons, Inc., T. Steinbach & Sons, A. D. New Haven Hartford Waterbury New Haven Meriden Stamford New Haven

-Builders Sargent & Company New Haven

McMellon Bros., Inc. Bridgeport Locks—Suitcase and Trimmings Excelsior Hardware Co., The Star Stamford

Locks—Trunk Excelsior Hardware Co., The Stamford

Locks—Zipper Excelsior Hardware Co., The Stamford

Wiremold Company, The Hartford

Lumber & Millwork Products
City Lumber Co. of Bridgeport, Inc.
Bridgeport

Machetes Collins Company, The Collinsville

Machine Designers and Manufacturers Research & Development Designers, Inc. Middletown

Machine Shop Fabrication Advanced Electronics, Inc. Ro Rocky Hill

Machine Tools Farrel-Birmingham Company, Inc. Ansonia Pratt & Whitney Co., Inc. West Hartford Producto Machine Company, The Bridgeport

Machine Work

Anneo Manufacturing, Inc. Town of
East Windsor, Warehouse Point
Banthin Engineering Co. Bridgeport
Essex Machine Works, Inc.
Farrel-Birmingham Company, Inc. Ansonia
Fenn Manufacturing Company, The (precision parts) renn Manufacturing Company, cision parts)
cision parts)
Fuller Brush Co., The (precision contract work)
East Hartford Hartford Special Machinery Co., The (contract work only)
McMellon Bros., Inc. (precision threaded parts)
Bridgeport
Partford
Hartford
Hartford
Hartford
Hartford
Hartford
Hartford
Hartford McMellon Brow, Bridgeport Parks, National Sheradizing & Machine Co. (Job) National Sheradizing & Machine Co. Hartford New Haven Trap Rock Co., North Branford Parker-Hartford Corporation Hartford New Haven Trap Rock Co., The Machiner
Products Div.
Parker-Hartford Corporation
Safety Electrical Equipment Corp.
Torrington Manufacturing Co., The (special Torrington Co., The (special Torrington Co., The Machinery)
Torrington Co., The Torrington Torrington Co., The Machinery

Machinery

Conn. Machine Repair, Inc. (special mfg.)
Bridgeport
Davis Electric Company (Wire and Cable) Davis Electric Company (Wire and Cable) Wallingford Penn Manufacturing Company, The (special) Newington Hailden Machine Company, The (mill) Thomaston Torrington Manufacturing Co., The (mill) Torrington Waterbury Farrel Foundry & Machine Co., The, Division of Textron, Inc. (metal working)

Machinery—Automatic
Banthin Engineering Company (new and rebuilt)

Reduction (new and Bridgeport) Machinery—Automatic Feeding
Technical Design and Development Co.,
Milford

Machinery—Bolt and Nut Waterbury Farrel Foundry & Machine Co., The, Division of Textron, Inc. Waterbury

Machinery—Cold Heading
Waterbury Farrel Foundry & Machine Co.,
The, Division of Textron, Inc. Waterbury

Machinery Dealers & Rebuilders
Botwinik Brothers New Haven
Bristol Metal Working Equipment
East Hartford
Conn. Machine Repair, Inc. Bridgeport
J. I. Lucas and Son Fairfield
New Haven

Machinery—Extruding
Standard Machinery and Davis-Standard
Divisions of Franklin Research Corp.,
Mystic

Machinery—Metal-Working
Fenn Mfg. Co., The
Waterbury Farrel Foundry & Machine Co.,
The, Division of Textron, Inc. Waterbury
Pratt & Whitney Co., Inc. West Hartford

Machinery—Nut
Waterbury Farrel Foundry & Machine Co.,
The, Division of Textron, Inc. (forming
and tapping)
Waterbury

Machinery—Screw and Rivet
Waterbury Farrel Foundry & Machine Co.,
The, Division of Textron, Inc. Waterbury

Machinery—Wire Drawing Fenn Mfg. Co., The Waterbury Farrel Foundry & Machine Co., The, Division of Textron, Inc. Waterbury

Machinery Rebuilding Conn. Machine Repair, Inc. Bridgeport

Machinery—Wire Straightening
Shuster Wire Machine Div., Mettler Machine Tool, Inc.
Waterbury Farrel Foundry & Machine Co.
The, Division of Textron, Inc. Waterbury

Machinery—Wire Straightening & Cutting Shuster Wire Machine Div., Mettler Ma-chine Tool, Inc. New Haven

Machines

Allison-Campbell Div., American Chain & Cable Co., Inc. (abrasive cutting machines and wheels)

Bridgeport

Coulter & McKenzle Machine Co., The (special, new development engineering design and construction)

Bridgeport

Machines—Automatic Chucking
Pratt & Whitney Co., Inc. (Potter &
Johnson) West Hartford

Machines—Draw Benches
Fenn Manufacturing Company, The
Newington
Waterbury Farrel Foundry & Machine Co.,
The, Division of Textron, Inc. Waterbury

Machines—Forming
Nilson Machine Company, The, A. II. (fourslide wire and ribbon stock)
Shelton Machines—Paper Ruling John McAdams & Sons, Inc. Norwalk

Machines—Rolling
Fenn Manufacturing Company, The
Newington

Machines—Slotting
Waterbury Farrel Foundry & Machine Co.,
The, Division of Textron, Inc. (screw head)
Waterbury

Machines—Special Fenn Mfg. Co., The Fuller Brush Co., The East Newington East Hartford

Amco Machines—Special Build
Manufacturing, Inc. Town of
East Windsor, Warehouse Point
Essex Machine Works, Inc. Essex

Machines—Swaging
Fenn Mfg. Co., The, Newington
Torrington Co., The Torrington
Waterbury Farrel Foundry & Machine Co.,
The, Division of Textron, Inc. Waterbury

Machines—Thread Bolling
Shuster Wire Machine Div., Mettler Machine Tool, Inc. New Haven
Waterbury Farrel Foundry & Machine Co.,
The, Division of Textron, Inc. Waterbury

Machines—Turks Head
Fenn Mfg. Co., The
Newington
Waterbury Farrel Foundry & Machine Co.,
The, Division of Textron, Inc. Waterbury

Machines—Wire Drawing
Fenn Mfg. Co., The
Waterbury Farrel Foundry & Machine Co.,
The, Division of Textron, Inc. Waterbury

Machine Co. New Haven

Magnesium Sand Castings
Peerless Aluminum Foundry Co., Inc.
Bridgeport

Management Consultants Administrative-Technical Personnel Service Hartford

Wirth Management Counsel
Worth Management Company Wilton

Manganese Bronze Ingot Whipple and Choate Company Bridgeport

Manicure Instruments W. E. Bassett Company, The Derby

Manifold Forms Walters Business Forms, Inc. Bloomfield

Marine Equipment
Wilcox-Crittenden Div., North & Judd
Mfg. Co. Middletown

Marine Machines
Essex Machine Works Inc. (Propellors,

Marine Reserve Gears Snow-Nabstedt Gear Corp., The New Haven

Marketing Counsel Brunelle Co., The Charles Hartford

Market Studies and Reports Wirth Management Company Wilton

Marketing Service cubation Laboratory Business Incubation Wilton

Marking Devices Cooney Engraving Co. Branforu Hoggson & Pettis Mfg. Co., The New Haven Parker-Hartford Corporation (steel) Hartford

Marking Tools Parker-Hartford Corporation Hartford

Masonry Products
Plasticrete Corp Hamden, Hartford,
North Haven, Waterbury, Willimantic

Materials Handling Parsons Co., Inc., W. A. (tote pans) Durham

Mattresses Waterbury Mattress Co. Waterbury

Metal Boxes

Durham Mfg. Co. Dur

Parsons Co., Inc., W. A. (tool kits) Durham

Metal Boxes and Displays
Durham Mfg. Co., The (Designing & Mfg.
to customers' specifications) Durham
Merriam Mfg. Co. (Bond, Security, Cash,
Utility, Personal Files, Drawer Safes,
Custombilt containers and displays)
Durham

Metal Cleaners

Apothecaries Hall Company Division,
The Hubbard Hall Chemical Company
Waterbury
New Haven
Waterbury

Metal Finishes
Enthone, Inc.
Mitchell-Bradford Chemical Co. New Haven Milford

Metal Finishing
Contract Plating Co., Inc.
Hartford Industrial Finishing Co. Hartford
National Sheradizing & Machine Co.
Hartford
Stamford Polishing & Plating
Corp.
Stamford
Waterbury Waterbury Waterbury Plating Company

Metal Formings
Master Engineering Company
Oakville Co. Div. Scovill Mfg. Co. Oakville
Scovill Manufacturing Company Waterbury
Stanley Pressed Metal

Stanley Presseu access

Metallurgists

Bridgeport Testing Laboratory, Inc.

Bridgeport

Leed Co., The H. A. Hamden

Metal Powder Products
Norwalk Powdered Metals, Inc. Norwalk Norwalk Powdered Metals, And Metal Products—Stampings
Anaconda American Brass Company, The Waterbury
Scovill Manufacturing Company (Made-to-waterbury)

Order) Stanley Pressed Metal New

Metal Specialties Excelsior Hardware Co., The Stamford Torrington Torrington Co., The

Metal Spinning
Moseley Metal Crafts, Inc. West Hartford

Moseley Metal Crafts, Inc.

Metal Stampings
Anaconda American Brass Company, The
Waterbury
Waterbury
Waterbury
Vanders Better Formed Metals, Inc.
Cly-Del Manufacturing Co.
Dorset-Rex, Inc., Subsidiary
Frary & Clark
Excelsior Hardware Co., The
H. C. Cook Co., The
Mohawk Mfg. Co., Chreaded
North & Judd Mfg. Co.
I. A. Otterbein Company, The (metal fabrications)
Patent Button Co., The
Sailing Manufacturing Co.
Scovill Manufacturing Company
Stanhelm Mfg. Co.

Waterbury
Waterbury
Waterbury
Unionville
Waterbury
Water Waterbury Unionville Waterbury Bristol Scoviii Manufacturing Constantelm Mfg. Co.
Terryville Manufacturing Co.
Terryville Manufacturing Co.
Waster Products, Inc.
Waterbury Companies, Inc.
Waterbury Lock & Specialty
Waterbury
Milford

Metals Testing
Metals Testing Co., Inc. (Air Force, Army,
Navy, Certified, Magnaflux, Zygio)
East Hartford

Sprague Meter Company Bridgeport

Meters—Parking Rhodes, Inc., M. H. Hartford

Microfilming
American Microfilming Service Co. New Haven Milford Cine-Video Productions, Inc.

Microfilm—Reader-Printer
Thermo-Fax Sales of Conn., Inc.
New Haven

Slocum Co., The J. T.

Mill Machinery
Torrington Mfg. Co., The
Waterbury Farrel Foundry & Machine Co,
The, Division of Textron, Inc. Waterbury

Milling Machines
Pratt & Whitney Co., Inc. (Keller Tracer
—controlled Milling Machines)
West Hartford

Scovill Manufacturing Co. (aluminum, brass, bronse, nickel silver—sheet, rod, wire, tube) Waterbury

Mill Supplies
Wilcox-Crittenden Div., North & Judd
Mfg. Co. Middletown

Millwork Hartford Builders Finish Co. Hartford

Miniature Precision Connectors Gorn Electric Co. Stamford

Minute Minders Lux Clock Mfg. Co., The Waterbury

Mirror Rosettes and Hangers Waterbury Companies, Inc. Waterbury

Missile Details
Tag Alloy Welding & Mfg. Co., Inc. (weld-ments)

Mixing Equipment
Alsop Engineering Co.
Eastern Industries, Inc. Milldale New Haven

B. & N. Tool & Engineering Co. (instruments and timing devices)

Thomaston

Models and Prototypes

Elmwood Tool & Machine Company, Inc.

Elmwood Research & Development Designers, Inc.
Middletown

Mold Frames
Superior Steel Products Corp. Cheshire

Molded Fiberglass Products
Fiberglass Products Eng. Co.
South Norwalk

Moldings—Powder Metal Materials American Sinterings Div., Engineered Plastics Watertown

Fuller Brush Co. The (wet and dry mops and dusters)

Motion Picture Equipment Victor Animatograph Corp., a div. of Ka-lart (16 mm. sound and silent projectors, film splicers, and rewinders) Plainville

Cine-Video Productions, Inc. Milford

Motor Drives Electronic Controls, Inc. adjustable speed) Stamford

Motor—Generator Sets

Electric Specialty Co. Stamford
Safety Electrical Equipment Corp.
New Haven

Motors—Electric Timing Cramer Controls Corp., The Centerbrook

Motors Synchronous
Cramer Controls Corp., The Centerbrook
Electric Specialty Co. Stamford

Moulded Plastic Products
Butterfield, Inc., T. F.
U. S. Plastic Molding Corp.
Waterbury Companies, Inc.
Watertown Mfg. Co., The
Watertown

Mouldings rs Co., The (architectural, Hamden Himmel Brothers Co., T metal and store front)

Moulds
Hoggston & Pettis Mfg. Co., The (steel)
New Haven

Name Plates

Cooney Engraving Co. Branford
Quality Name Plate Inc. East Glastonbury
Seton Name Plate Co. (metal & plastic
name plates and identification tags)
New Haven

Napper Clothing
Standard Card Clothing Co., The (for textile mills)
Stafford Springs

Wilcox Lace Corp., The Middletown

New Product Consultants Business Incubation Laboratory

Nickel Anodes

Apothecaries Hall Co. Div., The Hubbard
Hall Chemical Co. Waterbury
Seymour Mfg. Co., The Seymour

Nickel Silver Anaconda American Brass Company, The Waterbury Miller Co., The (in coils and strips) Meriden Plume & Atwood Mfg. Co., The Thomaston Waterbury Rolling Mills, Inc. (sheets, strips, rolls) Waterbury

Nickel Silver Ingot Whipple and Choate Co., The Bridgeport

Night Latches
New Haven Sargent & Company

Ilartford Machine Screw Co. Hartford

Non-ferrous Metal Castings
Miller Company, The Meriden
Scovill Manufacturing Company Waterbury

Nuclear Details

Tag Alloy Welding & Mfg. Co., Inc. (weld-Glastonbury

Nuts, Bolts and Washers
Clark Brothers Bolt Co.
Hartford Machine Screw Co.
Standard Screw Co.
Torrington Co., The

Milldale
Hartford
Torrington

Office Equipment

Pitney-Bowes, Inc.
Thermo-Fax Sales of Conn., Inc.
New Haven Underwood Corporation Wassell Organization, Inc. Hartford

Office Printing

Kellog & Bulkeley, A Div. of Connecticut Printers, Inc. Hartford

Offset Printing
City Printing Co., The
Heminway Corporation

New Haven
Waterbury

Oil Burners
Peabody Engineering Corp. (Mechanical or Steam Atomizer)
Silent Glow Oil Burner Corp., The Hartford

Oil Tanks Norwalk Tank Co. Div. Mersick Industries, Inc.

Whitlock Mfg. Co.. The Hartford Inc. Whitlock Mfg. Co., The

Oils—Cutting
Anderson Oil and Chemical Co., Inc.,
Portland

Optical Comparator Charts Research & Development Designers, Inc. Middletown

Optical Instruments Barnes Engineering Co. (and systems)

Otis Woven Awning Stripes
The Falls Company Norwich

Rockwell Co., W. S. (industrial) Fairfield

Ovens—Electric Bauer & Company, Inc. Hartford

Commerce Packaging Corporation (military, commercial & export canning & stamford Seri-Print, Inc. (slik screened plastic, metal, glass)

Packaging

Stamford Stamford on Waterbury

Packaging—Engineering

Commerce Packaging Corp. Stamford
Progressive Packaging Corp. (military &
commercial for domestic and export
packaging, canning, crating and shipping)
East Haven

Packaging & Packing
Commerce Packaging Corp. (military, commercial, plastic & blister, export & domestic crating)
Mercer & Stewart Co., The Hartford

Mercer & Stewart

Packing

Auburn Manufacturing Co., The (leather, rubber, asbestes, fibre) Middletown Raybestos Div. of Raybestos-Manhattan, Inc. (Asbestos and Rubber Sheet) Bridgeport

Padlocks Sargent & Company New Haven Waterbury Lock & Specialty Co., The Milford

Pads—Office
The Baker Goodyear Company Branford

Paints
Tredennick Paint Mfg. Co., The Meriden

Tech Design Co., Inc., (designers & fabricators of control centers) Ansonia

Leed Co., The H. A. Hamden

Moore Special Tool Co (crush wheel Bridgeport

Continental Can Co., Boxboard and Folding Carton Division Montville
Federal Paper Board Co., Inc. New Haven
New Haven Board & Carton Co., The
New Haven
New Haven
Montville

Paper Boxes Atlantic Carton Corp (folding) Norwich National Folding Box Co. Div. Federal Paper Board Co., Inc. (folding) New Haven & Versailles

Mills, Inc. H. J.

New Haven & Verband

Bristol

Robertson Paper Box Co. (folding)

Montville

Paper Boxes—Folding and Setup Bridgeport Paper Box Co. Bridgeport M. Backers' Sons, Inc. Wallingford

H. C. Cook Co., The (steel) Ansonia

Paper Fasteners
Oakville Co. Div. Scovill Mfg. Co. Oakville

Paper Mill Machinery Farrel-Birmingham Company, Inc. Ansonia

Paper Products Nu-Wipe, Inc. (toweling, dust ing, finishing, packaging) dusting, polish-ng) Plainville

Paper—Shredded
Nielsen & Sons, Inc., John R.
South Windsor

Paper Tubes and Cores Sonoco Products Co. Mystic

Parallel Tubes Sonoco Products Co. Mystic

Rhodes, Inc., M. H. Hartford

Parts

Amco Manufacturing Inc. Town of East Windsor, Warehouse Point Hartford Machine Screw Co., Div. of Standard Screw Co. Hartford Scovill Manufacturing Company (ammunition, electric instrument, electrical appliance, fountain pen, instrument lighting fixture, ordannee, etc.—blanked, stamped, formed, drawn, re-drawn, forged, screw machined, headed, pointed, finished) Waterbury Torrington Co., The Torrington

Amco Manufacturing, Inc. Town of East Windsor, Warehouse Point Custom Products Corp Bridgeport

Chesebrough-Pond's, Inc.
Personnel Consultants
Advancement Opportunities
Snelling & Snelling
Wirth Management Company Hartford Hartford Wilton

Personnel Recruiting
Administrative-Technical Personnel Service
(executive)
Hartford
Advancement Opportunities
Hartford

Andrew B. Hendrix Co., The New Haven

Phosphate Coating
Black Oxide, Inc. New Britain

Phosphor Bronze

Anaconda American Brass Company, The
(brass & copper) Waterbury
Miller Company, The (sheets, strips, rolls)
Meriden Plume & Atwood Mfg. Co., The Waterbury Rolling Mills, Inc. (sheets, strips, rolls)

Phosphor Bronze Ingots
Whipple and Choate Co., The Bridgeport

Photo Engraving

Dowd, Wyllie & Olson, Inc. Hartford
Wilcox Photo Engraving Co. Inc.
New Haven

Photocopy Equipment and Supplies
Ludwig, Inc., F. G. Old Saybrook
Photographic Equipment
Kalart Company, Inc. Plainville

Photographic Murals Eitel, Walter T. (color & black and white) West Hartford

Eitel, Walter T. West Hartford
Piano Repairs
Pratt Read & Co., Inc. (kays and action)
Ivoryton

Plano Supplies
Pratt Read & Co. (keys and actions, backs,
Ivoryton

Pillow Blocks
New Departure Div. of General Motors
(ball) Bristol

CEM Company ("Spirol") Danielson
Hartford Machine Screw Co. Div. of
Standard Screw Co. Hartford
Oakville Co. Div. Scovill Mfg. Co. (safety
Oakville & straight) Oakvill Star Pin Co., The (straight and safety) Star Pin Co., The (Dowel & Taper)
Torrington

Dorset-Rex, Inc., Subsidiary
Frary & Clark
Union Pin Co., The

Thomaston
Winsted

Union Pin Co., The Winsted

Pipe
Anaconda American Brass Company, The
Waterbury
Chase Brass & Copper Co, (red brass and copper)
Howard Co. (cement well and chimney)
New Haven

Malleable Iron Fittings Co. Branford

Austin Organs, Inc. Hartford

Pipe Plugs
Hartford Machine Screw Co. Div. of
Standard Screw Co. Hartford

Pipe Plugs—Socketed Hartford Machine Screw Co. Div. of Standard Screw Co. Hartford

Pistols & Revolvers
Colt's Patent Fire Arms Mfg. Co., Inc.
Hartford

Plant Protection
Interstate Industrial Protection Co.
Bridgeport

Plastic Blister Packaging
Commerce Packaging Corporation (ball
bearings & small parts) Stamford

Plastic Bottles
Plax Corporation
Seri-Print, Inc. (silk screen labeling)
Waterbury

Plastic Buttons
Frank Parizek Manufacturing Co., The
West Willington

Plastic Coatings East Hartford Plastic Coatings
Plastonics, Inc. East Hartford
Plastic Engraving
New England Engraving Co. Div.
Plastics of New York, Inc.
Salisbury Products, Inc.

Plastic Coatings
East Hartford
Of Dura
Vestpor
Lakeville Westport Lakeville

Danielson Mfg. Co. The (nylon and other engineering plastics)
Jessall Plastics Div. of The Electric Storage Battery Co.

Kensington

Plastic Fabrication

Dura Plastics of New York, Inc. Westport
Fabricon Corp. Unionville
New England Rack Co., Inc. (hood & duct
systems, tanks, etc.) Hamden
Salisbury Products, Inc. Lakeville

Plastic Film & Sheet Materials
Gilman Brothers Co., The
Plax Corporation
Shore Line Industries, Inc.
C Gilman

Auto-Vac Co.-Auto-Blow Corp (vacuum & pressure forming, blow molding) Fairfield Dura Plastics of New York, Inc. Westport

Plastic Lining Equipment Enthone, Inc. New Haven

Plastic Material
Dura Plastics of New York, Inc. (sheet, rod & tube) Westport

Plastic Molders Plastic Molders

B & B Plastics, Inc.
Butterfield, Inc. T. F.
Coggins Mfg. Co., The J. B.
Conn. Plastics
Danielson Mfg. Co., The (nylon and other engineering plastics)
Plastic Molding Corporation
Plastic Molding Corporation
Sandy Hook Rogers Mfg. Co., The Specialty Plastics Corp (custom) Stanley Chemical Co., The Ex U. S. Plastic Molding Corp. W Waterbury Companies, Inc. V Waterbury Mfg. Co., The W Rockfell m) Shelt n East Berlin Wallingford Waterbury Watertown

Plastic Pipe and Fittings

Danielson Mfg. Co., The (nylon and other engineering plastics)

Enthone, Inc.

Jessail Plastics Div. The Electric Storage Battery Co.

Plastic Rod
Danielson Mfg. Co. The (nylon and other engineering plastics)
Danielson Jessall Plastics Div. The Electric Storage Battery Co.

Plastic Strip
Danielson Mfg. Co. The (nylon and other
engineering plastics) Danielson
Jessall Plastics Div. The Electric Storage Kensington

Plastic Tubing
g. Co. The (nylon and other plastics)
Dantelson
Electric Storage Danielson Mfg. Co. The (nylon and other engineering plastics)
Jessall Plastics Div. The Electric Storage Battery Co.

Kensington

Plastic Wire Coating Materials Electronic Rubber Co. Stamford

Plastics
Naugatuck Chemical Division, United
States Rubber Co.

(Advt.)

Plastics & Resins

American Cyanamid Co., Plastics & Resins Div. Wallingford

Plastics—Moulds & Dies Crown Tool & Die Co., Inc. Bridgeport

Plasticrete Block
Plasticrete Corp. Hamden, Hartford,
North Haven, Waterbury, Willimantic

Acme Chromium Plating Co. New Haven Christic Plating Co. Groton Chromium Process Company, The (Chrom-Plating only)

Shelton ium Plating only) Water Plating Company

Platers' Equipment
Apothecaries Hall Company
Enthone, Inc.,
Lea Manufacturing Co., The
MacDermid Incorporated Waterbury New Haven Waterbury Waterbury

Christie Plating Co., The (including lead plating)
Giering Metal Finishing, Inc. Hamden Roberts Plating Company Naugatuck Tec-Plate, Inc.

Plating Processes and Supplies
Enthone, Inc. New Haven
Seymour Manufacturing Co., The Seymour

New England Rack Co., Inc. (anodizing, conveyor, etc.)

Plumbers' Brass Goods
McGuire Mfg. Co. Waterbury
Scovill Manufacturing Co. Waterbury

Spencer Turbine Co., The Hartford

Pole Line Hardware Malleable Iron Fittings Co. Branford

Police Equipment
The Smith-Worthington Saddlery Co.
Hartford

C. & E. Metal Finishing Co. Hartford Mirror Polishing & Plating Co., Inc. Waterbury

Pitney Bowes, Inc. Stamford

Potentiometers—Electronic
Bristol Company, The Waterbury

Power Wrenches Cushman Chuck Co. (chucks) Hartford

National Tool & Die Co. Hartford

Precision Machine Tool Spindles Whitnen Manufacturing Co. (for milling, grinding, boring & drilling) Farmington

Precision Manufacturing
Town of Precision Manufacturing
Amo Manufacturing, Inc. Town of
East Windsor, Warehouse Point
American Standard Products, Inc. Hartford
Hartford Machine Screw Co., Div. of
Standard Screw Co. Hartford
Scovill Manufacturing Company
Torrington Co., The
Precision Revolving Machinery
Whitnon Manufacturing Co. Farmington

Precision Sheet Metal Fabrication Milford Fabricating Co. Milford

Precision Springs & Wire Forms Rowley Spring Co., Inc., The Bristol

Waterbury Companies, Inc. Waterbury

Preservatives—Wood, Rope, Fabric
Darworth Incorporated ("Cuprinol")
("Cellu-san") Pressboard
Case Brothers, Inc. (genuine) Manchester
Case & Risley Press Paper Co. (genuine)

Presses
Farrel-Birmingham Co., Inc. (Hydraulic)

Presses—Power
Pneumatic Application Co., The (modernization of presses through conversion to Wichita Air Clutch operation) Simsbury Waterbury Farrel Foundry & Machine Co., The, Div. of Textron, Inc. Waterbury

Bigelow Co., The
Norwalk Tank Co. Div. Mersick Industries,
Inc.
Rolock, Inc.
Whitlock Mfg. Co., The

Pressure Vessels
New Haven
New Haven
Norwalk
Fairfield
Hartford

Allied Printing Service, Inc.
Bussmann Press, Inc.
City Printing Co., The
Connecticut Printers, Inc.
Finiay Brothers
Ilidreth Press
Ilidreth Press
Ilidreth Press
Ilunter Press
Ilunter

Printing Machinery
Banthin Engineering Co (automatic)
Bridgeport

Ads, Inc., Div. CSW Plastic Types, Inc. (mats services) Rocky Hill

Printing Rollers
Chambers-Storck Company, Inc., The
Norwich Printing—Silk Screen
Ad-Craft Displays, Inc.
Bloomfield

House Co., N. E. (Assembly, Stampings, Drilling & Tapping) East Hampton Production Control Equipment
Ripley Company, Inc.
Wassell Organization, Inc.
Westport

Propellers—Aircraft
Hamilton Standard Div. United Aircraft
Corp. (propellers and other aircraft equipment) Windsor Locks

Protective Coatings Harrison Company, The A. S. (waxes) South Norwalk

Public Relations Counsel Brunelle Co., The Charles Hartford

Publicity Services Brunelle Co., The Charles Watson-Manning Advertising Hartford O'Toole & Sons, Inc., The Stamford

Pumps Aslop Engineering Co.
Sonic Engineering Co.
Sump Pumps, Inc. (Deep-well electro-sub-nersible)
Stamford Stamford Stamford

Pumps—Small Industrial Eastern Industries, Inc. New Haven

Punches
Hoggson & Pettis Mfg. Co., The (ticket & New Haven

Purchasing Service—Industrial Hartz-Miller Associates Meriden

Putty Softeners—Electrical Fletcher Terry Co., The Forestville

Bristol Co., The (recording and controlling) Waterbury

Automatic Signal Div. Eastern Industries, Norwalk

Radiation—Finned Copper
Bush Manufacturing Co. West Hartford
G & O Manufacturing Company, The
New Haven
Vulcan Radiator Co., The (steel and copper)
Hartford

Radiation Shielding Products
Ray Proof Corporation St Stamford

Radiators—Engine Cooling
G & O Manufacturing Co. New Haven

Ratchet Offset Screw Driver Chapman Co., J. W. Durham

Rayon Staple Fiber Hartford Fibres Co. dlv Bigelow Sanford Co. Rocky Hill

Atrax Company, The (solid carbide)
Newington Pratt & Whitney Co., Inc. (all types)
West Hartford Pratt & Whitney Co., Inc. (all types carbide and HSS)

West Hartford

Reamers—Helical Gammons-Hoaglund Co., The Manchester

Reamers—Machine Gammons-Hoaglund Co., The Manchester

Reamers—Taper Gammons-Hoaglund Co., The

Record Equipment
Wassell Organization, Inc., (filing equipment)
Westport

Recorders

Bristol Co., The (automatic controllers, temperature, pressure, flow, humidity)

Waterbury

Recording Machines
Dictaphone Corporation Bridgeport

Reduction Genrs Snow-Nabstedt Gear Corp., The New Haven

Bridge Mfg. Co., The (for wire and cable) Hazardville

Refractories Howard Company New Haven Mullite Works Refractories Div. H. K. Porter Co., Inc. Shelton

Refrigeration

Dunham-Bush, Inc. West Hartford

Refrigeration Condensing Units

Brunner Division of Dunham-Bush, Inc.

West Hartford

Refrigeration Service Hartford Refrigeration Service, Inc. Hartford Allied Control, Inc.

Rental B Motion Picture Service (audio-visual equip.—all types) New Haven

Plantsville

Research and Development Continental Engineering Corporation

Continental Engineering Laboratories (Electro-Mechanical) Middletown Research & Development Designers, Inc. Middletown Sperry Products Co., Div. Howe Sound (Ultrasonic) Dank

Resistance Wire
C. O. Jeliff Mfg. Co., The (nickel chromium, copper nickel, iron chromium, aluminum) Kanathal Corporation, The

American Optical Company, Safety Products Division

Retainers
Lacey Manufacturing Co., The (precision ball bearing)
Bridgeport

Rigid Plastic Sheet Material Gilman Brothers Company, The Gilman

Gilman Britan Machines
Grant Mfg. & Machine Co., The Bridgeport
Linley Brothers Company Bridgeport
Patent Button Co., The (automatic)
Waterbury
Middletown
Middletown Ripley Company, Inc. Middletown H. P. Townsend Manufacturing Co., The Elmwood

Clark Brothers Bolt Co.

Dorset-Rex, Inc., Subsidiary of Landers, Frary & Clark Thomaston
Milford Rivet & Machine Co., The Milford

Rivet Setting Machines Milford Rivet & Machine Co., The Milford

Rods

Anaconda American Brass Company, The (copper, brass, bronze) Waterbury Bristol Brass Corp., The (brass and bronze)

Bristol Scovill Manufacturing Company (aluminum, brass, bronze, etc.) Waterbury

Rollers—Bituminous Paving Gabb Special Products Div. E. Horton & Son Windsor Locks

Rolled Shapes Cowles & Co., C. (and mouldings) New Haven

Rolling Mills & Equipment
Fenn Mfg. Co., The
Precision Methods & Machines, Inc.
Waterbury Waterbury Farrel Foundry & Machine Co., The, Division of Textron, Inc. Waterbury

Farrel-Birmingham Company, Inc (Chilled and Alloy Iron, Steel)

(Chilled Ansonia

Rotary Files Atrax Company, The (carbide) Newington

Atrax Company, The (solid carbide)
Newington

Rubber Chemicals
Naugatuck Chemical Division United States
Rubber Co., Naugatuck
Stamford Rubber Supply Co., The ("Factice" Vulcanized Vegetable Oils) Stamford

Rubber Drug Sundries Seamless Rubber Company New Haven

Goodyear Rubber Co., The Middletown

Rubber Latex Compounds and Dispersions Naugatuck Chemical Division United States Rubber Co. (coating, impregnating and adhesive compounds) Naugatuck

Rubber Machinery
Farrel-Birmingham Company, Inc. Ansonia

Rubber—Molded Specialties
Airex Rubber Prod. Corp.
Associated Gaskets, Inc.
Rubber Corporation
Perby
Plainville

Rubber Products
Airex Rubber Prod. Corp. Portland

Rubber Printing Plates

ADS, Inc., Div. CSW Plastic Types, Inc.

Hartford

Rubber Products—Mechanical Associated Gaskets, Inc. Bridgeport Auburn Mfg. Co., The (washers, gaskets, molded parts) Middletown

Rubber—Reclaimed Naugatuck Chemical Division United States Rubber Co.

Rubber Specialties Seamless Rubber Company New Haven

Rubberized Fabrics Duro-Gloss Rubber Co., The New Haven

Rubbers
Naugatuck Chemical Div. U. S. Rubber Co.
(synthetic rubbers and latex)
Naugatuck

Rust Preventives
Anderson Oil and Chemical Company, Inc.
Portland New Haven

Rust Removers Enthone. Inc. New Haven

Saddlery
The Smith-Worthington Saddlery Co.
Hartford

Safety Belts Russell Mfg. Co. Middletown

Safety Clothing American Optical Company Safety Products

Safety Fuses
Ensign-Bickford Co., The (mining & detoSimsbury

Safety Gloves and Mittens American Optical Company Safety Products Putnam

Safety Goggles

American Optical Company Safety Products

Sales Promotion Langeler-Stevens, Inc. Orange

Salvage Service
Walton Co., The (broken tools extracted)
West Hartford

Saw Blades-Hack Capewell Mfg. Co., The Hartford

Saw Blades—Hack & Band Capewell Manufacturing Company Hartford Thompson & Son Co., The Henry G. New Haven

Saws, Band, Metal Cutting
Atlantic Saw Mfg. Co. New Haven
Capewell Manufacturing Co., The Hartford

Saws—Hole
Capewell Manufacturing Co., The Hartford
Thompson & Son Co., The Henry G.
New Haven

Nielson & Sons, Inc., John R. hardwood and softwood) So R. (graded South Windsor

Acme Shear Company, The Bridgeport

Norlee Aluminum Prod. Corp. Bloomfield

Weimann Bros. Mfg. Co., The (small for

H. P. Townsend Mfg. Co., The Elmwood

Screw Machine Frounces

Accurate Screw Products, Inc. (B & S
Swiss & Davenports) Southington
American Standard Products, Inc. Hartford
Apex Tool Co., Inc., The Bridgeport
Auto Electric Screw Machine Co., Inc.
Bridgeport

Apex Avor
Auto Electric Screw Machine
Brown Manufacturing Co. (up to 1½" capacity)
Consolidated Industries West Cheshire
Dav-matic, Inc. (davenport & automatics
exclusively)
Eastern Machine Screw Corp., The
New Haven
Winsted
Vand Incl.

Eastern Machine Screw Corp., The New Haven Fairchild Screw Products, Inc. (Winsted Garthwait Mfg. Co., A. E. (up to and incl. Waterbury Greist Mfg. Co., The (up to 14," capacity) New Haven Hartford Machine Screw Co. Div. of Standard Screw (up to 5" capacity) Hartford Horberg Grinding Industries, Inc., (heat treated and ground type only) Bridgeport Stanley Humason, Inc. (heat Horberg Grinding Industries, Inc., (heat Independent Screw Company Incl. 14," capacity) West Hartford Junior Screw Machine Products, Inc.

Lowe Mfg. Co., The Mailly Mfg. Co. (Swiss) West Haven Wettersfield Mayflower Manufacturing Co.

Lowe Mfg. Co., The Wethersfield Mailly Mfg. Co. (Swiss) Wolcott Mayflower Manufacturing Co. Unionville National Automatic Products Company, The Berlin

Nelson's Screw Machine Products Plantsville
New Haven Screw Machine Prods. Inc. (up
to 1½" capacity)
Newton Screw Machine Prods. Co. Plainville
Olson Brothers Company (up to ½" capacity)
Plainville
Plainville Olson & Sons, R. P.
Olson & Sons, R. P.
Products Design & Mfg. Corp (precision)
Newington
Waterbury
Waterbury Products Design & Mars.

Scovill Manufacturing Company Waterbury United Screw Machine Co. Thomaston Waterbury Machine Tools & Products Co. (Brown & Sharpe and Davenport) Waterbury Frank Meriden

Screw Machine Tools

Screw Machine

American Cam Company, Inc. (Circular
Form Tools)

Cambridge Specialty Co., Inc. (flat &
circular form tools)

Quaker Tool (H.S. cir. form tools)

Waterburg

Waterburg

Tang

Pratt & Whitney Co., Inc. (Reamers, Taps, Dies, Blades and Knurls) West Hartford

Allen Mfg. Co., The
American Screw Company
Atlantic Screw Works
Bristol Company, The (socket set and socket cap screws)
Clark Bros. Bolt Co., Inc. (cap and lag)
Milidale Milldale

Hartford Machine Screw Co. Div. of
Standard Screw Co. Hartford
Scovill Manufacturing Co. Waterbury
Superior Manufacturing Co., The
Torrington Co., The
Torrington

Allen Manufacturing Co., The Bristol Co. The Hartford Machine Screw Co. Standard Screw Co.

Driscoll Wire Co., The (steel) Shelton

Screw Threads-Inserts Hell-Coll Corp. Danbury

Better Packages, Inc. ("Counterboy,"
"Tape-Shooter," "Big Inch") Shelton

Seals Russell Mfg. Co. (for oven doors and fire bulkheads) Middletown

Sewing Machines
Greist Mfg. Co., The (Sewing Machine attachments)
New Haven
Singer Manufacturing Co. The (Industrial)
Bridgeport

Gorn Electric Co., Inc. (electric knife and Stamford

Acme Shear Co., The (household)
Bridgeport

Sheet Metal Products Anaconda American Brass Company, The (brass and copper) Waterbury Merriam Mfg. Co. (security boxes, fitted tool boxes, tackle boxes, displays)

Parsons Co., Inc., W. A. (fabricators) ısın Precision Sheet Metal Fabrication Div.
Bar-Plate Mfg. Co., Inc. Orange
United Manufacturing Co. Div.
Electronics Corporation Hamden

Electronics Corporation

Sheet Metal Stampings

American Buckle Co., The West Haven
American Brass Company, The
Waterbury
Considiary of Landers, Dorset-Rex, Inc., Subsidiary of Landers, Frary & Clark Scovill Manufacturing Co. (aluminum, brass, bronze, copper, nickel silver, steel and other metals and alloys) Waterbury

Dolan Steel Co., Inc. Bridgeport Victors Brass Foundry, Inc.

Guilford

Victors Brass Foundry, Inc. Guilford

Cly-Del Manufacturing Co. Lakewood Metal Products, Inc. (all metals)
Salem Mfg. Co. Prospect
Scovill Manufacturing Co. (aluminum,
brass, bronze, copper, nickel silverdrawn, stamped—electric waterbury
Waterbury Shells

Wolcott Tool and Manufacturing Co., Inc. Waterbury

Showcase Lighting Equipment Wiremold Company, The Ha Hartford

H. C. Cook Co., The (for card files) Ansonia

Ad-Craft Displays, Inc. (all types, quan-lity only)

Section & factory identitity only)

Leonard Sign Co. (neon & factory identification)

Hartford

Silk Screen Plates—Supplier Seri-Print, Inc. Wa Waterbury

Silk Screen Process Printing
Ad-Craft Displays, Inc.
Norton Co., R. H.
Seri-Print, Inc. (for aerosal and
cosmetic containers)
Sizes Norcon with the series of the series o New Haven New Britain Sirocco Screen prints Stifel & Kufta, Inc.

Silk Screening on Metal
Ad-Craft Displays, Inc. Bloomfield
Merriam Mfg. Co. (Displays and Specialties
to order) Durham

Wallace Silversmiths, Inc. Wallingford

Reflectone Electronics, Inc. Stamford

Sintered Metal Products

American Sintering Div. of Engineered Plastics, Inc. (Powder Metal Parts)
Watertown Raybestos Div. of Raybestos-Manhattan Inc. Bridgepor

Sizing and Finishing Compounds
American Cyanamid Co. Waterbury

Slide Fasteners
G. E. Prentice Mfg. Co., The Kensington
Scovill Mfg. Co. (GRIPPER sippers)
Waterbury

Smoke Stacks
Norwalk Tank Co. Div. Mersick Industries,
South Norwalk

Snap Fasteners
Patent Button Co., The
Scovill Mfg. Co. (GRIPPER snap fastenWaterbury

Snapout and Continuous Forms
Connecticut Printers, Inc. Hartford

Fuller Brush Co., The (personal, household and industrial)

East Hartford

Socket Cap Screws Holo-Krome Screw Corp. West Hartford

Socket Pipe Plugs Holo-Krome Screw Corp. West Hartford

Socket Screw Keys Holo-Krome Screw Corp. West Hartford

Socket Set Screws Holo-Krome Screw Corp. West Hartford

Socket Shoulder Screws me Screw Corp. West Hartford Holo-Krome

Soldering Irons
Electric Soldering Iron Co., Inc. Deep River

Sound Equipment Vinco Electronics Corp. New Haven

McMellon Bros., Inc.

McMellon Bros., Inc.

Special Machinery
Amco Manufacturing, Inc.

East Windsor, Warehouse Point
Banthin Enginering Co., complete and/or
parts)

Bridgeport
Bridgeport

Front Co., Inc.

Bristof

Bristof

Navington Banthin Enginering parts)
Farrel-Birmingham Co., Inc.
Federal Machine & Tool Co.
Fenn Mfg. Co., The
Hartford Special Machinery

Mfg. Co., The
Hartford Elmwood
Religeport

Hartford Special Section Hartford
II. P. Townsend Mfg. Co., The Elmwood
Lacey Mfg. Co., The Bridgeport
National Sheradizing Machine Co. (mandrels & stock shells for rubber industry)
Hartford
Western Western Hartford New Haven Tucker Machine Co.

Special Machining Superior Steel Products Corp. Cheshire

Special Parts
American Standard Products, Inc. Hartford
Custom Products Corp Bridgeport
Fenn Mfg. Co., The
Greist Mfg. Co., The (small machines, especially precision stampings) New Haven
Hartford Machine Serew Company Div.
of Standard Serew Co. Hartford
Torrington Co., The Special Purts

Specialties-Wire J. C. Products, Inc. Higganum

Spline Milling Machines
Townsend Mfg. Co., The HP Elmwood

Spools—Paper & Fibre Sonoco Products Co. Mystic

Sporting Goods
Scamless Rubber Co. New Haven

Spotwelding Spotwelders, Inc. (aluminum, nesium, titanium & alloys) eel, mag-Stratford

Spouts
Waterbury Companies, 1nc. (for Lighter Fluids and Light Oils) Waterbury

Spray Painting
Stamford Polishing & Plating Corp.
Stamford

Spray Painting Equipment & Supplies

a Manufacturing Co., The Waterbury

Spring Coiling Machines
Torrington Mfg. Co., The Torrington

Spring Presses
Townsend Mfg. Co., The H. P. Elmwood

Spring Units
Owen Silent Spring Div. American Chain
& Cable Company, Inc. Bridgeport

Spring Washers The Wallace Div. Associated Barnes Co., The Spring Corp.

Springs
CE-JA Springs, Inc. (coil & torsion) Newington

Springs-Coil & Flat , The Wallace Div. Associated Springs—Coll & Flat
Spring Corp.

Spring Corp.
Barrett Co., William L.
Bristol Bristol
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Springs—Flat
Barnes Co., The Wallace Div. Associated
Spring Corp.
Bristol Spring Mfg. Co.
Foursome Manufacturing Co.
New England Spring Mfg. Co.
Unionville Unionville (Advt.)

Springs—Wire

Banner Spring Corporation
Barnes Co. The Wallace Div. Associated
Spring Corp.
Bernston Co., J. W. Plainville
Bristol Spring Mfg. Co. Plainville
Colonial Spring Corp., The
Connecticut Spring Corp., The
Connecticut Spring Corp., The (compression, extension, torsion)
Everett Co., Inc. (coil and torsion)

New Britain
Bristol

Sion, Control of the Everett Co., Inc. (con and New Britan Foursome Manufacturing Co. Bristol Newcomb Spring Corp., The Southington New England Spring Mfg. Co. Unionville D. R. Templeman Co. (coll and torsion)

Plainville

Company Terryville

Stamped Metal Products

Anaconda American Brass Company, The
Waterbury

Stampings

Dorset-Rex, Inc., Subsidiary
Frary & Clark
Laminated Shim Co., Inc., Glenbrook
Foursome Manufacturing Co. Bristol
Lacey Mfg. Co., The (precision sheet
metal)
Frentice Mfg. Co., The G. E. Kensington
Scovill Mfg. Co. (aluminum, brass, bronze,
copper, nickel silver, steel and other
metals and alloys—automotive, electrical,
radio, etc.—deep drawn, enameled)
Waterbury

Waterbury New Britain Stanley Pressed Metal

Stampings—Small
Barnes Co., The Wallace Div. Associated
Spring Corp.
Barrett Co., William L.
Bristol Spring Mfg. Co.
Bristol Spring Mfg. Co.
Laminated Shim Company, Inc.
Scovill Manufacturing Company
Waterbury Companies, Inc.
Wire Form, Inc.
Waterbury Pressed Metal Co.

Stamps

Stamps

Mildale
Waterbury

Waterbury

Waterbury

Waterbury

Waterbury

Stamps

Stamps
Hoggson & Pettis Mfg, Co., The (steel)
Parker-Hartford Corp. (steel)
Schwab & Company (steel)
Ridgeport

Stamped Assemblies
Cowles & Co., C. New Haven
Scovill Manufacturing Company Waterbury

Stationary Specialties
Anaconda American Brass Company, The
Waterbury

Steam Turbines Whiton Machine Co. New London

Malleable Iron Fittings Co. Branford New England Alloy Casting Corp. (carbon, low alloy and stainless steel castings) Hartford Nutmeg Crucible Steel Co.

Steel—Cold Rolled Spring
Eastern Steel and Metal Company
West Haven Barnes Co., The Wallace Div. Associated Spring Corp. Bristol Detroit Steel Corporation Hamden

Steel—Cold Rolled Stainless
Seymour Mfg. Co., The Seymour
Ulbrich Stainless Steels Wallingford
Wallingford Steel Company Wallingford

Steel—Cold Rolled Strip
Feroleto Steel Co., Inc. Bridgeport
Detroit Steel Corporation Hamden

Steel—Cold Rolled Strip and Sheets
Eastern Steel and Metal Company
West Haven
Wallingford Steel Company Wallingford

Steel Flanges
Ideal Forging Corp. (stainless)
Southington

Steel Goods
Merriam Mfg. Co. (sheets products to Durham

Steel—Ground Flat Stock
Thompson & Son Co., The Henry G.
New Haven Steel Rolling Rules
Waterbury Lock & Specialty Co., The
Milford

Steel—Stainless Alloy and Carbon Frasse & Co., Inc., Peter A. Hartford

Steel Stamps Cooney Engraving Co. Branford

Steel Strapping
Douglas Industrial Supply Corporation New Haven

New Haven Electrotype Div. Electrographic Corp. New Haven

H. C. Thompson Clock Co., The Bristol

R. A. E. Storage Battery Mfg. Co. Glastonbury

Straps, Leather
Auburn Mfg. Co., The (textile, industrial, skate, carriage) Middletown
Strip Steel Now Haren Strip Steel

Corp.

New Haven

bolan Steel Company, Inc.

Bridgeport

Eastern Steel and Metal Company

West Haven

Leed Co., The H. A.

Hamden

Waterbury Mattress Co. Waterbury

Super Refractories

Mullite Works Refractories Div. H. K.
Porter Co., Inc. Shelto Shelton

Surface Metal Raceway & Fittings Wiremold Company, The Hartford

Surgical Dressings
Acme Cotton Products Co., Inc.
East Killingly

Fenn Mfg. Co., The Newington Torrington Co., The Torrington Waterbury Farrel Foundry & Machinery Co., The, Div. of Textron, Inc. Waterbury

Sweeping Compounds Nielson & Sons, Inc., John R. South Windsor

Switches
Allied Control Co., Inc. (subminiature, toggle & pushbutton) Plantsvi Plantsville

Switchboards Wire and Cables Rockbestos Wire & Cable Co. Div. of Cerro Corp. (asbestos insulated) New Haven

Tableware—Stainless Steel Wallace Silversmiths, Inc. Wal Wallingford

Tableware—Sterling Silver
Wallace Silversmiths, Inc. Wallingford

Tabulating Equipment—Manual Denominator Company, Inc. Veeder-Root, Incorporated Hartford

Alsop Engineering Co.
Bigelow Co., The (steel)
Connecticut Welders, Inc.
Hned)
Enthone, Inc.
Norwalk Tank Co. Div. Mersick Industries, Norwalk Table
Inc.
Inc.
Rolock, Inc. (Alloy)
Storts Welding Co. (steel and alloy)
Meriden

Russell Mfg. Co. (Glass Electrical Insulat-ing Tapes, Glass Fabrics for Plastic Moulding) Middletown

Tape Machines
Better Packages, Inc. (Manual and electric models for case taping) Shelton

Hanson-Whitney Co., The Hartford Pratt & Whitney Co., Inc. West Hartford

Walton Co., The Stud Removal
West Hartford

Walton Co., Tap Extractors
West Hartford

Brownell & Co., Inc. Moodus

Technical Writing
Watson-Manuing Advertising Stratford

Telemetering Instruments
Bristol Co., The Waterbury

Television—Radio
Junior Screw Machine Products, Inc.
West Haven

Temperature Controllers
Electronic Controls, Inc. Stamford

Waterbury Companies, Inc.
Testers—Insulation Wire & Cable
Davis Electric Company
Wallingford

Testers—Nondestructive, Ultrasonic Branson Instrument, Inc. Stamford Sperry Products Co., Div. of Howe Sound Co. (Ultrasonic, X-ray and magnetic particle) Danbury

Testing American Metaseal, Inc. (pressure) Hamden

Testing Services

Sperry Products Co., Div. of Howe Sound Co.
(Ultrasonic, X-ray and magnetic particle)
Danbury
Metals Testing Co., Inc. (Certified NonDestructive—Magnaflux, Zyglo)
East Hartford

Textile Printing Gums
Polymer Industries, Inc. Springdale

Amerbelle Corporation Rockville

Thermometers
Bristol Co., The (recording and automatic control)
Manning Maxwell & Moore, Inc. Stratford

Thin Gauge Metals
Plume & Atwood Mfg. Co., The Thomaston
Thinsheet Metals Co., The (plain or tinned
in rolls)
Waterbury

American Thread Co., The Belding Heminway Corticelli Putnam

Threading
Products Design & Mfg. Corp. Newington

Geometric Tool Div., Greenfield Tap & Die Corp. New Haven

Thread Gages
Hanson-Whitney Co., The
Pratt & Whitney Co., Inc. West Hartford

McMellon Bros., Inc. Bridgeport

Thread Milling Machines
Pratt & Whitney Co., Inc. West Hartford

Thread Repair Kits
Heli-Coil Corp.
Danbury

Thread Rolling Machinery
Hartford Special Machinery Co. (flat die)
Hartford
Shuster Wire Machine Div, Mettler Machine
Tool. Inc.
Waterbury Farrel Foundry & Machine Co.,
The, Div, of Textron, Inc. Waterbury

Grant Mfg. & Machine Co., The (double end automatic)

Bridgeport

A. W. Haydon Co., The Waterbury H. C. Thompson Clock Co., The Bristol Cramer Controls Corp., The Centerbrook Rhodes, Inc., M. H.

B & N Tool & Engineering Co. (development and model work)
Cramer Controls Corp., The
Lux Clock Mfg, Co.
Rhodes, Inc., M. H.
United States Time Corp., The Waterbury

Timing Devices & Time Switches
A. W. Haydon Co., The
Lux Clock Mfg. Co. Waterbury
M. H. Rhodes, Inc. Hartford

Thinsheet Metals Co., The metals in rolls) Waterbury Wilcox-Crittenden Div. North & Judd Mfz.
Co.

Tissue
Sanitary Paper Mills, Inc. (Dovalcttes facial, bathroom and handkerchiefs)
East Hartford

Armstrong Rubber Co., The West Haven

Toiletries Chesebrough-Pond's, Inc. Clinton

Tool Chests Vanderman Mfg. Co., The Willimantic

Tool Hardening Commercial Metal Treating Co. Bridgeport

Tools

B & N Tool & Engineering Co. (dies, jigs, fixtures, sub-press and progressive)

Thomaston

Hoggson & Pettis Mfg. Co., The (rubber workers) 141 Brewery St. New Haven

Tool Designers
Crescent Tool & Design (tools & special machinery) Glastonbury
Research & Development Designers, Inc.
Middletown

Tools & Dies
Metropolitan Tool & Die
Lacey Mfg. Co., The
Moore Special Tool Co.

Hartford
Bridgeport
Bridgeport

Greist Mfg. Co., The New Haven

Tools, Dies, Jigs & Fixtures
Fairfield Tool Co., Inc., The Bridgeport
Lyons Tool & Die (modelwork, Jig boring)
Otterbein Co., J. A.
RSV Engineering Co. (gages)
Wethersfield
Telke Tool & Die Mfg. Co.
Kensington

Tools, Fixtures, Gauges
Elmwood Tool & Machine Company, Inc.
Elmwood
Fredericks Tool Co., J. F. West Hartford

Reflectone Electronics, Inc. Stamford

Geo. S. Scott Mfg. Co. The Gilbert Co., The A. C. Gong Bell Mfg. Co. N. N. Hill Brass Co., The U.S. Plastic Molding Corp. Wallingford Waterbury Companies, Inc. Waterbury

Automatic Signal Div. Eastern Industries, Norwalk

Trucks—Commercial
Metropolitan Body Company (International
Harvester Truck chassis and "Metro"
bodies)
Bridgeport

Weimann Bros. Mfg. Co., The (for collapsible tubes)

Scovill Manufacturing Co. (UNIFLARE flared tube and LOXIT compression tube)

Tubers Standard Machinery and Davis-Standard Divisions of Franklin Research Corp. Mystic

Tubes—Collapsible Metal Sheffield Tube Corp., The New London Anaconda American Brass (brass & copper)
G & O Manufacturing Co. (finned)
Scovill Mfg. Co. (Brass and Vallingford Steel Co., The super metals)

Tubing
Company, The Waterbury (finned)
Waterbury

Tubing—Carbon and Stainless Steel Frasse & Co., Inc., Peter A. Hartford

Tubing—Flexible Metallic Anaconda American Brass Co., The, Metal Hose Branch Waterbury

Tubing—Heat Exchanger

Anaconda American Brass Company, The
Waterbury
Scovill Mfg. Co. Waterbury

Tumbling Barrels and Accessories Nielsen & Sons, Inc., John R. South Windsor

Tumbling Equipment and Supplies
Esbec Barrel Finishing Corp. Byram

Tumbling Service
Esbec Barrel Finishing Corp. Meriden

Turntables

Macton Machinery Co., Inc. (industrial & display)

Stamford

Royal McBee Corp. Hartford Underwood Corporation Hartford

Typewriter Ribbons and Supplies
Royal McBee Corp, Hartford
and Bridgeport

Magson Uniform Co. Kensington

Utrasonic Equipment
Harris Transducer Corp., Sub. of General
Instrument Corp. Woodbury
Branson Ultrasonic Corp. Stamford

Underwater Equipment
Seamless Rubber Co. New Haven

Universal Join's
Gray and Prior Machine Co. (for machinery)

Hartford

Vacuum Bottles and Containers American Thermos Products Co. Norwich

Vacuum Cleaners
Electrolux Corp. Old Greenwich
Spencer Turbine Co., The Hartford

Vacuum Coating
Illuminized Finish Co. Cromwell

Vacuum Metallizing
Aluminized Finish & Mfg. Co. Cromwell

Jenkins Bros.
Rockwell Co., W. S. (Butterfly) Fairfield

Valves—Aircraft
Bridgeport Thermostat Div.
Fulton Controls Co.
Skinner Precision Industries,
Skinner Electric Valve Div.
New Britain

Valves—Relief & Control Beaton & Caldwell Mfg. Co. New Britain

Valves—Safety & Relief Manning Maxwell & Moore, Inc. Stratford

Valves—Solenoid
Allied Control Co., Inc.
Skinner Precision Industries, Inc.,
Skinner Electric Valve Div. New Britain

Vanity Boxes
Inc., Subsidiary
Frary & Clark
Scovill Mfg. Co.

Vanity Boxes
Thomaston
Waterbury

Velvets

American Velvet Co. (owned and operated by A. Wimpfheimer & Bros., Inc., Inc.) Leiss Velvet Mfg. Co., Inc., The Willimantic

Venetian Blinds

Findell Mfg. Co. Jennings Co., The S. Barry Manchester

Ventilating Systems

Colonial Blower Co. Plainville

Vibration Detection Equipment Advanced Electronics, Inc. Rocky Hill

Vibrators-Pneumatic

Branford Co., The (industrial) New Britain Vinyl Extrusion & Moulding Compounds Electronic Rubber Co. Stamford

Vise Fixtures
Dery & Sons Tool & Die Co., A. L.
Pine Meadow

Vise Jaws

Dery & Sons Tool & Die Co., A. L. (gang with loading trays) Pine Meadow

Fenn Manufacturing Co., The (Quick-Newington Action Vises) Skinner Precision Industries, Inc., Skinner-Horton Chuck Div. New Britain Vanderman Mfg. Co., The (Combination Bench Pipe) Williamatic

Wall Paper

Stamford Wall Paper Co., Inc. Stamford

Washers

American Felt Co. (felt) Glenv Auburn Mfg. Co., The (all materials) Glenville Middletown Fabricon Corp.

Washers-Felt

has, W. House & Sons, Inc. (Mills & Cutting Plant) Unionville

Watches

E. Ingraham Co., The Bristol United States Time Corp., The Waterbury

Washers-Precision

Laminated Shim Company, Inc. Glenbrook

Water Deionizers

Penfield Mfg. Co. Meriden

Water Heaters

Whitlock Mfg. Co., The (instantaneous &

Water Heaters-Electric

Bauer & Company, Inc. Hartford

Waxes

Fuller Brush Co., The (liquid and paste for floor and furniture) East Hartford Harrison Company, The A. S. (and other protective coatings) South Norwalk

Webbing

Russell Mfg. Co. (Webbing for Safety Seat Belts—all types of webbing) Middletown

Welding

Aircraft Welding & Mfg. Co., Inc. (aluminum. stainless steel, magnesium)

Hartford
Ansonia Steel Fabrication Co., Inc. (steel stainless steel and aluminum fabrication

Connecticut Welders, Inc. (fabrication & repairs) repairs) Welding Co. (Equipment Manu-facturers—Steel Fabricators) Hartford Storts Welding Company (tanks, coils & fabrication) Meriden Tag Alloy Welding & Mfg. Co., Inc. (nuclear, missile and aircraft type)
Glastonbury

Welding—Lead
Connecticut Welders, Inc. (tanks & colls)
Wallingford
Lead Products, Inc. (tanks & fabrication)
Manchester Storts Welding Company (tanks, colls & Meriden

Welding—Lead Bricks Lead Products, Inc. Manchester

Welding Rods
Anaconda American Brass Co., The
Waterbury Bristol Brass Co., The (brass & bronze)

Welding Solder
Lead Products, Inc. (wire, bar and cakes
and babbits) Manchester

Church Co., The Stephen B. S Wheel Dressers—Diamonds Russell, Inc., R. R. Nev Seymour Newington

Auburn Mfg. Co., Wicks
The (felt, asbestos)
Middletown Holyoke Heater Corp. of Conn., Inc. Hartford

Smith Co., The John P. Ne

Wire
Anaconda American Brass Company, The
Waterbury Atlantic Wire Co., The (steel) Branford Bartlett Hair Spring Wire Co., The North Haven Bristol Brass Corp., The (brass & bronze)
Bristol
Bristol
Bristol
Shelton Driscoll Wire Co., The (steel) Shelton Hudson Wire Co., Winsted Div. (insulated & enameled magnet) Winsted Montgomery Company, The (fine copper, OFHC, cadmium, aluminum, tin or silver coated) Windsor Locks Platt Bros. & Co., The (sine and sine alloy wires) Waterbury Scovill Mfg. Co. (Brass, Bronze and Nickel Silver) Waterbury Wither Co. Inc. (enameled magnet)

Silver)
Viking Wire Co., Inc. (enameled magnet)
Danbury

Wire and Cable
Continental Wire Corp. (for industrial and military applications) Wallingford General Electric Company (for residential, commercial and industrial applications) Bridgeport Rockbestos Wire & Cable Co. Div. of Cerro Corp. (all asbestos, mining, shipboard and appliance applications) New Haven (Advt.)

Wire Baskets

Rolock, Inc.
Wiretex Mfg. Inc. (Industrial, for acid, heat, treating and degreasing)
Bridgeport

Wire & Cable—High Temperature Lewis Engineering Co., The Nauga

Wire Cloth C. O. Jeliff Mfg. Co., The (all metals, all meshes)

McCluskey Wire Co., Inc. (Fourdrinier) Pequot Wire Cloth Co., Inc. (industrial grades only)
Rolock, Inc. (alloy)
Smith Co., The John P. New Haven

John P. Smith Co., The New Haven

Wire Forming Machinery
Nilson Machine Co., The A. H. Shelton
Torrington Mfg. Co., The Torrington

Wire Formings
Master Engineering Co. West Cheshire
North & Judd Mfg. Co. New Britain
Oakville Co. Div. Scovill Mfg. Co. Oakville
Turner & Seymour Mfg. Co., The
Torrington

Banner Spring Corp.
Barnes Co., The Wallace Div. Associated Spring Corp.
Bristol Spring Mfg. Co.
Colonial Spring Mfg. Co.
Connecticut Spring Corp., The Hartford Foursome Manufacturing Co.
Gemco Mfg. Co., Inc.
Southington Stanley Humason, Inc.
New England Spring Mfg. Co.
Forestville New England Spring Mfg. Co.
Forestville Peck Spring Co.
Templeman Co., D. R.
Terryville Mfg. Co.
Wire Form, Inc.
Wire Form, Inc.

Hartford
Bristol

Wire Goods

American Buckle Co., The (overall trimmings) Scovill Mfg. Co. (to order) West Haven Waterbury

Wire Partitions

New Haven Torrington John P. Smith Co., The

Wire Products

Artistic Wire Products, Inc. J. C. Products, Inc. Taftsville Higganum

Wire Reels

Nilson Machine Co., The A. H. Shelton Shuster Wire Machine Div. chine Tool, Inc. Mew Haven Waterbury Farrel Foundry & Machine Co., The, Div. of Textron, Inc. Waterbury

American Buckle Co., The and tinners' trimmings)
Templeman Co., D. R. West Haven
Plainville

Wire—Specialties
Andrew B. Hendryx Co., The New Haven

Wire Springs
Carlson Spring Co. (Torsion, Compression, Extension)
Berlin

Wire Straightening & Cutting Machinery Shuster Wire Machine Div. Mettler Ma-chine Tool, Inc. New Haven

Wiring Devices Harvey Hubbell, Inc. Bridgeport

Wood Scrapers Fletcher-Terry Co., The Forestville

Woodwork
C. H. Dresser & Sons, Inc. (Mfg. all kinds of woodwork)
Hartford Hartford Hartford Builders Finish Co. Hartford Peerless Woodworking Corporation
East Glastonbury

Chas. W. House & Sons, Inc. (Mills & Unionville

X-ray—Industrial
Bridgeport Testing Laboratory Inc.
Bridgeport

Yarns

Aldon Spinning Mills Corp., The (fine-woolen and specialty) Talcotville
Ensign-Bickford Co., The (jute-carpet)
Simsbury

Platt Bros. & Co., The (ribbon, strip and wire) P. O. Box 1030 Waterbury

Mosman Co., Charles H.
Newton-New Haven Co., Inc.
Westbrook

Zinc Die Castings
Mt. Vernon Die Castings Corp. Stamford
Peasley Products, Inc. Stratford
Stewart Die Casting Div. Stewart-Warner
Gran.

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#### HAVE YOU HEARD?

"But madam," objected the lawyer, "you can't divorce your husband just because he always drinks tea with his little finger sticking out. Why, the most refined people drink tea with their little finger sticking out."

"Oh, yeah?" retorted the woman. "With the teabag hanging from it?"

After one shuddering bite, the customer beckoned the waitress.

"Miss, what's wrong with these eggs?" he demanded.

"Don't ask me," snapped the girl, "I only laid the table!"

"Look what I got for my wife," Jack exclaimed proudly to his neighbor next door, as he showed him a new car in the garage.

"You lucky dog," he replied. "Where did you make a deal like that?"

A hunter, who was proud of his pointer, was walking down the street when the dog suddenly struck the traditional bird-in-the-grass pose as a man with a shopping bag walked by.

"Pardon me, sir," the hunter said. "And you may think this strange, but do you have a bird in your shopping

"No," replied the man, "but my name is Partridge!"

An insurance claim agent was teaching his wife to drive when the brakes failed on a steep grade.

"I can't stop," she screamed. "What

band, "and try to hit something cheap."

A small college decided to go coeducational and was forced to lodge men and women in one dormitory with one side of the building for each sex. A white line divided the sections.

The first night, a boy got over the line and was hustled to the dean who told him his first offense would cost

"And what's more," said the dean, "your second offense will be \$10 and the third will be \$15. Do you understand that? Any questions?"

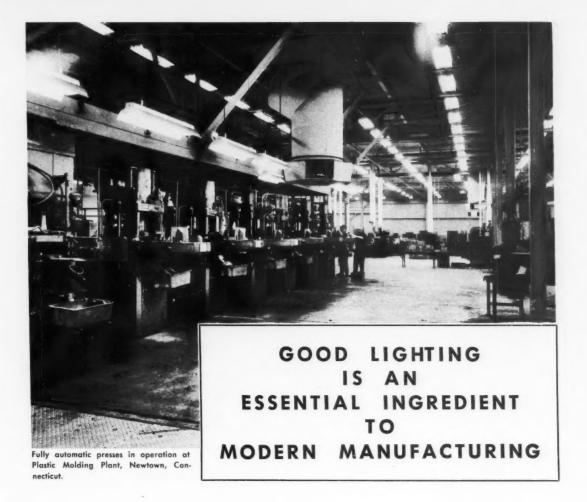
"Yes," said the youth. "How much does a season ticket cost?"

"How did you ever manage such perfect shooting?" a sportsman asked his friend as he surveyed the target sheets posted on the barn.

"Really, nothing to it," the marksman answered. "I shot first, then drew the circles afterwards."

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Plastic Molding Corporation's new plant in Newtown, completed last December, is termed "New England's most modern custom molding plant." Ultra-modern equipment and facilities for executing the most urgent and difficult custom molding assignments for thermo setting and cold molded parts require up-to-date lighting to assure highest quality control.

Good industrial lighting is a production tool that markedly affects employee accuracy, efficiency, and morale. It has been proved that good lighting—that is, a properly designed and maintained lighting system—results in more and better production through faster, more accurate seeing.

Good lighting can go to work for you, too, on the production line, on the assembly bench, or in the office. A representative from your electric power company will be glad to consult with you. Call him today.

THE CONNECTICUT LIGHT & POWER COMPANY

THE HARTFORD ELECTRIC LIGHT COMPANY

THE HOUSATONIC PUBLIC SERVICE COMPANY

THE UNITED ILLUMINATING COMPANY

## Remember when?

It was Winter 1960-61
a real rough one . . . especially
for conventional fuel users

The true economy of Ballard Bunker "C" Fuel really hit home last winter.

Its ability to deliver more pure heat per gallon saved countless dollars as we went through one record-breaking cold wave after another.

And as fuel consumption skyrocketed, scores of industries made up their minds to change to Ballard.

As a result, our engineers today are talking to plant managers throughout the area, comparing costs and suggesting new ways to increase their heating efficiency. Naturally, there's no charge or obligation for this service.

#### Find out about economical, clean-burning Bunker "C"

Ballard is the oldest supplier of Bunker "C" in this area and has always been able to depend on an uninterrupted flow of fuel from its own suppliers. This reliability is automatically passed along to our customers. For routine or emergency requirements, you can always depend on BALCO! Call JAckson 9-3341 in Hartford. In Groton, call HI 5-9724.

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